The Cooper Health System, a **New Jersey Non-Profit** Corporation Form 990 for the Year Ended December 31, 2021 Public Disclosure Copy

PUBLIC DISCLOSURE COPY - STATE REGISTRATION NO. CH 0563700 EXTENDED TO NOVEMBER 15, 2022

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

2021
Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

A F	or the	2021 calendar year, or tax year beginning and end	ling			
B c	heck if pplicable:	C Name of organization THE COOPER HEALTH SYSTEM, A NEW JERSEY		D Employer ide	ntific	ation number
	Address	NON-PROFIT CORPORATION				
	Name change	Doing business as		21-0634	462	
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	m/suite	E Telephone nu		
	Final return/	1 FEDERAL STREET NW2	-400	856-342-2	000	
	termin- ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$		1,994,839,502.
	Amende return	CARDEN, NO 00105		H(a) Is this a gro	-	
	Applica tion	F Name and address of principal officer: REVIN O DOWN		for subordin	ates?	Yes X No
_	pending	ONE COUPER PLAZA, CAMDEN, NJ 08103		H(b) Are all subording	ates inc	luded? Yes No
		mpt status: X 501(c)(3)	527	If "No," atta	ch a l	ist. See instructions
_		e: ► WWW.COOPERHEALTH,ORG		H(c) Group exem	_	
		organization: X Corporation Trust Association Other	L Year o	of formation; 1875	M	State of legal domicile; NJ
Pa		Summary			_	
Activities & Governance	1 6	Briefly describe the organization's mission or most significant activities: TO SERVE,	TO HE	AL, TO EDUCAT	в,	
rua	2 (Check this box 🕨 🔲 if the organization discontinued its operations or disposed	of more	than 25% of its ne	t asse	ets.
)Ve	3 1	Number of voting members of the governing body (Part VI, line 1a)		*********	3	21
Ğ	4 1	lumber of independent voting members of the governing body (Part VI, line 1b)		**************************************	4	14
SS	5 T	otal number of individuals employed in calendar year 2021 (Part V, line 2a)		***************************************	5	10655
Vitie	6 1	otal number of volunteers (estimate if necessary)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		6	481
Ct	7a 1	otal unrelated business revenue from Part VIII, column (C), line 12			7a	0,
_	b١	Net unrelated business taxable income from Form 990-T, Part I, line 11			7b	0,
				Prior Year	_	Current Year
9		Contributions and grants (Part VIII, line 1h)		117,278,6	_	57,189,512.
Revenue		Program service revenue (Part VIII, line 2g)		1,416,959,2	_	1,741,489,176,
3eV		nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		12,527,3	_	32,581,518.
_		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		16,178,8	-	19,421,459
_		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		1,562,944,1	_	1,850,681,665.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		2,131,7	_	891,053.
		Benefits paid to or for members (Part IX, column (A), line 4)		97E 463 E	0,	070 337 513
es	i	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		875,463,5	_	979,337,613.
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)			0,	0,
X		otal fundalising expenses (Fart IX, Boldmin (D), line 20)		631 000 4	0.4	EEE 140 020
-		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		621,988,4 1,499,583,7		665,148,830.
		otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		63,360,4	-	1,645,377,496. 205,304,169.
_ 43		Revenue less expenses, Subtract line 18 from line 12			-	End of Year
ts or	00 7	otal assets (Part X, line 16)	Det	inning of Current Y 1,794,664,1		1,972,998,916.
SSE	20 T	otal assets (Part X, line 16) Total liabilities (Part X, line 26)		961,937,2		934,415,442.
Net Assets	22 1	Net assets or fund balances. Subtract line 21 from line 20		832,726,9	_	1,038,583,474.
Pa	rt II	Signature Block				
-		ies of perjury, I declare that I have examined this return, including accompanying schedules and	statemer	nts, and to the best of	of my l	conviedge and belief, it is
	•	and complete. Declaration of preparer (other than officer) is based on all information of which p				
		1/20		11/.	14/	22
Sign	,	Signature of officer		Date	1	
Here		BRIAN M REILLY, CFO				
		Type or print name and title				
		Print/Type preparer's name Preparer's signature	D	ate Chec	k	PTIN
Paid	R	Print/Type preparer's name USSLEE ARMSTRONG Preparer's signature Russlee Armstrone	91	1/11/2022 if self-	employed	P00288383
Prep	arer	Firm's name GRANT THORNTON LLP	/	Firm's EIN		36-6055558
Use (Only	Firm's address 2001 MARKET STREET, SUITE 700				
		PHILADELPHIA, PA 19103		Рһопе по.	(215) 561-4200
Мау	the IR	S discuss this return with the preparer shown above? See instructions				X Yes No

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) THE COOPER HEALTH SYSTEM, A NEW JERSEY print NON-PROFIT CORPORATION 21-0634462 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 1 FEDERAL STREET, NW2-400 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. CAMDEN, NJ 08103 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 80 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) CHIEF FINANCIAL OFFICER The books are in the care of ONE COOPER PLAZA - CAMDEN, NJ 08103 Telephone No. ▶ 856-342-2000 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. NOVEMBER 15, 2022 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year ²⁰²¹ or tax year beginning _ , and ending | Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

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LHA

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

	990 (2021) NON-PROFIT CORPORATION	21-0634462	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		Х
1	Briefly describe the organization's mission: SEE SCHEDULE 0		
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	Yes	X No
_	If "Yes," describe these new services on Schedule O.		V
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O.	Yes	X No
4	Describe the organization's program service accomplishments for each of its three largest program services, as n	neasured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others	s, the total expenses, ar	nd
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$1,321,780,468. including grants of \$891,053.) (Revenue the cooper health system, a new jersey non-profit corporation (chs) is	e\$1,743,609	9,301.
	A NEW JERSEY NON-PROFIT ORGANIZATION. CHS IS COMPRISED OF FOUR		
	DIVISIONS: THE COOPER UNIVERSITY HOSPITAL (CUH) COOPER UNIVERSITY		
	PHYSICIANS (CUP), COOPER CARE ALLIANCE (CCA), AND MD ANDERSON COOPER		
	CANCER CENTER. THE CUH INCLUDES THE OPERATIONS OF COOPER UNIVERSITY		
	HEALTH CARE AND THE CHILDREN'S REGIONAL HOSPITAL AT COOPER, AS WELL AS		
	PROGRAMS FOCUSING ON AMBULATORY DIAGNOSTIC AND TREATMENT SERVICES.		
	WELLNESS AND PREVENTION, AND MANY OTHER HEALTH SERVICES. THE CUP		
	CONSISTS PRIMARILY OF THE EMPLOYED MEDICAL STAFF; AND THE CCA IS A		
	COMMUNITY-BASED PHYSICIAN PRACTICE EMPLOYED BY COOPER WHOSE STAFF DO		
	NOT HAVE FACULTY APPOINTMENTS. SEE SCHEDULE H & O FOR MORE INFORMATION.		
4b	(Code:) (Expenses \$ including grants of \$) (Revenue	e \$)
) (Lapanese +) (Note that		′
4c	(Code:) (Expenses \$ including grants of \$) (Revenue	* *)
40	(Code) (Expenses \(\frac{1}{2} \) (Neventu		
4d	Other program services (Describe on Schedule O.)		
-ru	(Expenses \$ including grants of \$) (Revenue \$	1	
4e	Total program service expenses \(\bigs\) 1,321,780,468.		

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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			l
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			١
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?	40.	х	
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	^	х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
		446	х	
15	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	14b		
15		15		x
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		
10		16		x
17	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		
17		17		x
18	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	''		- -
.0		18		x
19	1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	10		 -
ıσ	·	19		x
20a	complete Schedule G, Part III	20a	Х	
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a	Х	
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX. column (A), line 1? If "Yes " complete Schedule I, Parts I and II	21	х	

132003 12-09-21

	THE COOPER HEALTH SYSTEM, A NEW JERSEY			
Form	1 3 30 (2021)	0634462	F	age 4
Pa	rt IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's currer	I .		
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes." complete			
	Schedule J	23	х	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	х	
h	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		х	
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		
·	any tax-exempt bonds?	24c		l x
А	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?			l x
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
25 a	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	25a		
b				
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	OEL		x
00	Schedule L, Part I	25b		+*
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			x
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II			<u> </u>
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,	l l		
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% contri	I		
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			l
	"Yes," complete Schedule L, Part IV	I .	-	X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Х	
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV			Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	<u> </u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Don't Village 4	3/1	x	1

Note: All Form 990 filers are required to complete Schedule O Part V Statements Regarding Other IRS Filings and Tax Compliance

35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?

b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?

If "Yes," complete Schedule R, Part V, line 2

	Check if Schedule O contains a response or note to any line in this Part V					
					Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	1366			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	portab	le gaming			
	(gambling) winnings to prize winners?			10	х	

Х

35a

35b

36

37

38

NON-PROFIT CORPORATION Form 990 (2021) NON-PROFIT CORPORATION

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	- Continuedy			T
0-	Fatantha mush ou of annilances was adol on Fama W.C. Transmittal of Wans and Tay Chatamanta		Yes	No
Za	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. 10655			
L	incu to the calcinal year chaing with or within the year covered by the retain	2b	х	
D	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	20		
20	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.	20	х	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	4-		x
L	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		A
D	If "Yes," enter the name of the foreign country			
- -	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	F-		х
_	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	, , , , , , , , , , , , , , , , , , , ,	5b		_ A
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
ьа	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	•		x
	any contributions that were not tax deductible as charitable contributions?	6a		_ A
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	0 1.		
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	_		v
a		7a		Х
b		7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	_		
	to file Form 8282?	7c		Х
d	,	_		Х
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h		7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
_	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	0-		
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
a				
11	Section 501(c)(12) organizations. Enter:			
a b	Gross income from members or shareholders			
b	· · · · · · · · · · · · · · · · · · ·			
12a	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	120		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
u	Note: See the instructions for additional information the organization must report on Schedule O.	iou		
h	Enter the amount of reserves the organization is required to maintain by the states in which the			
~	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand 13c			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15	х	
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Ves " complete Form 6069			

NON-PROFIT CORPORATION

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Pa	rt VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a	"No" r	espon	se
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.			
	Check if Schedule O contains a response or note to any line in this Part VI			Х
Sec	tion A. Governing Body and Management			
	<u> </u>		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 21			110
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 14			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
_	officer, director, trustee, or key employee?	2	Х	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		х
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
_	persons other than the governing body?	7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а		8a	Х	
b		8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	45	Х	
	The organization's CEO, Executive Director, or top management official	15a		
b	Other officers or key employees of the organization	15b	Х	
40-	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
ioa	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	160		х
h	taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	16a		
b	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure	.00		
17	List the states with which a copy of this Form 990 is required to be filed ▶NJ			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s	only)	availab	ole
	for public inspection. Indicate how you made these available. Check all that apply.	3,	-	
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	CHIEF FINANCIAL OFFICER - 856-342-2000			

Form **990** (2021)

ONE COOPER PLAZA, CAMDEN, NJ 08103

Form 990 (2021) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Х

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

(A)	(B)			(C Pos	C)			(D)	(E)	(F)
Name and title	Average		not c	heck	more	than o		Reportable	Reportable	Estimated
	hours per week					s both r/trus		compensation from	compensation from related	amount of other
	(list any	tor						the	organizations	compensation
	hours for	Individual trustee or director				peq		organization	(W-2/1099-MISC/	from the
	related	stee o	Institutional trustee			Highest compensated employee		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	ıal tru	onal t		ploye	l mos		1099-NEC)		and related
	below line)	divid	stituti	Officer	Key employee	ghest	Former			organizations
(1) KEVIN O'DOWD, JD	50.00	드	트	ō	¥	포함	프			
CO-PRESIDENT/CEO	5.00	x		х				2,351,761.	0.	174,736
(2) ANTHONY MAZZARELLI, MD, JD, MBE	51.00									
CO-PRESIDENT/CEO	4.00	х		х				2,226,333.	0.	174,029
(3) MICHAEL ROSENBLOOM, MD	55.00							, ,		•
HEAD, DIV OF CARDIOTHORACIC SG	0.00	1				x		1,817,187.	0.	34,194
(4) ADAM ELFANT, MD	55.00									•
DIVISION HEAD, GASTROENTEROLOGY	0.00					x		1,572,512.	0.	44,212
(5) FRANK W. BOWEN, III, MD	55.00									-
DIRECTOR, THORACIC SURGICAL ONCO.	0.00					х		1,469,480.	0.	57,38
(6) JEFFREY P. CARPENTER, MD	55.00									
CHIEF, DEPARTMENT OF SUGERY	0.00				Х			1,291,707.	0.	31,89
(7) TUDOR JOVIN, M.D.	55.00									
DIRECTOR NEUROLOGICAL INSTITUTE	0.00					Х		1,180,153.	0.	32,50
(8) STEVEN YOCOM, DO, FACOS	55.00									
DIRECTOR CENTER FOR SPINE HEALTH	0.00					Х		1,161,289.	0.	51,048
(9) BRIAN REILLY	53.00									
CHIEF FINANCIAL OFFICER	2.00			Х				1,022,952.	0.	103,411
(10) ERIC KUPERSMITH, MD	54.00	1								
SVP, CHIEF PHYS. EXEC HOSPITALIST	1.00			Х				981,860.	0.	130,699
(11) GENEROSA GRANA, MD	52.00	1								
TRUSTEE/DIR ANDERSON CANCER CENTR.	3.00	Х						1,038,946.	0.	27,160
(12) LAWRENCE S. MILLER, MD	55.00	-							_	
CHIEF, ORTHOPEDIC SURGERY	0.00				Х			886,802.	0.	56,41
(13) SEAN MURPHY	55,00	-						702 044	•	00.06
SR EVP/GENERAL COUNSEL	0.00			Х				723,814.	0.	93,86
(14) ROLAND SCHWARTING, MD	52.00							767 040	^	45 24
TRUSTEE/CHIEF, PATHOLOGY	3.00	Х						767,248.	0.	17,31
(15) MICHAEL E. CHANSKY, MD	55.00	Ţ.						600 676	^	22.20
TRUSTEE / CHIEF, EMERGENCY MED	0.00	Х						688,676.	0.	33,32
(16) ROBIN L. PERRY, MD	55.00	1			x			690 120	0.	31 54
CHIEF, DEPT OF OB GYN (17) ELIZABETH GREEN	54.00							690,120.	0.	31,54
SVP HUMAN RESOURCE	1.00	1			х			182 027	0.	62,09
5.1 Homas Reported	1 1.00	<u> </u>		<u> </u>				482,037.	٠.	52,09

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Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
(A)	(B)			(0	C)			(D)	(E)	(F)		
Name and title	Average hours per week	box	not cl	ss per	nore son is	than o s both r/trus	n an	Reportable compensation from	Reportable compensation from related	Estimated amount of other		
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations		
(18) KATHLEEN DEVINE, DRNP, NEA-BC	55.00											
SVP/CHIEF NURSING OFFICER	0.00			Х				479,783.	0.	64,137.		
(19) MARTHA MATTHEWS, M.D	52.00											
TRUSTEE, PRES MED. STAFF (BEG 3/21)	3.00	Х						488,504.	0.	37,893.		
(20) KENNETH M. WRIGHT	49.00											
SVP/CHIEF ACCTG OFFICER	6.00				Х			470,372.	0.	43,047.		
(21) ROBERT HOCKEL	55.00											
SVP, OPERATIONS	0.00				х			473,080.	0.	39,684.		
(22) GARY LESNESKI	20.00											
SPECIAL COUNSEL	0.00						Х	339,641.	0.	27,157.		
(23) STEVEN E. ROSS, MD	52.00											
TRUSTEE/VICE CHAIR DEPT OF SURG.	3.00	х						291,603.	0.	26,276.		
(24) DINA MATHEWS-LAURENDEAU	38.00									_		
BOARD SECRETARY	2.00			х				110,270.	0.	22,161.		
(25) GEORGE E. NORCROSS, III	3.00											
CHARIMAN OF THE BOARD/TRUSTEE	0.00	х		х				0.	0.	0.		
(26) PETER S. AMENTA, MD, PHD	3.00											
TRUSTEE	0.00	х						0.	0.	0.		
1b Subtotal							▶	23,006,130.	0.	1,416,208.		
c Total from continuation sheets to Part VI	l, Section A							0.	0.	0.		
d Total (add lines 1b and 1c)		<u></u>	<u></u>				<u> </u>	23,006,130.	0.	1,416,208.		

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

2,026

3	Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3_	Х	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes." complete Schedule J for such person	5		Х

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
FASTAFF LLC		
P.O. BOX 911452, DENVER, CO 80291-1452	TEMP AGENCY	12,675,380.
THE CAMPAIGN GROUP INC		
1600 LOCUST ST, PHILADELPHIA, PA 19103	ADVERTISING	4,583,463.
QUEST DIAGNOSTICS, P.O. BOX 828669,		
PHILADELPHIA, PA 19182-8669	LAB SERVICES	1,887,343.
W.L. GORE & ASSOCIATES INC		
555 PAPER MILL RD, NEWARK, DE 19711	CONSTRUCTION	1,827,634.
FALASCA MECHANICAL INC		
3329 NORTH MILL ROAD, VINELAND, NJ 08360	MAINTENANCE SERVICES	1,672,860.
2 Total number of independent contractors (including but not limited to those liste \$100,000 of compensation from the organization ► 40	d above) who received more than	

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VII Section A. Officers, Directors, To (A) Name and title	Average hours per week (list any hours for related organizations	(cl		() Pos	nd F C) sition that	ı	est ((D) Reportable	ees (continued) (E) Reportable	(F) Estimated
(A)	(B) Average hours per week (list any hours for related	(cl		() Pos	C) sition	ı		(D)	(E)	
	Average hours per week (list any hours for related			Pos	sition					
	hours per week (list any hours for related									Louinated
	week (list any hours for related					app	ly)	compensation	compensation	amount of
	I	or dir	9			ated employee		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization
	below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			and related organizations
27) SIDNEY R. BROWN	3.00									
RUSTEE	0.00	х						0.	0.	0.
28) LEON D. DEMBO, ESQ.	3.00									
RUSTEE	0.00	х						0.	0.	0.
29) DENNIS M. DIFLORIO	3.00									
RUSTEE	0.00	х						0.	0.	0.
30) PHOEBE A. HADDON, JD, LLM	3.00									
RUSTEE	0.00	х						0.	0.	0.
31) DUANE D. MYERS	3.00									
RUSTEE	0.00	х						0.	0.	0.
32) PHILIP A. NORCROSS, ESQ.	3.00									
RUSTEE	3.00	Х						0.	0.	0.
33) CHERYL NORTON	3.00									
RUSTEE	0.00	Х						0.	0.	0.
34) ANNETTE REBOLI, MD	3.00									
RUSTEE	0.00	Х						0.	0.	0.
35) WILLIAM A. SCHWARTZ, JR.	3.00									
RUSTEE	0.00	Х						0.	0.	0.
36) KRIS SINGH, PHD	3.00									
RUSTEE	0.00	Х						0.	0.	0.
37) HARVEY A. SNYDER, MD	3.00									
RUSTEE	0.00	Х			-			0.	0.	0.
38) SUSAN WEINER	3.00									
RUSTEE	0.00	Х			-			0.	0.	0.
					┢					
					\vdash					
		1								
		1								
		1								

Page 9 NON-PROFIT CORPORATION 21-0634462 Form 990 (2021) Part VIII Statement of Revenue

		Check if Schedule O contains a respons	e or note to any lir	e in this Part VIII			
				(A) Total revenue	(B) Related or exempt function revenue	Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
SS	1 :	a Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts							
कुं ह		Fundraising events 1c		-			
fts,			3,851,089.	-			
ig ic		d Related organizations	53,338,423.	-			
Sin		All other contributions, gifts, grants, and		-			
e ti	•	similar amounts not included above 1f					
Ģ.				-			
io d		Noncash contributions included in lines 1a-1f 19 1 19 1 1 1 1 1 1 1		57,189,512.			
0 6		1 Total: Add liftes 1a-11	Business Code	0.,200,022			
	2 8	NET PATIENT SVC REV.	622110	1,686,083,743.	1 686 083 743.		
, kic	Z c		622110	38,442,824.	' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' 		
Program Service Revenue		POMAN HINTURD GIRD	611310	9,308,721.	· · ·		
E S		RESEARCH ACTIVITIES	541715	7,615,130.			
Be		EDUCATION	622110	38,758.	38,758.		
Pro	f	All other program service revenue		·	·		
		Total. Add lines 2a-2f	>	1,741,489,176.			
	3	Investment income (including dividends, inte	rest, and				
		other similar amounts)	•	7,572,986.			7,572,986.
	4	Income from investment of tax-exempt bond					
	5	Royalties					
		(i) Real	(ii) Personal				
	6 a	a Gross rents 6a 313,23	' .				
	k	Less: rental expenses 6b).				
	C	Rental income or (loss) 6c 313, 23	7.				
	c	d Net rental income or (loss)	.	313,237.			313,237.
	7 a	Gross amount from sales of (i) Securities	``'	_			
		assets other than inventory 7a 169,166,369).	-			
	k	Less: cost or other basis					
nue		and sales expenses 7b 141,989,184		-			
Ne		c Gain or (loss) 7c 27,177,189	02,168,653.	05 000 530			05 000 530
Ř		d Net gain or (loss)	>	25,008,532.			25,008,532.
Other Revenue	8 8	Gross income from fundraising events (not including \$ of					
0							
		contributions reported on line 1c). See Part IV, line 18					
	ŀ		Ba Bb	1			
		Net income or (loss) from fundraising events	<u> </u>				
		a Gross income from gaming activities. See					
)a				
	k	· · · · · · · · · · · · · · · · · · ·)b				
		Net income or (loss) from gaming activities_	>				
		a Gross sales of inventory, less returns					
		and allowances1	0a				
	k	Less: cost of goods sold1	Ob				
	(Net income or (loss) from sales of inventory	>				
ည္			Business Code	40.155.55			40 1-2
eon	11 a	CARDEDTA /CORDED /CIDE	900099	10,152,734.			10,152,734.
lan Gen	k		900099	5,028,950.			5,028,950.
Miscellaneous Revenue		REBATE	-	408,648. 3,517,890.	2,120,125.		408,648. 1,397,765.
Ξ̈́		d All other revenue Total. Add lines 11a-11d	500055	19,108,222.	2,120,125.		1,357,703.
	12	Total revenue. See instructions		1,850,681,665.	1,743,609,301.	0.	49,882,852.
				<u>, , , , , , , , , , , , , , , , , , , </u>	<u>, , , , , , , , , , , , , , , , , , , </u>		, , , ·

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Form 990 (2021) NON-PROFIT CORPORAT Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).								
Check if Schedule O contains a response or note to any line in this Part IX								
	Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. (A) Total expenses (B) Program service expenses (C) Management and general expenses expenses							
1	Grants and other assistance to domestic organizations							
	and domestic governments. See Part IV, line 21	891,053.	891,053.					
2	Grants and other assistance to domestic							
	individuals. See Part IV, line 22							
3	Grants and other assistance to foreign							
	organizations, foreign governments, and foreign							
	individuals. See Part IV, lines 15 and 16							
4	Benefits paid to or for members							
5	Compensation of current officers, directors,							
	trustees, and key employees	16,635,568.	7,822,900.	8,812,668.				
6	Compensation not included above to disqualified							
	persons (as defined under section 4958(f)(1)) and							
	persons described in section 4958(c)(3)(B)							
7	Other salaries and wages	816,870,335.	733,362,406.	83,507,929.				
8	Pension plan accruals and contributions (include							
	section 401(k) and 403(b) employer contributions)	18,584,390.	8,414,792.	10,169,598.				
9	Other employee benefits	74,060,171.	23,249,637.	50,810,534.				
10	Payroll taxes	53,187,149.	21,127,476.	32,059,673.				
11	Fees for services (nonemployees):							
а	Management	8,169,621.	371,921.	7,797,700.				
b	Legal	2,061,700.	218,750.	1,842,950.				
	Accounting	683,553.	252 222	683,553.				
	Lobbying	252,000.	252,000.					
e	Professional fundraising services. See Part IV, line 17	414 761		41.4 7.61				
Ť	Investment management fees	414,761.		414,761.				
g	Other. (If line 11g amount exceeds 10% of line 25,	90,984,426.	53,072,937.	37,911,489.				
40	column (A), amount, list line 11g expenses on Sch 0.)	10,346,555.	1,292,012.	9,054,543.				
12 13	Advertising and promotion	45,022,026.	33,825,446.	11,196,580.				
14	Office expenses Information technology	24,961,673.	7,689,723.	17,271,950.				
15	Royalties	,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	==,===,===				
16	Occupancy	36,598,984.	26,539,551.	10,059,433.				
17	Travel	324,571.	231,524.	93,047.				
18	Payments of travel or entertainment expenses	,	, .	, ,				
	for any federal, state, or local public officials							
19	Conferences, conventions, and meetings	520,090.	520,090.					
20	Interest	11,136,676.	9,326,187.	1,810,489.				
21	Payments to affiliates							
22	Depreciation, depletion, and amortization	56,104,136.	55,285,188.	818,948.				
23	Insurance	18,006,835.	16,876,091.	1,130,744.				
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)							
а	MEDICAL SUPPLIES	267,911,218.	267,911,218.	0.	0.			
b	PURCHASED SERVICES	19,694,577.	12,904,640.	6,789,937.	0.			
c	LICENSE AND TAXES	14,127,953.	2,445,913.	11,682,040.	0.			
d	MAINTENANCE AND REPAIRS	13,085,429.	10,083,055.	3,002,374.	0.			
е	All other expenses	44,742,046.	28,065,958.	16,676,088.				
25	Total functional expenses. Add lines 1 through 24e	1,645,377,496.	1,321,780,468.	323,597,028.	0.			
26	Joint costs. Complete this line only if the organization							
	reported in column (B) joint costs from a combined							
	educational campaign and fundraising solicitation.							
	Check here if following SOP 98-2 (ASC 958-720)				5 000 (0004)			

NON-PROFIT CORPORATION 21-0634462 Page **11** Form 990 (2021) Part X | Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) (B) Beginning of year End of year 169,602,448. 134,581,957. 1 Cash - non-interest-bearing 512,581,555. 387,146,450. 2 Savings and temporary cash investments 7,964,926. 3,926,222. 3 3 Pledges and grants receivable, net 140,505,310. 168,065,065. Accounts receivable, net 4 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% 5 controlled entity or family member of any of these persons Loans and other receivables from other disqualified persons (as defined 6 under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) Notes and loans receivable, net 7 17,711,355. 17,837,632. Inventories for sale or use 8 Prepaid expenses and deferred charges 8,771,563. 9 15,140,727. **10a** Land, buildings, and equipment: cost or other 1,382,623,572. 10a basis. Complete Part VI of Schedule D 641,060,737. 607,995,633. b Less: accumulated depreciation 10b 10c 331,433,353. 341,502,026. 11 Investments - publicly traded securities 11 Investments - other securities. See Part IV, line 11 22,333,349. 23,713,802. 12 12 Investments - program-related. See Part IV, line 11 13 13 69,340,329. 72,039,383. 14 Intangible assets 14 31,733,170. Other assets. See Part IV, line 11 42,676,087. 15 15 1,794,664,163. 1,972,998,916. 16 **Total assets.** Add lines 1 through 15 (must equal line 33) 16 245,302,127. 265,272,652. Accounts payable and accrued expenses 17 17 0. 18 18 Grants payable 25,982,763. 33,523,984. 19 Deferred revenue 19 237,473,890. 230,342,270. Tax-exempt bond liabilities 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 22 Loans and other payables to any current or former officer, director, Liabilities trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons 22 48,159,896. 47,529,107. 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 357,747,429. 405,018,567. 25 of Schedule D 961,937,243. 934,415,442. 26 Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check here Net Assets or Fund Balances and complete lines 27, 28, 32, and 33. 832,287,920. 1,038,144,474. 27 Net assets without donor restrictions 27 Net assets with donor restrictions 439,000. 439,000. 28 Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds 29

1,972,998,916. Form 990 (2021)

1,038,583,474.

30

31

32

33

Paid-in or capital surplus, or land, building, or equipment fund

Retained earnings, endowment, accumulated income, or other funds

Total net assets or fund balances

Total liabilities and net assets/fund balances

832,726,920.

1,794,664,163.

30

31

32

33

Form	1990 (2021) NON-PROFIT CORPORATION	21-06344	62	Pag	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)		1,850,		
2	Total expenses (must equal Part IX, column (A), line 25)		1,645,		
3	Revenue less expenses. Subtract line 2 from line 1	3		,304,	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		,726,	
5	Net unrealized gains (losses) on investments	5		,185,	746.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	8,	,738,	131.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
_	column (B))	10	1,038,	,583,	474.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				<u>Ш</u>
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	dule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing	gle Audit			
	Act and OMB Circular A-133?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require	ed audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	X	
			Form	990	(2021)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

THE COOPER HEALTH SYSTEM, A NEW JERSEY Name of the organization **Employer identification number** NON-PROFIT CORPORATION 21-0634462 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) Х 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other i vour governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Schedule A (Form 990) 2021

NON-PROFIT CORPORATION

Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization

	fails to qualify under the tests	s listed below, plea	se complete Part	III.)	. ,		· ·
Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3)	
	organization, check this box and stop	here					>
Se	ction C. Computation of Publi	ic Support Per	centage				
	Public support percentage for 2021 (I					14	%
15	Public support percentage from 2020	Schedule A, Part	II, line 14			15	%
16a	33 1/3% support test - 2021. If the	-					
	stop here. The organization qualifies	as a publicly supp	orted organization				▶□
b	33 1/3% support test - 2020. If the						
	and stop here. The organization qual	lifies as a publicly s	supported organiz	ation			▶□
17a	10% -facts-and-circumstances test	- 2021. If the org	anization did not	check a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the fact	s-and-circumstanc	es test, check this	box and stop he	re. Explain in Part	VI how the organiz	zation
	meets the facts-and-circumstances te	est. The organization	on qualifies as a pu	ıblicly supported o	rganization		>
b	10% -facts-and-circumstances test	- 2020. If the org	anization did not	check a box on line	e 13, 16a, 16b, or	17a, and line 15 is	10% or
	more, and if the organization meets the	ne facts-and-circun	nstances test, che	ck this box and s	top here. Explain i	n Part VI how the	
	organization meets the facts-and-circ	umstances test. Th	ne organization qu	alifies as a publicly	supported organiz	zation	>
18	Private foundation. If the organization	n did not check a	box on line 13, 16	<u>a, 16b, 17a, o</u> r 17b	o, check this box a	nd see instructions	s >

Schedule A (Form 990) 2021

Page 3

Schedule A (Form 990) 2021

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support		,				
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per- formed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons					-	
k	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support		Г	T	T	T	1
	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 6						
10 a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b,						
	whether or not the business is						
10	regularly carried on Other income. Do not include gain				<u> </u>	-	
12	or loss from the sale of capital						
40	assets (Explain in Part VI.)				+	+	-
	Total support. (Add lines 9, 10c, 11, and 12.)			farmala an CCU. I		01(5)(0) 1	<u> </u>
14	First 5 years. If the Form 990 is for the	•			•	,	
Se	check this box and stop here ction C. Computation of Publi			•••••			
	Public support percentage for 2021 (li			column (fl)		15	%
	Public support percentage for 2021 (iii					16	
	ction D. Computation of Inves						70
	Investment income percentage for 20			ne 13, column (f))		17	%
	Investment income percentage from 2			(1)		18	%
	a 33 1/3% support tests - 2021. If the						
	more than 33 1/3%, check this box ar						
k	33 1/3% support tests - 2020. If the						and
	line 18 is not more than 33 1/3%, che						
20	Private foundation If the organization						

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Schedule A (Form 990) 2021

Page 4

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
•		
2		
3a		
OI.		
3b		
3с		
4a		
4b		
4c		
_		
5a		
5b		
5c		
6		
7		
8		
0-		
9a		
9b		
9с		
10a		
10b		
ule A (Forn	n 990)	2021

Par	TIV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	•		
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	2		
Sec	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		163	140
•	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	4		
Sec	the supported organization(s). tion D. All Type III Supporting Organizations	1		
	aon B. Air Type in Supporting Organizations		V	N1 -
_	Did the constant of the control of the control of the control of the College of t		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	_		
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	_		
_	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
<u> </u>	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instance)	struction		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2 b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Sche	edule A (Form 990) 2021 NON-PROFIT CORPORATION			21-0634462	Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Orga	nizations		
1	Check here if the organization satisfied the Integral Part Test as a qualify	ng trust on	Nov. 20, 1970 (<i>explain i</i>	n Part VI). See instr	uctions.
	All other Type III non-functionally integrated supporting organizations mu		•	•	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current (optiona	
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3.	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current (optiona	
1	Aggregate fair market value of all non-exempt-use assets (see				
	instructions for short tax year or assets held for part of year):				
a	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
c	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other factors				
	(explain in detail in Part VI):				
_2	Acquisition indebtedness applicable to non-exempt-use assets	2			
3	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,				
	see instructions).	4			
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
6	Multiply line 5 by 0.035.	6			
7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current Y	ear
1	Adjusted net income for prior year (from Section A, line 8, column A)	1			
_2	Enter 0.85 of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3			
4	Enter greater of line 2 or line 3.	4			
_5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions).	6			
7	Check here if the current year is the organization's first as a non-function	ally integrat	ted Type III supporting or	ganization (see	

Schedule A (Form 990) 2021

instructions).

Sche	dule A (Form 990) 2021 NON-PROFIT CORPORAT				21-0634462 Page 7		
Par	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)						
Secti	on D - Distributions				Current Year		
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		1			
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported					
	organizations, in excess of income from activity			2			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3			
4	Amounts paid to acquire exempt-use assets			4			
5	Qualified set-aside amounts (prior IRS approval required - prior IRS approval - prior IRS	ovide details in Part VI)		5			
6	Other distributions (describe in Part VI). See instructions.			6			
7	Total annual distributions. Add lines 1 through 6.			7			
8	Distributions to attentive supported organizations to which the	ne organization is responsive					
	(provide details in Part VI). See instructions.			8			
9	Distributable amount for 2021 from Section C, line 6			9			
10	Line 8 amount divided by line 9 amount	T		10			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2021	ıs	(iii) Distributable Amount for 2021		
1	Distributable amount for 2021 from Section C, line 6						
2	Underdistributions, if any, for years prior to 2021 (reason-						
	able cause required - explain in Part VI). See instructions.						
3	Excess distributions carryover, if any, to 2021						
a	From 2016						
b	From 2017						
c	From 2018						
d	From 2019						
e	From 2020						
f	Total of lines 3a through 3e						
<u>g</u>	Applied to underdistributions of prior years						
<u>h</u>	Applied to 2021 distributable amount						
<u>i</u>	Carryover from 2016 not applied (see instructions)						
<u>j</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.						
4	Distributions for 2021 from Section D,						
	line 7: \$						
<u>a</u>	Applied to underdistributions of prior years						
b	Applied to 2021 distributable amount						
c	Remainder. Subtract lines 4a and 4b from line 4.						
5	Remaining underdistributions for years prior to 2021, if						
	any. Subtract lines 3g and 4a from line 2. For result greater						
	than zero, explain in Part VI. See instructions.						
6	Remaining underdistributions for 2021. Subtract lines 3h						
	and 4b from line 1. For result greater than zero, explain in						
	Part VI. See instructions.						
7	Excess distributions carryover to 2022. Add lines 3j						
	and 4c.						
8	Breakdown of line 7:						
	Excess from 2017						
<u> b</u>	Excess from 2018						
	Excess from 2019						
	Excess from 2020						
e	Excess from 2021						

Schedule A (Form 990) 2021

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,
	line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
	Accommodadation,

THE COOPER HEALTH SYSTEM, A NEW JERSEY

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

➤ Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Schedule B (Form 990) (2021)

Employer identification number

NOI	N-PROFIT CORPORATION	21-0634462				
Organization type (check o	one):					
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
· -	s covered by the General Rule or a Special Rule. (7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru	le. See instructions.				
General Rule						
	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor					
Special Rules						
sections 509(a)(1) a contributor, during	n described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, an the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i), line 1. Complete Parts I and II.	d that received from any one				
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
year, contributions is checked, enter h purpose. Don't cor	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year					
aution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must aswer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify at it doesn't meet the filing requirements of Schedule B (Form 990).						

Schedule B (Form 990) (2021) Page **2**

Name of organization
THE COOPER HEALTH SYSTEM, A NEW JERSEY
NON-PROFIT CORPORATION

Employer identification number
21-0634462

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	Name, address, and 2n + 4	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II for noncash contributions.

Name of organization
THE COOPER HEALTH SYSTEM, A NEW JERSEY
NON-PROFIT CORPORATION

Employer identification number

21-0634462

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if	additional space is needed.				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		. \$				

Schedule B (Form 990) (2021) Page **4**

Employer identification number Name of organization THE COOPER HEALTH SYSTEM, A NEW JERSEY NON-PROFIT CORPORATION 21 - 0634462Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

 Section 501(c)(4), (5), or (6) organizations: Complete Part III. **Employer identification number** THE COOPER HEALTH SYSTEM A NEW JERSEY NON-PROFIT CORPORATION 21-0634462 Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. 2 Political campaign activity expenditures **▶**\$__ Volunteer hours for political campaign activities Complete if the organization is exempt under section 501(c)(3). 1 Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955**>**\$__ 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? No 4a Was a correction made? Yes Nο b If "Yes," describe in Part IV. Complete if the organization is exempt under section 501(c), except section 501(c)(3). Part I-C 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b _______ ▶\$ _ Did the filing organization file Form 1120-POL for this year? Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV. (d) Amount paid from (a) Name (b) Address (c) EIN (e) Amount of political contributions received and filing organization's promptly and directly funds. If none, enter -0-. delivered to a separate political organization. If none, enter -0-.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2021

LHA

132041 11-03-21

	t II-A Complete if the org	anizatio	n is exer	npt under section	n 501(c)(3) and file	d Form 5768 (el	ection under
	neck if the filing organiza expenses, and shar	e of exces	s lobbying (expenditures).	Part IV each affiliated	group member's nam	ne, address, EIN,
B Cr	Limi	ts on Lobb	ying Expe	nd "limited control" pro nditures ints paid or incurred.		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influ	ience publ	ic opinion (grassroots lobbying)			
b	Total lobbying expenditures to influ	ience a leg	islative boo	dy (direct lobbying)			
С	Total lobbying expenditures (add li	nes 1a and	l 1b)				
d	Other exempt purpose expenditure	es					
	Total exempt purpose expenditure						
f	Lobbying nontaxable amount. Enter	er the amou	unt from the	e following table in bot	n columns.		
	If the amount on line 1e, column (a) o	r (b) is:	The lob	bying nontaxable am	ount is:		
	Not over \$500,000		20% of	the amount on line 1e.			
	Over \$500,000 but not over \$1,000	<i>'</i>		00 plus 15% of the exc			
	Over \$1,000,000 but not over \$1,5			00 plus 10% of the exc			
	Over \$1,500,000 but not over \$17,	000,000		00 plus 5% of the exce	ss over \$1,500,000.		
	Over \$17,000,000		\$1,000,	000.			
	Crescrects pontavable amount (on	tor 25% of	line 1f)				
_	Grassroots nontaxable amount (en Subtract line 1g from line 1a. If zer						
	Subtract line 1f from line 1c. If zero	,					
;	If there is an amount other than ze			line 1i did the organiz	_		
,	reporting section 4911 tax for this		1 11110 1111 01	_			Yes No
	(Some organizations the	nat made a	a section 5	eraging Period Under	Section 501(h) have to complete all o		
		Lobk	ying Expe	nditures During 4-Yea	ar Averaging Period		_
	Calendar year (or fiscal year beginning in)	(a) 2	2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a	Lobbying nontaxable amount						
b	Lobbying ceiling amount (150% of line 2a, column(e))						
c	Total lobbying expenditures						
	Grassroots nontaxable amount						
	Grassroots ceiling amount (150% of line 2d, column (e))						
f	Grassroots lobbying expenditures					O _n tract	ule C (Form 990) 2021

Schedule C (Form 990) 2021

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

or each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description		(a)		(b)	
of the lobbying activity.	Yes	No	Amo	ount	
During the year, did the filing organization attempt to influence foreign, national, state, or					
local legislation, including any attempt to influence public opinion on a legislative matter					
or referendum, through the use of:					
a Volunteers?		Х			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Х				
c Media advertisements?		X			
d Mailings to members, legislators, or the public?		X			
Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes?		X			
5	x			243,000.	
b Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		х			
i Other activities?	х			9,000.	
j Total. Add lines 1c through 1i				252,000.	
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		х			
b If "Yes," enter the amount of any tax incurred under section 4912					
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part III-A Complete if the organization is exempt under section 501(c)(4), section	1 501(c)(5), or sec	tion		
501(c)(6).		ı			
			Yes	No	
1 Were substantially all (90% or more) dues received nondeductible by members?					
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?					
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the Part III-B Complete if the organization is exempt under section 501(c)(4), section	prior year? 501(c)(5	3) or sec	tion		
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "				3. is	
answered "Yes."					
1 Dues, assessments and similar amounts from members		1			
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic	al				
expenses for which the section 527(f) tax was paid).					
a Current year					
b Carryover from last year		I I			
c Total		_			
		3			
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the exc					
does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po expenditure next year?	illicai	4			
Expenditure next year? Taxable amount of lobbying and political expenditures. See instructions		5			
Part IV Supplemental Information		•			
Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	ist); Part II-A	A, lines 1 ar	nd 2 (See		
nstructions); and Part II-B, line 1. Also, complete this part for any additional information.	,,	•	`		
PART II-B, LINE 1, LOBBYING ACTIVITIES:					
DURING THE YEAR, THE ORGANIZATION INCURRED THE FOLLOWING LOBBYING					
EXPENDITURES:					
THE ORGANIZATION PAID INDEPENDENT FIRMS \$192,000 TO PROVIDE LOBBYING					
SERVICES AND TO ENGAGE IN LOBBYING EFFORTS ON BEHALF OF THE					

Schedule C (Form 990) 2021

Part IV Supplemental Information (continued)
ORGANIZATION.
THE ORGANIZATION INCURRED INTERNAL EXPENSES FOR SALARIES AND BENEFITS
OF APPROXIMATELY \$51,000 WHERE ITS PROFESSIONALS PARTICIPATED IN
LOBBYING EFFORTS.
LINE 1G: \$192,000
LINE 1G: \$51,000
TOTAL LINE 1G: \$243,000
THE ORGANIZATION WAS A MEMBER OF CERTAIN INDUSTRY ORGANIZATIONS; ALL OF
WHICH ENGAGE IN LOBBYING EFFORTS ON BEHALF OF THEIR MEMBER HOSPITALS.
THE PORTION OF THESE DUES ALLOCATED TO LOBBYING EXPENDITURES FOR THE
YEAR IS DETAILED BELOW AND IN TOTAL IS \$9,000.
HOSPITAL ALLIANCE OF NEW JERSEY \$9,000

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Name of the organization

THE COOPER HEALTH SYSTEM, A NEW JERSEY

NON-PROFIT CORPORATION

Employer identification number $21\!-\!0634462$

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Co	omplete if the					
organization answered "Yes" on Form 990, Part IV, line 6.						
(a) Donor advised funds (b) Funds and c	other accounts					
1 Total number at end of year						
2 Aggregate value of contributions to (during year)						
3 Aggregate value of grants from (during year)						
4 Aggregate value at end of year						
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds						
are the organization's property, subject to the organization's exclusive legal control?	Yes No					
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only						
for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring						
impermissible private benefit?	Yes No					
Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.						
Purpose(s) of conservation easements held by the organization (check all that apply).						
Preservation of land for public use (for example, recreation or education) Preservation of a historically important process of the control o						
Protection of natural habitat Preservation of a certified historic str	ructure					
Preservation of open space						
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation ease day of the tax year.	the End of the Tax Year					
· · ·	INC ENG OF THE TAX TEAT					
b Total acreage restricted by conservation easements c Number of conservation easements on a certified historic structure included in (a) 2b 2c						
d Number of conservation easements on a certified historic structure included in (a) d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure						
listed in the National Register						
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the	he tax					
vear ▶						
4 Number of states where property subject to conservation easement is located						
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of						
violations, and enforcement of the conservation easements it holds?	Yes No					
6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements d	luring the year					
>						
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during	the year					
▶ \$						
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i)						
and section 170(h)(4)(B)(ii)?	Yes No					
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and						
balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the	e					
organization's accounting for conservation easements.	1-					
Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Asset	ts.					
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.						
1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet world	ks					
of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public						
service, provide in Part XIII the text of the footnote to its financial statements that describes these items.						
b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works o						
art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public services and the services are the services and the services are the services and the services are th	ice,					
provide the following amounts relating to these items:						
(i) Revenue included on Form 990, Part VIII, line 1						
(ii) Assets included in Form 990, Part X						
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide						
the following amounts required to be reported under FASB ASC 958 relating to these items:						
a Revenue included on Form 990, Part VIII, line 1 b Assets included in Form 990, Part X \$\Bigsim \$\text{\$\texitex{\$\text{\$\exitit{\$\text{\$\text{\$\text{\$\text{\$\text{\$\te						
,	ıle D (Form 990) 2021					

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Page 2

Pai	t III Org	anizations Maintaining C	ollections of Art	, Historical Tre	asures, or (Other S	imilar A	ssets	(contir	nued)	
3	Using the or	rganization's acquisition, accessi	on, and other records	s, check any of the f	ollowing that n	nake signi	ificant use	of its			
	collection it	ems (check all that apply):									
а	Public	exhibition	d	Loan or excl	hange program	า					
b	Schol	arly research	е	Other							
С	Prese	rvation for future generations									
4	Provide a de	escription of the organization's co	ollections and explain	how they further th	e organization	's exempt	purpose in	n Part XI	III.		
5	During the y	ear, did the organization solicit o	r receive donations o	f art, historical treas	ures, or other	similar as	sets				
		o raise funds rather than to be ma							Yes		No
Par		row and Custodial Arran		ete if the organization	n answered "Y	es" on Fo	rm 990, Pa	art IV, lin	e 9, or		
	repo	rted an amount on Form 990, Pa	rt X, line 21.								
1a	Is the organ	ization an agent, trustee, custodi	an or other intermedi	ary for contributions	or other asset	ts not incl	uded				_
	on Form 99	0, Part X?						🔲	Yes		No
b	If "Yes," exp	plain the arrangement in Part XIII	and complete the foll	owing table:							
									Amoun	t	
С	Beginning b	alance					1c				
d	Additions de	uring the year					1d				
е	Distributions	s during the year					1e				
f	Ending bala	nce					1f				
2 a	Did the orga	anization include an amount on F	orm 990, Part X, line	21, for escrow or cu	stodial accour	nt liability?			Yes		No
		plain the arrangement in Part XIII.									
Par	t V End	lowment Funds. Complete	if the organization and								
			(a) Current year	(b) Prior year	(c) Two years		Three years		(e) Four		
1a	Beginning o	f year balance	439,000.	439,000.	439,	000.	439,	000.		439,	000.
b	Contribution	าร									
С	Net investm	ent earnings, gains, and losses									
d	Grants or so	cholarships									
е	Other exper	nditures for facilities									
	and progran	ns									
f	Administrati	ve expenses									
g	End of year	balance	439,000.	439,000.	439,	000.	439,	000.		439,	000.
2	Provide the	estimated percentage of the curr	ent year end balance	(line 1g, column (a)) held as:						
а	Board desig	nated or quasi-endowment		_%							
b	Permanent	endowment 100	%								
С	Term endov	vment	.%								
	The percent	ages on lines 2a, 2b, and 2c sho	uld equal 100%.								
3a	Are there en	ndowment funds not in the posse	ssion of the organiza	tion that are held an	d administered	d for the o	organization	า	ſ		
	by:									Yes	No
		ed organizations							3a(i)		X
	(ii) Related	organizations							3a(ii)		X
b		ine 3a(ii), are the related organiza							3b		
4		Part XIII the intended uses of the		vment funds.							
Pai		d, Buildings, and Equipm									
		plete if the organization answere	T					1			
	De	escription of property	(a) Cost or of basis (investment)		I	` '	umulated ciation	(d) Boo	k value	э
1a	Land				,475,028.					475,	
				295	,504,053.	116	,312,046	5.	179,	192,	007.
		mprovements		319	,303,261.	157	,254,958	162,048,3		303.	
					,451,745.	467	,074,074	١.	282,	377,	671.
е	Other				,889,485.		921,757	' .		967,	
Total	. Add lines 1	a through 1e. <i>(Column (d) must e</i>	qual Form 990. Part	K. column (B). line 10	Oc.)			•	641,	060,	737.

21-0634462

NON-PROFIT CORPORATION

	nvestments - Other Securities.	on Form 000 Dest N/ Barrie	11h Con Form 000 Port V line 10	
	omplete if the organization answered "Yes" of Security or category (including name of security)	on Form 990, Part IV, line (b) Book value	11b. See Form 990, Part X, line 12. (c) Method of valuation: Cost or end	l-of-vear market value
(1) Financial c		(b) Book value	(e) member of valuations door of one	Toryour market value
	erivatives d equity interests			
(3) Other	d equity interests			
(A)				
(A) (B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
	nust equal Form 990, Part X, col. (B) line 12.)			
Part VIII I	ivestments - Program Related.			
	omplete if the organization answered "Yes"	on Form 990. Part IV. line	11c. See Form 990. Part X. line 13.	
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	l-of-vear market value
	(a) Decemption of investment	(b) Book value	(e) method of valuation coot of one	Toryour marker value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)	and and Farm 000 Bart V and (B) line 10)			
	nust equal Form 990, Part X, col. (B) line 13.) >			
	omplete if the organization answered "Yes"	on Form 990 Part IV line	11d See Form 990 Part Y line 15	
		Description	Tru. See Form 390, Fart X, line 13.	(b) Book value
(4)	(a)	Description		(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)	(1) 15 000 5 114 1 (5) 11	4E)		
Part X C	(b) must equal Form 990, Part X, col. (B) line of the Liabilities.	9 15.)		
	omplete if the organization answered "Yes"	on Form 000 Part IV line	11a or 11f Soo Form 900 Port V line 25	
_	(a) Description of liability	on i onn 330, Fait IV, IINE	THE OF THE GET FORM 990, Part A, IIII 25.	(b) Book value
<u>1.</u>				(b) book value
	l income taxes INSURED RESERVES			120 610 000
~				120,610,808.
(0)	EMENTS THIRD-PARTY PAYORS			101,860,951.
\'/\	TING LEASE LIABILITY			59,532,516.
	LIABILITIES			32,355,866.
	TERM INTERCOMPANY PAYABLE			31,422,166.
.,	ED RETIREMENT BENEFITS			11,426,660.
(0)	ERIA CONSTRUCTION AMORT			538,462.
(9)				255 545 452
	(b) must equal Form 990, Part X, col. (B) line			357,747,429.
Liability for	uncertain tax positions. In Part XIII, provide		the organization's financial statements there if the text of the footnote has been pro-	

Schedule D (Form 990) 2021

NON-PROFIT CORPORATION

Pai	t XI Reconciliation of Revenue per Audited Financial S		evenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV	/, line 12a.			
1	Total revenue, gains, and other support per audited financial statements			1	1,850,819,289.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1			
а	Net unrealized gains (losses) on investments		-8,185,746.		
b	Donated services and use of facilities				
С.	Recoveries of prior year grants		0 222 270		
d	Other (Describe in Part XIII.)	2d	8,323,370.		127 624
e	Add lines 2a through 2d			2e	137,624.
3	Subtract line 2e from line 1			3	1,850,681,665.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1.1			
a	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIII.)				0
	Add lines 4a and 4b			4c	1,850,681,665.
5 Pai	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I. line rt XII Reconciliation of Expenses per Audited Financial S	<i>12.</i>)Statements With I	Expenses per F	5 Return	
· u	Complete if the organization answered "Yes" on Form 990, Part IV		Expended per i	ictai i	
_				1	1,644,962,735.
1				1	1,011,302,733.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	20			
a	Donated services and use of facilities				
b	Prior year adjustments Other losses				
c d	Other (Describe in Part XIII.)				
e				2e	0.
3	Add lines 2a through 2d Subtract line 2e from line 1			3	1,644,962,735.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				, , , , .
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)		414,761.		
	A del Para de La colo de		,	4c	414,761.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I. lin			5	1,645,377,496.
	rt XIII Supplemental Information.	e 10.j			
Prov	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a ar	nd 4: Part IV. lines 1b a	nd 2b: Part V. line 4	: Part X	(, line 2: Part XI.
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide			,	, , ,
		•			
PART	V, LINE 4:				
INTE	ENDED USES OF ENDOWMENT FUNDS				
REST	RICTED FUNDS ARE USED TO SUPPORT THE CHARITABLE ACTIVI	TIES AND			
PROG	GRAMS OF THE ORGANIZATION AND ITS AFFILIATES.				
PART	YXI, LINE 2D - OTHER ADJUSTMENTS:				
CHAN	IGE IN INTEREST RATE SWAP	5,917,514.			
CHAN	IGE IN PENSION BENEFIT OBLIGATION	4,699,868.			
RECI	ASS: INVESTMENT MGMT FEES	-414,761.			
DEF	NED BENEFIT PLAN COSTS	-1,879,251.			
mo==	I TO GOVERNMED DADE WE LEVE OR	0 202 252			
TOTI	LL TO SCHEDULE D, PART XI, LINE 2D	8 323 370			
	, , , , , , , , , , , , , , , , , , , ,	0,020,070,			
		0,020,070			

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

THE COOPER HEALTH SYSTEM, A NEW JERSEY

NON-PROFIT CORPORATION

Employer identification number

21-0634462 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

				Comple	to it the organization anowered		
	Form 990, Part I\						
1							
	the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No						
2		ribe in Part V the	organization's	procedures for monitoring the use of its	grants and other assistance out	side the	
	United States.						
3				an be duplicated if additional space is ne			
	(a) Region	(b) Number of	(c) Number of employees,	(d) Activities conducted in the region	(e) If activity listed in (d)	(f) Total expenditures	
		offices	agents, and independent	(by type) (such as, fundraising, pro-	is a program service,	for and	
		in the region	independent contractors	gram services, investments, grants to recipients located in the region)	describe specific type of service(s) in the region	investments	
			in the region	recipients located in the region)	or service(s) in the region	in the region	
CEN'	TRAL AMERICA AND						
THE	CARIBBEAN	0	0	INVESTMENT		23,713,802.	
						+	
						+	
						+	
						1	
3 a	Subtotal	0	0			23,713,802.	
b	Total from continuation						
	sheets to Part I	0	0			0.	
С	Totals (add lines 3a						
	and 3h)	l 0	0			23 713 802.	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II

NON-PROFIT CORPORATION

21-0634462

Page 2

Grants and Other Assistance to Organizations or Entities Outside the United States.	Complete if the organization answered '	"Yes" on Form 990,	Part IV, line 15, for any
recipient who received more than \$5,000. Part II can be duplicated if additional space is n	eeded.		

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
exempt 501(c)(3) orga	nization by the IRS, o	or for which the grantee	recognized as charities by the too counsel has provided a sect	ion 501(c)(3) equ	uivalency letter			

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement noncash assistance noncash assistance

Schedule F (Form 990) 2021 Part IV Foreign Forms NON-PROFIT CORPORATION

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may		
	be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A. Annual Information Return of Foreign Trust With a		
	U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to	TT	
	Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a		
	qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,		
	Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing		X No
	Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"		
	the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain		
	Foreign Partnerships (see Instructions for Form 8865)	X Yes	∟ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		
	"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No
	III SUUCUOIIS TOI T OITH 37 TO, GOIT CHIE WHITT OITH 930)	103	110

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Hospitals

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

NON-PROFIT CORPORATION

Part I Financial Assistance and Certain Other Community Benefits at Cost

THE COOPER HEALTH SYSTEM, A NEW JERSEY

Employer identification number 21-0634462

								Yes	No
10	Did the organization have a financial	aggistance policy	during the tax year	co If "No " akin to c	vuostion 60		1a	х	110
	· ·						1b	х	
2	If "Yes," was it a written policy? If the organization had multiple hospital facilities, facilities during the tax year.	indicate which of the follo	owing best describes app	olication of the financial a	ssistance policy to its va	rious hospital	ID		
	Applied uniformly to all hospital	al facilities	Applie	ed uniformly to mo	st hospital facilities	3			
	Generally tailored to individual			,					
3	Answer the following based on the financial assis:	•	at applied to the largest	number of the organization	on's patients during the ta	ax year.			
а	Did the organization use Federal Pov	erty Guidelines (FF	PG) as a factor in o	determining eligibili	ity for providing fr	ee care?			
	If "Yes," indicate which of the following	ing was the FPG fa	mily income limit t	or eligibility for free	e care:		3a	Х	
	100% 150%	X 200%	Other	%					
b	Did the organization use FPG as a fa	ctor in determining	eligibility for prov	iding discounted	care? If "Yes," indi	cate which			
	of the following was the family incom	ne limit for eligibility	for discounted ca	are:			3b	Х	
	200% 250%	300%			ther500_9	-			
С	If the organization used factors other eligibility for free or discounted care.								
	threshold, regardless of income, as a		•	•					
4	Did the organization's financial assistance policy "medically indigent"?	that applied to the largest				are to the	4	х	
5a	Did the organization budget amounts for					vear?	 5а	х	
	If "Yes," did the organization's finance		•				5b	Х	
	If "Yes" to line 5b, as a result of budg	•		•					
	care to a patient who was eligible for						5c		х
6a	Did the organization prepare a comm	nunity benefit repor		•			6a	Х	
b	If "Yes," did the organization make it	available to the pu	ıblic?				6b	Х	
	Complete the following table using the worksheet	s provided in the Schedul	le H instructions. Do not	submit these worksheets	with the Schedule H.				
7	Financial Assistance and Certain Oth	ner Community Ber	nefits at Cost						
	Financial Assistance and (a) Number of activities or served (b) Persons benefit expense (c) Total community benefit expense revenue (d) Direct offsetting revenue (e) Net community benefit expense (e) Net community benefit expense (f) Persons (f) Persons							Percent	nt
	ns-Tested Government Programs			bonom expense	revenue	benefit expense		expense	
	Financial Assistance at cost (from	programs (optional)	(optional)					expense	
а	Financial Assistance at cost (from Worksheet 1)					10,557,840.			
а	Financial Assistance at cost (from Worksheet 1)	programs (optional) 1	(optional)	29,598,840.	19,041,000.	10,557,840.		.64	.8
a b	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a)	programs (optional)	(optional)	29,598,840.		10,557,840.		expense	.8
a b	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested	programs (optional) 1	(optional)	29,598,840.	19,041,000.	10,557,840.		.64	.8
a b	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from	programs (optional) 1	(optional)	29,598,840.	19,041,000.	10,557,840.		.64	.8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b)	programs (optional) 1	(optional)	29,598,840.	19,041,000.	10,557,840.		.64	.8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and	programs (optional) 1	(optional) 994 11,781	29,598,840. 428,406,714.	19,041,000. 380,787,818.	10,557,840. 47,618,896.		.64 2.89	8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs	programs (optional) 1	(optional) 994 11,781	29,598,840. 428,406,714.	19,041,000.	10,557,840. 47,618,896.		.64	8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits	programs (optional) 1	(optional) 994 11,781	29,598,840. 428,406,714.	19,041,000. 380,787,818.	10,557,840. 47,618,896.		.64 2.89	8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health	programs (optional) 1	(optional) 994 11,781	29,598,840. 428,406,714.	19,041,000. 380,787,818.	10,557,840. 47,618,896.		.64 2.89	8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and	programs (optional) 1	(optional) 994 11,781	29,598,840. 428,406,714.	19,041,000. 380,787,818.	10,557,840. 47,618,896.		.64 2.89	8
a b c	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations	programs (optional) 1	(optional) 994 11,781	29,598,840. 428,406,714. 458,005,554.	19,041,000. 380,787,818.	10,557,840. 47,618,896.		.64 2.89	ફ ફ
a b c d	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4)	programs (optional) 1 1	(optional) 994 11,781	29,598,840. 428,406,714. 458,005,554.	19,041,000. 380,787,818.	10,557,840. 47,618,896. 58,176,736.		.64 2.89	ફ ફ
a b c d	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education	programs (optional) 1 1	(optional) 994 11,781 12,775	29,598,840. 428,406,714. 458,005,554.	19,041,000. 380,787,818.	10,557,840. 47,618,896. 58,176,736.		.64 2.89	ક ક
a b c d e f	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4)	programs (optional) 1 1 2 29	(optional) 994 11,781 12,775	29,598,840. 428,406,714. 458,005,554.	19,041,000. 380,787,818. 399,828,818.	10,557,840. 47,618,896. 58,176,736.		.64 2.89 3.53	ક ક
a b c d e f	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5)	programs (optional) 1 1 2 29	(optional) 994 11,781 12,775	29,598,840. 428,406,714. 458,005,554.	19,041,000. 380,787,818. 399,828,818.	10,557,840. 47,618,896. 58,176,736.		.64 2.89 3.53	ક ક
a b c d f g	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services	programs (optional) 1 1 2 29	(optional) 994 11,781 12,775	29,598,840. 428,406,714. 458,005,554.	19,041,000. 380,787,818. 399,828,818.	10,557,840. 47,618,896. 58,176,736.		.64 2.89 3.53	ક ક
a b c c d e f g h	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6)	programs (optional) 1 1 2 29	(optional) 994 11,781 12,775	29,598,840. 428,406,714. 458,005,554.	19,041,000. 380,787,818. 399,828,818.	10,557,840. 47,618,896. 58,176,736.		.64 2.89 3.53	ક ક
a b c c d e f g h	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6) Research (from Worksheet 7)	programs (optional) 1 1 2 29	(optional) 994 11,781 12,775	29,598,840. 428,406,714. 458,005,554.	19,041,000. 380,787,818. 399,828,818.	10,557,840. 47,618,896. 58,176,736.		.64 2.89 3.53	ક ક
a b c c d e f g h	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6) Research (from Worksheet 7) Cash and in-kind contributions	programs (optional) 1 1 2 29	(optional) 994 11,781 12,775	29,598,840. 428,406,714. 458,005,554.	19,041,000. 380,787,818. 399,828,818.	10,557,840. 47,618,896. 58,176,736.		.64 2.89 3.53	क क क
a b c d f g h i	Financial Assistance at cost (from Worksheet 1) Medicaid (from Worksheet 3, column a) Costs of other means-tested government programs (from Worksheet 3, column b) Total. Financial Assistance and Means-Tested Government Programs Other Benefits Community health improvement services and community benefit operations (from Worksheet 4) Health professions education (from Worksheet 5) Subsidized health services (from Worksheet 6) Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from	programs (optional) 1 1 2 29	(optional) 994 11,781 12,775 15,061 2,692	29,598,840. 428,406,714. 458,005,554. 38,144. 141,563,520.	19,041,000. 380,787,818. 399,828,818. 52,152,770.	10,557,840. 47,618,896. 58,176,736. 38,144. 89,410,750.		.64 2.89 3.53	१ १ १ १ १ १ १ १ १ १ १ १ १ १ १ १ १ १ १

Pai	toy year and describe in Dort	•		-		-			uring th	ne		
	tax year, and describe in Part	(a) Number of activities or programs	(b) Persons served (optional)	(c) Total community	(d)	Direct g revenue	(e) Net community	(f)	Percent			
		(optional)		building expense	•		building expense					
1	Physical improvements and housing	2		535,89	2. 4	52,888.	83,004	•	.01	.8		
2	Economic development		1 600	051 68	_	24 700	000 055	-	0.6	- 0.		
3	Community support	4	1,620	951,67	7.	21,722.	929,955	•	.06	**		
4	Environmental improvements							-				
5	Leadership development and											
	training for community members	2	495	2 40	0		2 490	-	0.0			
6	Coalition building	2	495	2,49	0.		2,490	+	.00	- 6		
7	Community health improvement		30	1 2			120		0.0	١ 0		
	advocacy	1	30	13	9.		139	<u>.</u>	.00	<u> </u>		
8	Workforce development							-				
9	Other	9	2 145	1 400 10	0 1	74 610	1 015 500	-	0.7			
10 Dai			2,145	1,490,19	8. 4	74,610.	1,015,588	•	.07	•		
		k Conection i i	actices						Yes	No		
	ion A. Bad Debt Expense	:		ana Financial N		۸ : - د			163	140		
1	Did the organization report bad debt	•			•	Associat	ion	4		x		
_	Statement No. 15?							1		A		
2	Enter the amount of the organization	•	•		1.	2	39,072,024					
_	methodology used by the organization				·····	2	33,072,024	4				
3	Enter the estimated amount of the o	•	•									
	patients eligible under the organizati				e							
	methodology used by the organization		e			_	1 612 900					
_	for including this portion of bad debt	•				3	1,612,800	4				
4	Provide in Part VI the text of the foot	•										
	expense or the page number on whi	ch this footnote is o	contained in the at	tached financia	al statement	3.						
	ion B. Medicare				1	_ 1	210 075 000					
5	Enter total revenue received from Me	, ,			····	5	218,875,000	_				
6	Enter Medicare allowable costs of ca					6	288,172,000 -69,297,000	_				
7	Subtract line 6 from line 5. This is the					7		4				
8	Describe in Part VI the extent to which					•	t.					
	Also describe in Part VI the costing r	٠,	irce used to deteri	mine the amoui	nt reported (on line 6.						
	Check the box that describes the me] out								
	Cost accounting system	X Cost to char	ge ratio	Other								
	ion C. Collection Practices			0				0-	х			
	Did the organization have a written o						oversielene en the	9a	Λ			
D	If "Yes," did the organization's collection particles to be followed for pat							۵.	х			
Pai	rt IV Management Compan	ies and Joint \	/entures (owned	10% or more by offi	cers directors t	vi	employees and physici	9b		ions)		
	(a) Name of entity		cription of primary tivity of entity		:) Organizati profit % or st		Officers, direct- rs, trustees, or		hysicia ofit % c			
		ac	ctivity of entity		ownership '	₀₆ k	ey employees'	•	stock	Л		
					OWNORDING	l pi	rofit % or stock ownership %	stock Stock				
							OWITCISHIP 70		-			
				 								
							-					
						-	+					
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						-	+					
						-						
							-					
		-										
		-										

Part V	Facility Information											
Section A	. Hospital Facilities					tal						
	er of size, from largest to smallest)		sen. medical & surgical	_		Oritical access hospital						
	hospital facilities did the organization operate	ital	in:	oita	ital	h	≥					
	tax year?	dsc	8	los)sp	ess	ij	"				
	dress, primary website address, and state license number	icensed hospital	ical	Children's hospital	eaching hospital	CC	Research facility	ER-24 hours	,			Equility.
land if a d	roup return, the name and EIN of the subordinate hospital	Sec	ned	l e	Į.Ę	al e	2	t ho	her			Facility reporting
organizati	on that operates the hospital facility)	Sen	ı.) id	ac	iŧic	ese	3-2	ER-other	Oth an	(al wile -)	group
1 COODE	R HEALTH SYSTEM		3	ō	۳	Ō	٣	<u> </u>	_#	Otner	(describe)	
		-										
	OOPER PLAZA	-										
	N, NJ 08103	-										
	DOPERHEALTH.ORG	4								_		
10402		Х	х	х	Х		Х	Х	Х	LEVEL 1	TRAUMA	
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Part V | Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group COOPER HEALTH SYSTEM

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A):

tacılı	ities in a facility reporting group (from Part V, Section A):		Yes	No
Com	nmunity Health Needs Assessment			110
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			
	current tax year or the immediately preceding tax year?	1	Х	
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or			
	the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		х
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a			
	community health needs assessment (CHNA)? If "No," skip to line 12	3	Х	
	If "Yes," indicate what the CHNA report describes (check all that apply):			
а	X A definition of the community served by the hospital facility			
b	X Demographics of the community			
С	X Existing health care facilities and resources within the community that are available to respond to the health needs			
	of the community			
d	X How data was obtained			
е	The significant health needs of the community			
f	X Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	groups			
g				
h				
!	The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
J	Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA: 20 19			
	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the	5	х	
	community, and identify the persons the hospital facility consulted Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other	-		
oa		6a	х	
h	hospital facilities in Section C Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"	Ua		
b		6b	х	
7	District the state of the state	7	X	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
а	W GEE GUDDI ENGNESI TATOOMATON			
b				
C	X Made a paper copy available for public inspection without charge at the hospital facility			
d				
	Did the hospital facility adopt an implementation strategy to meet the significant community health needs			
	identified through its most recently conducted CHNA? If "No," skip to line 11	8	х	
	Indicate the tax year the hospital facility last adopted an implementation strategy: 20 _ 19_			
	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	х	
	If "Yes," (list ur): SEE SUPPLEMENTAL INFORMATION			
	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most			
	recently conducted CHNA and any such needs that are not being addressed together with the reasons why			
	such needs are not being addressed.			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a			
	CHNA as required by section 501(r)(3)?	12a		х
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720			
	for all of its hospital facilities? \$			

Par		Facility Information (continued)			
Finan	cial A	ssistance Policy (FAP)			
Name	of ho	spital facility or letter of facility reporting group COOPER HEALTH SYSTEM			
				Yes	No
[Did the	hospital facility have in place during the tax year a written financial assistance policy that:			
13 E	Explair	ed eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Х	
ŀ	f "Yes	" indicate the eligibility criteria explained in the FAP:			
а		Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of %			
		and FPG family income limit for eligibility for discounted care of%			
b		Income level other than FPG (describe in Section C)			
С	X	Asset level			
d	X	Medical indigency			
е	X	Insurance status			
f	X	Underinsurance status			
g		Residency			
h		Other (describe in Section C)			
14 E	 Explain	ed the basis for calculating amounts charged to patients?	14	х	
		ed the method for applying for financial assistance?	15	Х	
		" indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
		ed the method for applying for financial assistance (check all that apply):			
а	X	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	Х	Described the supporting documentation the hospital facility may require an individual to submit as part of his			
		or her application			
С	X	Provided the contact information of hospital facility staff who can provide an individual with information			
		about the FAP and FAP application process			
d	X	Provided the contact information of nonprofit organizations or government agencies that may be sources			
		of assistance with FAP applications			
е		Other (describe in Section C)			
16 V	Vas w	dely publicized within the community served by the hospital facility?	16	х	
ŀ	f "Yes	" indicate how the hospital facility publicized the policy (check all that apply):			
а	X	The FAP was widely available on a website (list url): SEE SUPPLEMENTAL INFORMATION			
b	X	The FAP application form was widely available on a website (list url): SEE SUPPLEMENTAL INFORMATION			
С	X	A plain language summary of the FAP was widely available on a website (list url): SEE SUPPLEMENTAL INFO			
d	X	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
е	X	The FAP application form was available upon request and without charge (in public locations in the hospital			
		facility and by mail)			
f	X	A plain language summary of the FAP was available upon request and without charge (in public locations in			
		the hospital facility and by mail)			
g	X	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP,			
		by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public			
		displays or other measures reasonably calculated to attract patients' attention			
h	X	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	X	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s)			
		spoken by Limited English Proficiency (LEP) populations			
i		Other (describe in Section C)			

Pa	rt V Facility Information (continued)			
Billi	ng and Collections			
Nar	ne of hospital facility or letter of facility reporting group COOPER HEALTH SYSTEM			
			Yes	No
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	nonpayment?	17	Х	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the			
	tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a	Reporting to credit agency(ies)			
k	Selling an individual's debt to another party			
C	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
	previous bill for care covered under the hospital facility's FAP			
C	Actions that require a legal or judicial process			
6				
f	None of these actions or other similar actions were permitted			
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making			
	reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		X
	If "Yes," check all actions in which the hospital facility or a third party engaged:			
a				
k	Selling an individual's debt to another party			
C	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a			
	previous bill for care covered under the hospital facility's FAP			
C				
6				
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or			
	not checked) in line 19 (check all that apply):			
ŧ				
	FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
k		n C)		
C				
C				
6				
t	None of these efforts were made			
	cy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care			
	that required the hospital facility to provide, without discrimination, care for emergency medical conditions to	21	х	
	individuals regardless of their eligibility under the hospital facility's financial assistance policy? If "No," indicate why:	21		
_				
a k				
•				
	United (describe in Section O)			

Part V Facility Information (continued)				
Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)				
Name of hospital facility or letter of facility reporting group COOPER HEALTH SYSTEM				
	Yes	No		
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.				
a The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period				
b X The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period				
c The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination				
with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior				
12-month period				
d The hospital facility used a prospective Medicare or Medicaid method				
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided				
emergency or other medically necessary services more than the amounts generally billed to individuals who had				
insurance covering such care?	3	Х		
If "Yes," explain in Section C.				
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	4	х		
If "Yes," explain in Section C.				

21-0634462 Schedule H (Form 990) 2021 Page 8 Part V Facility Information (continued) Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. PART V, SECTION B: THE COMMUNITY HEALTH NEEDS ASSESSMENT (CHNA) WAS CONDUCTED WITH THE PURPOSE OF GATHERING INFORMATION ABOUT LOCAL HEALTH NEEDS AND HEALTH BEHAVIORS. THE ASSESSMENT USED BOTH PRIMARY AND SECONDARY RESEARCH TO ILLUSTRATE AND COMPARE HEALTH TRENDS AND DISPARITIES ACROSS THE REGION. PRIMARY RESEARCH SOLICITED INPUT FROM KEY COMMUNITY STAKEHOLDERS REPRESENTING THE BROAD INTERESTS OF THE COMMUNITY. INCLUDING EXPERTS IN PUBLIC HEALTH AND INDIVIDUAL SREPRESENTING MEDICALLY UNDERSERVED LOW-INCOME, AND MINORITY POPULATIONS. SECONDARY RESEARCH IDENTIFIED DEMOGRAPHIC AND HEALTH TRENDS ACROSS GEOGRAPHIC AREAS AND POPULATIONS. THE COOPER BOARD OF TRUSTEES MET ON DECEMBER 17, 2019 TO REVIEW THE FINDINGS OF THE CHNA AND THE RECOMMENDED IMPLEMENTATION STRATEGY. THE BOARD VOTED TO ADOPT THE FINAL SUMMARY REPORT AND THE IMPLEMENTATION STRATEGY AND PROVIDE THE NECESSARY RESOURCES AND SUPPORT TO CARRY OUT THE INITIATIVES THEREIN. QUESTION 5: THE BURLINGTON, CAMDEN, AND GLOUCESTER COUNTY HEALTH DEPARTMENTS PARTICIPATED IN THE DESIGN AND COMPLETION OF COOPER'S COMMUNITY HEALTH NEEDS ASSESSMENT. INCLUDING MEETINGS TO IDENTIFY AND PRIORITIZE HEALTH NEEDS. SPECIFIC RESEARCH METHODS: A REVIEW OF SECONDARY HEALTH AND SOCIOECONOMIC INDICATORS FOR THE SERVICE AREA.

AN ANALYSIS AND COMPARISON OF HOSPITAL UTILIZATION DATA.

Part V Facility Information (continued) Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. PARTNER FORUMS WITH COMMUNITY REPRESENTATIVES AND LEADERS TO IDENTIFY COMMUNITY HEALTH PRIORITIES AND FACILITATE POPULATION HEALTH STRATEGY COLLABORATION. FOCUS GROUPS WITH HEALTH CONSUMERS QUESTION 6: THE HEALTH ASSESSMENT COLLABORATIVE INCLUDED THE FOLLOWING PARTNERS: COOPER UNIVERSITY HOSPITAL, JEFFERSON HEALTH SYSTEM, LOURDES HEALTH SYSTEM VIRTUA HEALTH AND THE HEALTH DEPARTMENTS OF BURLINGTON CAMDEN, AND GLOUCESTER COUNTIES. QUESTION 7A & 10A: WWW.COOPERHEALTH.ORG/ABOUT-US/COMMUNITY-HEALTH-NEEDS-ASSESSMENT- THE IMPLEMENTATION STRATEGY IS ON PAGES 132-135. QUESTION 11: A VOTING SYSTEM BASED ON THE CRITERIA OF SCOPE, SEVERITY AND ABILITY TO IMPACT WAS USED TO HELP PARTICIPANTS IN THE ASSESSMENT PRIORITIZE LOCAL HEALTH NEEDS. THE PRIORITIZED LIST OF HEALTH NEEDS IS AS FOLLOWS: BEHAVIORAL HEALTH AND CHRONIC DISEASE COMORBIDITIES 2. LINKAGES TO CARE - ACCESS SUBSTANCE ABUSE 4. OBESITY COOPER IS ADDRESSING THE SIGNIFICANT NEEDS IDENTIFIED IN THE RECENTLY CONDUCTED CHNA AS FOLLOWS: BEHAVIORAL HEALTH/CHRONIC DISEASE COMORBIDITIES:

NON-PROFIT CORPORATION 21-0634462 Schedule H (Form 990) 2021 Page 8 Facility Information (continued) Part V Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. CREATION OF AN ADVANCED CARE CENTER WITH IMPLEMENTATION OF AN INNOVATIVE MULTIDISCIPLINARY GROUP VISIT MODEL PATIENTS WITH SIMILAR DIAGNOSES MEET TOGETHER AND LEARN BEST PRACTICES OF CARE TOGETHER COMMUNITY EDUCATION PROGRAMS AND SUPPORT GROUPS LINKAGES TO CARE - ACCESS: PARTNERED WITH A THIRD PARTY VENDOR TO ASSIST PATIENTS IN COMPLETING APPLICATIONS FOR FINANCIAL ASSISTANCE, MEDICAID, ETC. TRAINED STAFF AS CERTIFIED APPLICATION COUNSELORS TO ASSIST PATIENTS IN OBTAINING INSURANCE LAUNCHED URGENT CARE SERVICES IN THREE LOCATIONS IMPLEMENTED DEDICATED SCHEDULE SLOTS WITH PRIMARY CARE PHYSICIANS TO ENSURE AVAILABLE FOLLOW-UP APPOINTMENTS FOR PATIENTS WITHIN TWO WEEKS AFTER HOSPITAL DISCHARGE SUBSTANCE ABUSE: IMPLEMENTED STANDARDIZED, SYSTEMATIC MENTAL HEALTH SCREENING FOR ALL PATIENTS ADMITTED TO COOPER LAUNCHED AN INITIATIVE TO ADDRESS THE GAPS IN BEHAVIORAL HEALTH RESOURCES AND IDENTIFY PARTNERSHIP OPPORTUNITIES IN SERVICE PROVISION - HOSTED AND SUPPORTED MANY COMMUNITY EVENTS IN COLLABORATION WITH THE COUNTY'S ADDICTION AWARENESS TASK FORCE RATIONALE FOR COMMUNITY HEALTH NEEDS NOT SPECIFICALLY ADDRESSED: COOPER RECOGNIZES THAT PARTNERSHIPS WITH COMMUNITY AGENCIES HAVE THE BROADEST

REACH TO IMPROVE COMMUNITY HEALTH ISSUES. WHILE ADDITIONAL DISEASE

NON-PROFIT CORPORATION

Page 9

Part V | Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization	on operate during the tax year?
Name and address	Type of Facility (describe)
1 MD ANDERSON CANCER CENTER AT COOPER	
TWO COOPER PLAZA	
CAMDEN, NJ 08103	ONCOLOGY/MULTI-SPECIALTY CTR
2 MULTI-SPECIALTY CENTER	GAMM KNIFE DIAGNOSTIC
THREE COOPER PLAZA	CENTER/CNI/UHI/SURGERY/B&J/AHI/
CAMDEN, NJ 08103	CCI/HI/W&C
3 MULTI-SPECIALTY CENTER	
2339 ROUTE 70	
CHERRY HILL, NJ 08003	MULTI-SPECIALTY CENTER
4 CANCER CENTER	
900 CENTENNIAL BLVD, BLDG 1 STE L & M	
VOORHEES, NJ 08043	CANCER CENTER
5 BONE&JOINT/RHEUMATOLOGY/PHYSICAL THER	
900 CENTENNIAL BLVD, BLDG 2 STE 203	B&J/RHEUMATOLOGY/PHYSICAL
VOORHEES, NJ 08043	THERAPY
6 CARDIOLOGY	
900 CENTENNIAL BLVD, BLDG 2 STE 201	
VOORHEES, NJ 08043	CARDIOLOGY
7 WALGREENS PHARMACY	
900 CENTENNIAL BLVD, BLDG 2 STE 205	
VOORHEES, NJ 08043	WALGREENS PHARMACY SPACE
8 GYNELOGICAL ONCOLOGY	
900 CENTENNIAL BLVD, BLDG 1 STE F	
VOORHEES, NJ 08043	GYNOCOLOGY
9 INTERNAL MEDICINE	
900 CENTENNIAL BLVD, BLDG 2 STE 202	
VOORHEES, NJ 08043	INTERNAL MEDICINE

LAB

Schedule H (Form 990) 2021

10 LABORATORY

VOORHEES, NJ 08043

900 CENTENNIAL BLVD, BLDG 2 STE 204

Page 9

Part V | Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization opera	tte during the tax year? 72
Name and address	Type of Facility (describe)
11 RADIOLOGY	
900 CENTENNIAL BLVD, BLDG 1 STE B	
VOORHEES, NJ 08043	RADIOLOGY
12 RADONC	
900 CENTENNIAL BLVD, BLDG 1 STE D	
VOORHEES, NJ 08043	RADONC
13 SLEEP/PULMONARY	
900 CENTENNIAL BLVD, BLDG 1 STE J & K	
VOORHEES, NJ 08043	SLEEP/PULMONARY
14 SURGERY	
900 CENTENNIAL BLVD, BLDG 1 STE E	
VOORHEES, NJ 08043	SURGERY
15 SURGICAL SPECIALTIES - CANCER CENTER	
900 CENTENNIAL BLVD, BLDG 1 STE G	
VOORHEES, NJ 08043	SURGICAL SPECIALTIES - CANCER
16 PEDIATRICS	
6400 MAIN ST	
VOORHEES, NJ 08043	PEDIATRICS
17 RIPA WOMEN'S HEALTH CENTER	
6100 MAIN ST	
VOORHEES, NJ 08043	WOMEN'S HEALTH CENTER
18 PEDIATRICS, OBGYN, AUDIOLOGY	
1, 2 & 4 PLAZA DR, BLDG 4 STE 401	
SEWELL, NJ 08080	PEDIATRICS/OBGYN/AUDIOLOGY
19 INTERNAL MEDICINE, MFM, SURGERY, ETC.	
651 JOHN F. KENNEDY WAY	
WILLINGBORO, NJ 08046	INTERNAL MEDICINE/MFM/SURGERY
20 FAMILY MEDICINE, OBGYN, PEDS	
701 ROUTE 73 NORTH STE 7 & 8	

Schedule H (Form 990) 2021

MARLTON, NJ 08053

FAMILY MEDICINE/OBGYN/PEDS

Page 9

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization opera	ate during the tax year?
Name and address	Type of Facility (describe)
21 URGENT CARE	
318 S. WHITEHORSE PIKE	
AUDUBON, NJ 08106	URGENT CARE
22 PULMONARY & FAMILY SLEEP CENTER	PULMONARY/FAMILY SLEEP
218 SUNSET RD, STE C	CENTER/CARDIOLOGY/ANESTHESIOLOG
WILLINGBORO, NJ 08046	Y/DIGESTIVE HEALTH INS
23 SURGERY	
6014/6015 MAIN ST	
VOORHEES, NJ 08043	SURGERY
24 INTERNAL MEDICINE	
390 NORTH BROADWAY, STE 100 & 200	
PENNSVILLE, NJ 08070	INTERNAL MEDICINE
25 GI PHYS PRACTICE & DIGESTIVE HEALTH	PHYSICIAN PRACTICE/AMBULATORY
501 FELLOWSHIP RD, STE 101 & 102	CARE/OUTPATIENT ENDOSCOPY
MOUNT LAUREL, NJ 08053	CENTER
26 RADIOLOGY, LAB, OBGYN, INTERNAL MED	
1103 NORTH KINGS HIGHWAY	RADIOLOGY/LAB/OBGYN/INTERNAL
CHERRY HILL, NJ 08034	MEDICINE
27 ENT	
6200 MAIN ST	
VOORHEES, NJ 08043	ENT
28 INTERNAL MEDICINE	
1, 2 & 4 PLAZA DR, BLDG 1 STE 103	
SEWELL, NJ 08080	INTERNAL MEDICINE
29 URGENT CARE	
195 ROUTE 130	
CINNAMINSON, NJ 08077	URGENT CARE
30 FAMILY MEDICINE	

Schedule H (Form 990) 2021

110 MARTER AVE, STE 503 MOORESTOWN, NJ 08057

FAMILY MEDICINE

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during	ng the tax year? 72
Name and address	Type of Facility (describe)
31 INTERNAL MEDICINE	
430 S. BROADWAY	
GLOUCESTER CITY, NJ 08030	INTERNAL MEDICINE
32 BONE & JOINT	
525 ROUTE 73 SOUTH, STE 303	
MARLTON, NJ 08053	BONE & JOINT/CNI
33 URGENT CARE	
2001 ROUTE 70 EAST	
CHERRY HILL, NJ 08003	URGENT CARE
34 INTERNAL MEDICINE	
123 EGG HARBOR RD, BLDG 600, STE 604	
SEWELL, NJ 08080	INTERNAL MEDICINE
35 GENERAL OBGYN	
1900 BURLINGTON-MT HOLLY RD, BLDG 2,	
BURLINGTON, NJ 08016	GENERAL OBGYN
36 FAMILY MEDICINE	
1865 HARRISON AVE, STE 1300	
CAMDEN, NJ 08105	FAMILY MEDICINE
37 FAMILY MEDICINE	
1217 NORTH CHURCH ST	
MOORESTOWN, NJ 08057	FAMILY MEDICINE
38 FAMILY MEDICINE	
1050 NORTH KINGS HIGHWAY, STE 105	
CHERRY HILL, NJ 08034	FAMILY MEDICINE
39 SURGERY	
1, 2 & 4 PLAZA DR, BLDG 2 STE 202/203	
SEWELL, NJ 08080	SURGERY
40 FAMILY MEDICINE	
504 WHITE HORSE PIKE	
HADDON HEIGHTS NJ 08035	FAMILY MEDICINE

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Part V | Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization opera	te during the tax year?
Name and address	Type of Facility (describe)
41 BARIATRICS	
6017 MAIN ST	
VOORHEES, NJ 08043	BARIATRICS
42 UROLOGY SURGERY	
127 CHURCH RD, STE 400 & 500	
MARLTON, NJ 08053	UROLOGY SURGERY
43 PEDIATRICS	
1900 BURLINGTON-MT HOLLY RD, BLDG 2	
BURLINGTON, NJ 08016	PEDIATRICS
44 INTERNAL MEDICINE	
196 GROVE AVE, STE B & C	
THOROFARE, NJ 08086	INTERNAL MEDICINE
45 PSYCHIATRY	
1011 MAIN ST	
VOORHEES, NJ 08043	PSYCHIATRY
46 URGENT CARE	
20 S. BLACKHORSE PIKE	
RUNNEMEDE, NJ 08078	URGENT CARE
47 CARDIOLOGY	
66 EAST AVE, STE A & B	
WOODSTOWN, NJ 08098	CARDIOLOGY
48 INTERNAL MEDICINE, CARDIOLOGY, ENDOCR	
1210 BRACE RD	
CHERRY HILL, NJ 08034	INTERNAL MEDICINE/CARDIOLOGY
49 INTERNAL MEDICINE	
222 GIBBSBORO RD	
CLEMENTON, NJ 08021	INTERNAL MEDICINE
50 PRIMARY CARE	
2963 MARNE HIGHWAY	

PRIMARY CARE

Schedule H (Form 990) 2021

MOUNT LAUREL, NJ 08053

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 72	
Name and address	Type of Facility (describe)
51 UROGYNECOLOGY	
6012 MAIN ST	
VOORHEES, NJ 08043	UROGYN
52 FAMILY MEDICINE	
111 EAST MAIN ST	
MAPLE SHADE, NJ 08052	FAMILY MEDICINE
53 INTERNAL MEDICINE	
151 FRIES MILL RD, STES 202/203/204	
TURNERSVILLE, NJ 08012	INTERNAL MEDICINE
54 HEMATOLOGY ONCOLOGY	
1000 SALEM RD, STE C	
WILLINGBORO, NJ 08046	HEMATOLOGY ONCOLOGY
55 SURGERY	
500 CROSS KEYS RD, BLDG A	
SICKLERVILLE, NJ 08081	SURGERY
56 FAMILY MEDICINE	
200 COLLEGE DR	
BLACKWOOD, NJ 08012	FAMILY MEDICINE
57 CANCER INSTITUTE	
301-303 CENTRAL AVE, UNIT A & B	
EGG HARBOR TWNSHP, NJ 08234	CANCER INSTITUTE
58 INTERNAL MEDICINE	
416 HADDON AVE	
COLLINGSWOOD, NJ 08108	INTERNAL MEDICINE
59 DERM & COSMETIC PROCEDURAL SURGE	
10000 SAGEMORE DR, STE 10103	
MARLTON, NJ 08053	DERMATOLOGIC & COSMETIC
60 ORTHOPEDICS	
3740 WEST CHESTER PIKE	
NEWTOWN SOLIARE DA 19063	ORTHOPEDICS

NON-PROFIT CORPORATION

Page 9

Part V | Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operation of the control of th	erate during the tax year? 72
Name and address	Type of Facility (describe)
61 INTERNAL MEDICINE	
180 TUCKERTON ROAD	
MEDFORD, NJ 08055	INTERNAL MEDICINE
62 PEDIATRICS, LEARNING CENTER	
110 MARTER AVE, STE 505 & 506	
MOORESTOWN, NJ 08057	PEDIATRICS/LEARNING CENTER
63 MATERNAL FETAL MEDICINE	
10 FORRESTAL RD, STE 208 & 210	
PRINCETON, NJ 08540	MATERNAL FETAL MEDICINE
64 PRIMARY CARE	
17 WEST RED BANK AVENUE	
WOODBURY, NJ 08096	PRIMARY CARE
65 CYBER KNIFE CENTER	
715 FELLOWSHIP RD, STE B & C	CYBER KNIFE CENTER/OUTPATIENT
MOUNT LAUREL, NJ 08054	INFUSION THERAPY SERVICES
66 CARDIAC	
151 FRIES MILL ROAD, STE 400-403	
WASHINGTON TOWNSHIP, NJ 08012	CARDIAC
67 CARDIOLOGY	
400 MEDICAL CENTER DR, STE B	
TURNERSVILLE, NJ 08081	CARDIOLOGY
68 REGIONAL CLEFT-CRANIOFACIAL PALATE	
110 MARTER AVE, STE 402	
MOORESTOWN, NJ 08057	REGIONAL CLEFT-CRANIOFACIAL PA
69 PRIMARY CARE	
200 CAMPBELL DRIVE	
WILLINGBORO N.I 08046	PRIMARY CARE

Schedule H (Form 990) 2021

70 COOPER CENTER FOR HEALING 800 COOPER STREET CAMDEN, NJ 08103

COOPER CENTER FOR HEALING

Schedule II (1 01111 990) 2021 Non Trott II Controllation	21 0034402 Fage 9
Part V Facility Information (continued)	
Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Si	milarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)	
How many non-hospital health care facilities did the organization operate during the	tax year?
Name and address	Type of Facility (describe)
71 BONE & JOINT	B&J INSTITUTE/AMBULATORY
20 S. BLACKHORSE PIKE	CARE/OUTPATIENT INFUSION
GLASSBORO, NJ 08028	THERAPY SERVICES/CNI
72 LEARNING CENTER	Indian I barvious/ out
4011 MAIN ST	1
VOORHEES, NJ 08043	LEARNING CENTER
	1
	1
	1
	1
	_
	_
	<u> </u>
	-

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

PART I, LINE 3C:
ELIGIBILITY FOR DISCOUNTED CARE: THE INCOME BASED CRITERIA USED TO
DETERMINE ELIGIBILITY IS PER NEW JERSEY ADMINISTRATIVE CODE 10:52 SUB
CHAPTERS 11, 12 AND 13, AND BASED UPON CURRENT POVERTY GUIDELINES
(DEPARTMENT OF HEALTH AND SENIOR SERVICES). FEDERAL POVERTY GUIDELINES
(FPG) ARE INCLUDED IN THE CRITERIA FOR DETERMINING ELIGIBILITY FOR CHARITY
AND DISCOUNTED CARE.
PART I, LINE 6A:
THE FILING ORGANIZATION'S COMMUNITY BENEFIT REPORT IS NOT IN A REPORT
PREPARED BY A RELATED ORGANIZATION. IT IS IN A REPORT PREPARED BY THE
FILING ORGANIZATION.
PART I, LINE 7:
COLUMN F
PERCENT OF TOTAL EXPENSES: THERE WAS NO ADJUSTMENT NECESSARY AS PART IX.
LINE 25, COLUMN (A) DID NOT INCLUDE BAD DEBT EXPENSE.

132100 11-22-21

Schedule H (Form 990) 2021

Page **10**

Schedule H (Form 990) NON-PROFIT CORPORATION	21-0634462	Page 10
Part VI Supplemental Information (Continuation)		
PART I, LINE 7G:		
FINANCIAL ASSISTANCE AND CERTAIN OTHER COMMUNITY BENEFITS AT COST: NO		
TIMELIA ADDIDIANCE AND CENTAIN OTHER COMMONTH BENEFITS AT COST. NO		
COSTS RELATING TO SUBSIDIZED HEALTHCARE SERVICES ARE ATTRIBUTABLE TO ANY		
PHYSICIAN CLINICS.		
DARM II		
PART II		
COMMUNITY BUILDING ACTIVITIES:		
THE HEALTH OF THE SURROUNDING COMMUNITIES IS OF COOPER'S UTMOST CONCERN.		
FROM HEALTHCARE PROGRAMS FOR THE COMMUNITY TO EDUCATIONAL AND EMPLOYMENT		
DDOCDAMC COODED CUDITIES NO DE A DESDONSTRIE INVOLVED COMMUNITUR ADVOCAME		
PROGRAMS, COOPER STRIVES TO BE A RESPONSIBLE, INVOLVED COMMUNITY ADVOCATE.		
PLEASE SEE SCHEDULE O FOR THE COMMUNITY BENEFIT STATEMENT.		
PART III, LINE 2:		
THE HEALTH SYSTEM ADOPTED ASU 2014-09 FOLLOWING THE MODIFIED RETROSPECTIVE		
THE READIN STOTEM ADOLISE AND 2014 05 FORDOWING THE MODIFIED REPROSTRICTIVE		
METHOD EFFECTIVE JANUARY 1, 2018, FOR ITS CONSOLIDATED FINANCIAL		
STATEMENTS. AS A RESULT OF IMPLEMENTING ASU-2014-09, CERTAIN PATIENT		
ACTIVITY WHERE COLLECTION IS UNCERTAIN NO LONGER MEETS THE CRITERIA FOR		
REVENUE RECOGNITION AND, ACCORDINGLY, REPRESENTS A REDUCTION TO NET		
MINDE ABOUNTION IND, ACCORDINGE, ABINDBAND A ABBUCTON TO ABI		
PATIENT SERVICE REVENUE AS AN IMPLICIT PRICE CONCESSION.		
SUBSEQUENT CHANGES THAT ARE DETERMINED TO BE THE RESULT OF AN ADVERSE		
CHANGE IN THE PATIENT'S ABILITY TO PAY (DETERMINED ON A PORTFOLIO BASIS		
CHANGE IN THE FATIENT 5 ABILITY TO FAT (DETERMINED ON A FORTFOLIO BASIS		
WHEN APPLICABLE) ARE RECORDED AS BAD DEBT EXPENSE.		
THE HEALTH SYSTEM PROVIDES CARE TO THOSE WHO MEET THE STATE OF NEW JERSEY		
PUBLIC LAW 1992 (CHAPTER 160) CHARITY CARE CRITERIA, CHARITY CARE IS		
TODATO ALIA 1997 (CHIMITA 1997) CHIMITA CHIMIT		
PROVIDED WITHOUT CHARGE OR AT AMOUNTS LESS THAN ITS ESTABLISHED CHARGES.		
THE HEALTH SYSTEM MAINTAINS RECORDS TO IDENTIFY AND MONITOR THE LEVEL OF		
	Schodula H	(Form 900)

NON-PROFIT CORPORATION

Part VI Supplemental Information (Continuation)	
CHARITY CARE IT PROVIDES. THE COST OF SERVICES PROVIDED AND SUPPLIES	
FURNISHED UNDER ITS CHARITY CARE POLICY IS ESTIMATED USING INTERNAL COST	
DATA AND IS CALCULATED BASED ON THE HEALTH SYSTEMS COST ACCOUNTING SYSTEM.	
THE TOTAL DIRECT AND INDIRECT AMOUNT OF CHARITY CARE PROVIDED, DETERMINED	
ON THE BASIS OF COST, WAS \$26,130,007 AND \$26,115,442 FOR THE YEARS ENDED	
DECEMBER 31, 2021 AND 2020, RESPECTIVELY.	
THE HEALTH SYSTEM'S PATIENT ACCEPTANCE POLICY IS BASED UPON ITS MISSION	
STATEMENT AND ITS CHARITABLE PURPOSES. ACCORDINGLY, THE HEALTH SYSTEM	
ACCEPTS ALL PATIENTS REGARDLESS OF THEIR ABILITY TO PAY. THIS POLICY	
RESULTS IN THE HEALTH SYSTEM'S ASSUMPTION OF SIGNIFICANT PATIENT	
RECEIVABLE CREDIT RISKS. FOR PATIENTS WHO WERE DETERMINED BY THE HEALTH	
SYSTEM TO HAVE THE ABILITY TO PAY BUT DID NOT, THE EXPECTED UNCOLLECTED	
AMOUNTS ARE CLASSIFIED AS AN IMPLICIT PRICE CONCESSION WHICH REDUCES NET	
PATIENT SERVICE REVENUE. DISTINGUISHING BETWEEN CHARITY CARE AND IMPLICIT	
PRICE CONCESSIONS IS DIFFICULT, IN PART BECAUSE SERVICES ARE OFTEN	
RENDERED PRIOR TO THE HEALTH SYSTEM'S FULL EVALUATION OF THE PATIENT'S	
ABILITY TO PAY.	
CHAPTER 160 ESTABLISHED THE CHARITY CARE SUBSIDY FUND TO PROVIDE A	
MECHANISM AND FUNDING SOURCE TO COMPENSATE CERTAIN HOSPITALS FOR CHARITY	
CARE AND OTHER SERVICES. THESE AMOUNTS ARE SUBJECT TO CHANGE FROM YEAR TO	
YEAR BASED ON AVAILABLE STATE BUDGET AMOUNTS AND ALLOCATION METHODOLOGIES.	
PART III, LINE 3:	
THE AMOUNT INCLUDED ON LINE 3 IS AN ESTIMATE BASED ON THE THE NUMBER OF	
PATIENTS THAT WOULD HAVE QUALIFIED FOR BAD DEBT BUT DID NOT SUBMIT AN	Cabadala II (Farma 200)
	Schedule H (Form 990)

NON-PROFIT CORPORATION 21-0634462 Schedule H (Form 990) Page **10** Part VI Supplemental Information (Continuation) APPLICATION. PART III, LINE 4: PLEASE SEE PAGES 16 AND 20-26 OF THE AUDITED FINANCIAL STATEMENTS FOR ADDITIONAL DETAILS. PART III, LINE 8: MEDICARE COSTS WERE DERIVED FROM THE 2021 MEDICARE COST REPORT. MEDICARE UNDERPAYMENTS (SHORTFALL) AND BAD DEBT ARE COMMUNITY BENEFIT AND ASSOCIATED COSTS, IN OUR OPINION, SHOULD BE INCLUDABLE ON THE FORM 990, SCHEDULE H, PART I. AS OUTLINED MORE FULLY BELOW, THE ORGANIZATION BELIEVES THAT THESE SERVICES AND RELATED COSTS PROMOTE THE HEALTH OF THE COMMUNITY AS A WHOLE AND ARE RENDERED IN CONJUNCTION WITH THE ORGANIZATION'S CHARITABLE TAX-EXEMPT PURPOSES AND MISSION IN PROVIDING MEDICALLY NECESSARY HEALTHCARE SERVICES TO ALL INDIVIDUAL'S IN A NON-DISCRIMINATORY MANNER WITHOUT REGARD TO RACE, COLOR, CREED, SEX NATIONAL ORIGIN. RELIGION OR ABILITY TO PAY AND CONSISTENT WITH THE COMMUNITY BENEFIT STANDARD PROMULGATED BY THE IRS. THE COMMUNITY BENEFIT STANDARD IS THE CURRENT STANDARD FOR A HOSPITAL FOR RECOGNITION AS A TAX-EXEMPT AND CHARITABLE ORGANIZATION UNDER INTERNAL REVENUE CODE (IRC) SECTION 501(C)(3). THE ORGANIZATION IS RECOGNIZED AS A TAX-EXEMPT ENTITY AND CHARITABLE ORGANIZATION UNDER IRC SECTION 501(C)(3). ALTHOUGH THERE IS NO DEFINITION IN THE TAX CODE FOR THE TERM CHARITABLE, A REGULATION PROMULGATED BY THE DEPARTMENT OF THE TREASURY PROVIDES SOME GUIDANCE AND STATES THAT THE TERM CHARITABLE IS USED IN IRC SECTION 501(C)(3) IN ITS GENERALLY ACCEPTED LEGAL SENSE. AND PROVIDES EXAMPLES OF CHARITABLE PURPOSES. INCLUDING THE RELIEF OF THE INDIGENT OR UNPRIVILEGED; THE

PROMOTION OF SOCIAL WELFARE; AND THE ADVANCEMENT OF EDUCATION, RELIGION

NON-PROFIT CORPORATION

Part VI Supplemental Information (Continuation) AND SCIENCE. NOTE IT DOES NOT EXPLICITLY ADDRESS THE ACTIVITIES OF HOSPITALS. IN THE ABSENCE OF EXPLICIT STATUTORY OR REGULATORY REQUIREMENTS APPLYING THE TERM CHARITABLE TO HOSPITALS, IT HAS BEEN LEFT TO THE IRS TO DETERMINE THE CRITERIA HOSPITALS MUST MEET TO QUALIFY AS IRC SECTION 501(C)(3) CHARITABLE ORGANIZATIONS. THE ORIGINAL STANDARD WAS KNOWN AS THE CHARITY CARE STANDARD. THIS STANDARD WAS REPLACED BY THE IRS WITH THE COMMUNITY BENEFIT STANDARD WHICH IS THE CURRENT STANDARD. PART III, LINE 9B: COLLECTION PRACTICES: THE ORGANIZATION EXPECTS PAYMENT AT THE TIME THE SERVICE IS PROVIDED. OUR POLICY IS TO COMPLY WITH THE REQUIREMENTS OF THE AFFORDABLE CARE ACT AS WELL AS IRC SECTION 501(R). EMERGENCY SERVICES WILL BE PROVIDED TO ALL PATIENTS REGARDLESS OF ABILITY TO PAY. FINANCIAL ASSISTANCE IS AVAILABLE FOR PATIENTS BASED ON FINANCIAL NEED AS DEFINED IN THE FINANCIAL ASSISTANCE POLICY. THE ORGANIZATION DOES NOT DISCRIMINATE ON THE BASIS OF AGE, RACE, CREED, SEX, OR ABILITY TO PAY. PATIENTS WHO ARE UNABLE TO PAY MAY REQUEST A FINANCIAL ASSISTANCE APPLICATION AT ANY TIME PRIOR TO SERVICE OR DURING THE BILLING AND COLLECTION PROCESS. THE ORGANIZATION MAY REQUEST THE PATIENT TO APPLY FOR MEDICAL ASSISTANCE PRIOR TO APPLYING FOR FINANCIAL ASSISTANCE. THE ACCOUNT WILL NOT BE FORWARDED FOR COLLECTION DURING THE MEDICAL ASSISTANCE APPLICATION PROCESS. PART VI, LINE 2: NEEDS ASSESSMENT: COOPER HEALTH SYSTEM (CHS) CONDUCTS A REVIEW OF KEY FACTOR INFORMATION ANNUALLY WHICH INCLUDES: A REVIEW OF HEALTHCARE UTILIZATION OF ITS SERVICE AREA POPULATION BY SERVICES (UROLOGY, CARDIOLOGY, OBSTETRICS, ETC.) FOR DETERMINING INCREASED OR DECREASED HEALTH NEEDS; HEALTHCARE SERVICE ESTIMATES AND FORECASTS (BOTH AND Schedule H (Form 990)

NON-PROFIT CORPORATION

Part VI | Supplemental Information (Continuation) OUTPATIENT); ASSESSMENTS OF LOCAL DEMOGRAPHIC AND SOCIOECONOMIC INFORMATION; REVIEW OF HEALTH STATUS/NEEDS ASSESSMENTS AND STUDIES CONDUCTED BY EXTERNAL PARTIES, INCLUDING NOT LIMITED TO A COMMUNITY HEALTH NEEDS ASSESSMENT COMPLETED AND APPROVED BY COOPER HEALTH SYSTEM IN DECEMBER 2019 AS REQUIRED BY IRC SECTION 501(R). CHS IS IN A DIVERSE SUBURBAN LOCATION SERVING DIVERSE COMMUNITIES RANGING FROM INNER CITY COMMUNITIES IN CAMDEN TO MORE AFFLUENT SUBURBAN AREAS. CHS IS LOCATED IN CAMDEN, CAMDEN COUNTY. CAMDEN COUNTY IS THE 4TH MOST POPULOUS COUNTY IN THE STATE WITH 21 COUNTIES. CHS IS COMMITTED TO SERVICE FOR ITS COMMUNITIES AND SERVES BOTH INNER CITY AND SUBURBAN AREAS. ABOUT 46.75 PERCENT OF ITS INPATIENTS ARE OF MINORITY RACE/ETHNICITY. IN ADDITION, APPROXIMATELY 36.24 PERCENT OF ITS PATIENTS ARE OF UNDERINSURED AND UNINSURED PAYER CATEGORIES. PART VI, LINE 3: PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE: IT IS THE POLICY OF COOPER UNIVERSITY HOSPITAL TO ASSIST UNINSURED AND UNDERINSURED PATIENTS WITH HOSPITAL AND PHYSICIAN BILLS BY PROVIDING DISCOUNTS AND PAYMENT PLAN OPTIONS WHEN ELIGIBILITY FOR MEDICAID OR CHARITY CARE HAVE BEEN EXHAUSTED DUE TO EXCESS INCOME OR RESOURCES. PATIENTS ARE SCREENED FOR ALL POTENTIAL THIRD PARTY LIABILITY RESOURCES, INCLUDING COOPER RELATED GRANTS. 2. REFERRALS DIRECTED TO UNINSURED PATIENT COORDINATOR ORIGINATE FROM ACCOUNTS RECEIVABLE MANAGEMENT AND DATA SERVICES, PHYSICIAN OFFICES, CLINICS AND ANY OTHER COOPER HOSPITAL, OFF CAMPUS, FACILITIES AND CAN BE MADE PRIOR TO OR AFTER A SPECIFIED DATE OF SERVICE(S). 3. UNINSURED PATIENT COORDINATOR CONTACTS PHYSICIAN DEPARTMENTS TO INFORM THEM OF PATIENT NEED FOR DISCOUNT, SECURES DISCOUNTED RATES, AND FORWARDS Schedule H (Form 990)

NON-PROFIT CORPORATION 21-0634462 Schedule H (Form 990) Page 10 Part VI Supplemental Information (Continuation) TO PATIENT. 4. PATIENTS ARE QUOTED PRICES BY THE UNINSURED PATIENT COORDINATOR THAT CORRESPONDS TO MEDICARE EXPECTED REIMBURSEMENT RATES FOR OUTPATIENT PROCEDURES AND MEDICARE BASE DIAGNOSIS-RELATED GROUP RATE FOR HOSPITALIZATIONS. 5. ALL DISCOUNTED RATES ARE PRESENTED TO THE PATIENT AS WELL AS PAYMENT PLAN OPTIONS USING THE PRICING ESTIMATE SOFTWARE TOOL THAT STORES AND PRINTS STANDARD ESTIMATES FOR PATIENTS. 6. UNINSURED DISCOUNT PLAN INSURANCE AND ADJUSTMENTS ARE POSTED TO HOSPITAL AND PROFESSIONAL BILLING SYSTEM WHEN APPROPRIATE. 7. THE UNINSURED PATIENT COORDINATOR DETERMINES AND DISTRIBUTES PATIENT PAYMENTS AMONGST ALL HOSPITAL AND PHYSICIAN DEPARTMENTS. PART VI, LINE 4: COMMUNITY INFORMATION: THE ORGANIZATION IS IN A DIVERSE URBAN LOCATION SERVING DIVERSE COMMUNITIES RANGING FROM INNER CITY COMMUNITIES IN CAMDEN TO MORE AFFLUENT SUBURBAN AREAS. THIS ORGANIZATION IS LOCATED IN CAMDEN IN CAMDEN COUNTY. CAMDEN COUNTY IS THE EIGHTH MOST POPULOUS COUNTY IN THE STATE WITH 21 COUNTIES. THIS ORGANIZATION IS COMMITTED TO SERVICE FOR ITS CAMDEN COMMUNITIES AND SERVES BOTH INNER CITY AND SUBURBAN AREAS. ABOUT 46.75 PERCENT OF ITS INPATIENTS ARE OF MINORITY RACE/ETHNICITY. IN ADDITION, APPROXIMATELY 36.24 PERCENT OF ITS PATIENTS ARE OF UNDERINSURED AND UNINSURED PAYER CATEGORIES. PART VI, LINE 5: PROMOTION OF COMMUNITY HEALTH: THIS ORGANIZATION OPERATES CONSISTENTLY

1. THE ORGANIZATION PROVIDES MEDICALLY NECESSARY HEALTHCARE SERVICES TO

WITH THE FOLLOWING CRITERIA OUTLINED IN IRS REVENUE RULING 69-545:

NON-PROFIT CORPORATION Part VI Supplemental Information (Continuation) ALL INDIVIDUALS REGARDLESS OF ABILITY TO PAY, INCLUDING CHARITY CARE, SELF-PAY, MEDICARE AND MEDICAID PATIENTS; 2. THE ORGANIZATION OPERATES AN ACTIVE EMERGENCY ROOM FOR ALL PERSONS; WHICH IS OPEN 24 HOURS A DAY, 7 DAYS A WEEK, 365 DAYS A YEAR. 3. THE ORGANIZATION MAINTAINS AN OPEN MEDICAL STAFF, WITH PRIVILEGES AVAILABLE TO ALL QUALIFIED PHYSICIANS; 4. CONTROL OF THE ORGANIZATION RESTS WITH ITS BOARD OF TRUSTEES; WHICH IS COMPRISED OF INDEPENDENT CIVIC LEADERS AND OTHER PROMINENT MEMBERS OF THE COMMUNITY; AND 5. SURPLUS FUNDS ARE USED TO IMPROVE THE QUALITY OF PATIENT CARE, EXPAND AND RENOVATE FACILITIES AND ADVANCE MEDICAL CARE; PROGRAMS AND ACTIVITIES. PART VI, LINE 6: AFFILIATED HEALTH CARE SYSTEM: COOPER HEALTH SYSTEM (CHS) IS COMMITTED ENHANCING THE OVERALL HEALTH STATUS OF THE COMMUNITY BY PROVIDING THE HIGHEST QUALITY HEALTHCARE AND RELATED SERVICES. CHS STRIVES TO EXCEED THE PATIENTS' EXPECTATIONS EMPHASIZING COMMITMENT, COMPETENCE, COLLABORATION COMMUNICATION, AND COMPASSION. THE RESPECTIVE ROLES OF CHS AND ITS AFFILIATES IN PROMOTING THE HEALTH OF THE COMMUNITIES SERVED IS AS FOLLOWS: COOPER MEDICAL SERVICES, INC. IS AN ORGANIZATION RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE SECTION 501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURSUANT TO INTERNAL REVENUE CODE SECTION 509(A)(3). THE ORGANIZATION SUPPORTS THE CHARITABLE PURPOSES, PROGRAMS AND SERVICES OF THE COOPER HEALTH SYSTEM. THE COOPER FOUNDATION IS AN ORGANIZATION RECOGNIZED BY THE INTERNAL REVENUE SERVICE AS TAX-EXEMPT PURSUANT TO INTERNAL REVENUE CODE SECTION 501(C)(3) AND AS A NON-PRIVATE FOUNDATION PURSUANT TO INTERNAL REVENUE

NON-PROFIT CORPORATION Page 10 Part VI Supplemental Information (Continuation) CAMDEN, NEW JERSEY. THE ORGANIZATION PROVIDES PROPERTY MANAGEMENT SERVICES. COOPER'S PHYSICIAN PRACTICES ARE INCORPORATED PROFESSIONAL CORPORATIONS IN THE STATE OF NEW JERSEY. THE PRACTICES SUPPORT THE OVERALL HEALTH SYSTEM'S CONTINUUM OF CARE. THEY ARE LISTED AS FOLLOWS: COOPER PERINATOLOGY ASSOCIATES, P.C.; CENTER FOR HEALTH AND WELLNESS, P.C.; CHC PAIN MANAGEMENT CENTER, P.A.; CMC DEPARTMENT OF MEDICINE GROUP, P.A.; CMC PSYCHIATRIC ASSOCIATES, P.C.; COOPER ANESTHESIA ASSOCIATES, P.C.; COOPER BONE AND JOINT INSTITUTE, P.C.; COOPER DEPARTMENT OF NEUROSCIENCE, P.C.; COOPER FACULTY OB-GYN, P.C.; COOPER FAMILY MEDICINE, P.C.; COOPER GYN ONCOLOGY ASSOCIATION, P.C.; COOPER OBSTETRICAL ASSOCIATES, P.C.; COOPER PATHOLOGY, P.C.; COOPER PEDIATRIC SPECIALISTS, P.C.; COOPER PEDIATRICS, P.C.; COOPER PHYSICAL MED & REHAB ASSOCIATES, P.C.; COOPER PHYSICIAN OFFICES, P.A.; COOPER PRIMARY CARE AT PENNSVILLE, P.A.; COOPER SURGICAL ASSOCIATES, P.A.; COOPER UNIVERSITY TRAUMA PHYSICIANS, P.C.; COOPER URGENT CARE, P.C.; CRITICAL CARE GROUP, P.A.; RADIATION ONCOLOGY, P.C.; UNIVERSITY UROGYNECOLOGY ASSOCIATION, P.C.; COOPER UNIVERSITY EMERGENCY PHYSICIANS, P.C.; COOPER UNIVERSITY RADIOLOGY, P.C.; COOPER NEPHROLOGY, P.C.; COOPER CARE ALLIANCE P.C. - COOPER'S CONCIERGE MEDICINE ORGANIZATION: COOPER APEX CARE P.C. PART VI, LINE 7: STATE FILING OF COMMUNITY BENEFIT REPORT: NOT APPLICABLE. THE ENTITY AND RELATED PROVIDER ORGANIZATIONS ARE LOCATED IN NEW JERSEY. NO COMMUNITY BENEFIT REPORT IS FILED WITH THE STATE OF NEW JERSEY AS IT IS NOT A STATE REQUIREMENT.

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations. Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

THE COOPER HEALTH SYSTEM A NEW JERSEY Name of the organization **Employer identification number** 21-0634462 NON-PROFIT CORPORATION Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV. line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) AMERICAN HEART ASSOCIATION PO BOX 4002012 13-5613797 501(C)(3) DES MOINES, IA 50340-2012 25,000, 0 SPONSORSHIP CHRISTIE INSTITUTE FOR PUBLIC POLICY INC - P.O. BOX 999 -84-2346727 501(C)(3) 0. SPONSORSHIP EDISON, NJ 08818 25,000 DEBORAH HEART AND LUNG CTR 212 TRENTON ROAD 23-1550955 501(C)(3) BROWNS MILLS, NJ 08015 7,000 0. SPONSORSHIP MOORESTOWN SOCCER CLUB PO BOX 861 22-3572559 501(C)(3) MOORESTOWN NJ 08057 9 250 0. SPONSORSHIP NAACP NJ STATE CONFERENCE 4326 HARBOR BEACH BLVD #775 22-3461435 501(C)(4) SPONSORSHIP BRIGANTINE NJ 08203 25 000 0. RONALD MCDONALD HOUSE OF SO NJ 550 MICKLE BLVD CAMDEN, NJ 08103 22-2430393 501(C)(3) 20 000 0. SPONSORSHIP

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Enter total number of other organizations listed in the line 1 table

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

Schedule I (Form 990) 2021

7.

1.

21-0634462 Schedule I (Form 990) Page 1 Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) (d) Amount of (a) Name and address of (b) EIN (c) IRC section (e) Amount of (f) Method of (g) Description of (h) Purpose of grant organization or government if applicable cash grant valuation non-cash assistance or assistance noncash (book, FMV, assistance appraisal, other) VIRTUA HEALTH FOUNDATION INC 20 W STOW RD, SUITE 8 04-3722352 501(C)(3) MARLTON, NJ 08053 10,000. 0. SPONSORSHIP CAMDEN COMMUNITY PARTNERSHIP, INC. 2 RIVERSIDE DR#501 CAMDEN, NJ 08103 52-1333698 501(C)(3) 727,453. 0. SPONSORSHIP

Schedule I (Form 990) 2021

NON-PROFIT CORPORATION 21-0634462

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Supplemental Information. Provide the information	l required in Part I, lin	e 2; Part III, columr	l n (b); and any other ad	ditional information.	
PART I, LINE 2:					
PROCEDURE FOR MONITORING USE OF GRANT FUNDS INSI	DE THE U.S.:				
GRANTS ARE MONITORED BY THE ORGANIZATION'S FINAN	CE PERSONNEL TH	ROUGH THE			
UTILIZATION OF COST CENTERS AND OTHER INFORMATIO	N, INCLUDING WR	ITTEN			
DOCUMENTATION AND RECEIPTS FROM THE GRANTEE ORGA	NIZATION.				

Page 2

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

➤ Go to www.irs.gov/Form990 for instructions and the latest information.

2021

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

THE COOPER HEALTH SYSTEM, A NEW JERSEY NON-PROFIT CORPORATION

Employer identification number 21-0634462

			Yes	No	
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,				
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or charter travel Housing allowance or residence for personal use				
	Travel for companions Payments for business use of personal residence				
	Tax indemnification and gross-up payments Health or social club dues or initiation fees				
	Discretionary spending account Personal services (such as maid, chauffeur, chef)				
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or				
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,				
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2			
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's				
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to				
	establish compensation of the CEO/Executive Director, but explain in Part III.				
	X Compensation committee Written employment contract				
	X Independent compensation consultant X Compensation survey or study				
	X Form 990 of other organizations X Approval by the board or compensation committee				
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
	organization or a related organization:				
а	Receive a severance payment or change-of-control payment?	4a		Х	
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	Х		
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х	
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
	contingent on the revenues of:				
а	The organization?	5a		Х	
b	Any related organization?	5b		Х	
	If "Yes" on line 5a or 5b, describe in Part III.				
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
	contingent on the net earnings of:				
	The organization?	6a		X	
b	Any related organization?	6b		X	
	If "Yes" on line 6a or 6b, describe in Part III.				
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments				
	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х		
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the					
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х	
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in				
	Regulations section 53.4958-6(c)?	9			

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Schedule J (Form 990) 2021

21-0634462

NON-PROFIT CORPORATION

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	V-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) KEVIN O'DOWD, JD	(i)	852,089.	1,373,841.	125,831.	150,133.	24,603.	2,526,497.	113,841.
CO-PRESIDENT/CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) ANTHONY MAZZARELLI, MD, JD, MBE	(i)	852,661.	1,247,841.	125,831.	150,133.	23,896.	2,400,362.	113,841.
CO-PRESIDENT/CEO	(ii)	0.	0.	0.	0.	0.	0.	0,
(3) MICHAEL ROSENBLOOM, MD	(i)	1,709,205.	99,600.	8,382.	7,250.	26,944.	1,851,381.	0,
HEAD, DIV OF CARDIOTHORACIC SG	(ii)	0.	0.	0.	0.	0.	0.	0,
(4) ADAM ELFANT, MD	(i)	928,357.	641,317.	2,838.	26,750.	17,462.	1,616,724.	0,
DIVISION HEAD, GASTROENTEROLOGY	(ii)	0.	0.	0.	0.	0.	0.	0,
(5) FRANK W. BOWEN, III, MD	(i)	1,368,362.	99,600.	1,518.	26,750.	30,639.	1,526,869.	0,
DIRECTOR, THORACIC SURGICAL ONCO.	(ii)	0.	0.	0.	0.	0.	0.	0,
(6) JEFFREY P. CARPENTER, MD	(i)	1,133,157.	154,194.	4,356.	7,250.	24,645.	1,323,602.	0.
CHIEF, DEPARTMENT OF SUGERY	(ii)	0.	0.	0.	0.	0,	0.	0,
(7) TUDOR JOVIN, M.D.	(i)	1,110,397.	68,238.	1,518.	7,250.	25,258.	1,212,661.	0.
DIRECTOR NEUROLOGICAL INSTITUTE	(ii)	0.	0.	0.	0.	0.	0.	0,
(8) STEVEN YOCOM, DO, FACOS	(i)	1,087,948.	71,823.	1,518.	26,750.	24,298.	1,212,337.	0,
DIRECTOR CENTER FOR SPINE HEALTH	(ii)	0.	0.	0.	0.	0.	0.	0,
(9) BRIAN REILLY	(i)	679,779.	308,328.	34,845.	78,358.	25,053.	1,126,363.	33,328.
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) ERIC KUPERSMITH, MD	(i)	630,666.	287,338.	63,856.	103,651.	27,048.	1,112,559.	62,338.
SVP, CHIEF PHYS. EXEC HOSPITALIST	(ii)	0.	0.	0.	0.	0.	0.	0,
(11) GENEROSA GRANA, MD	(i)	932,840.	101,750.	4,356.	25,000.	2,160.	1,066,106.	0,
TRUSTEE/DIR ANDERSON CANCER CENTR.	(ii)	0.	0.	0.	0.	0.	0.	0,
(12) LAWRENCE S. MILLER, MD	(i)	683,366.	195,054.	8,382.	26,750.	29,666.	943,218.	0,
CHIEF, ORTHOPEDIC SURGERY	(ii)	0.	0.	0.	0.	0.	0.	0,
(13) SEAN MURPHY	(i)	525,295.	184,838.	13,681.	66,392.	27,472.	817,678.	9,838.
SR EVP/GENERAL COUNSEL	(ii)	0.	0.	0.	0.	0.	0.	0,
(14) ROLAND SCHWARTING, MD	(i)	664,323.	94,543.	8,382.	7,250.	10,069.	784,567.	0,
TRUSTEE/CHIEF, PATHOLOGY	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) MICHAEL E. CHANSKY, MD	(i)	609,828.	70,466.	8,382.	26,750.	6,576.	722,002.	0.
TRUSTEE / CHIEF, EMERGENCY MED	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) ROBIN L. PERRY, MD	(i)	616,525.	69,239.	4,356.	7,250.	24,298.	721,668.	0.
CHIEF, DEPT OF OB GYN	(ii)	0.	0.	0.	0.	0.	0.	0.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

NON-PROFIT CORPORATION

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	l-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(17) ELIZABETH GREEN	(i)	323,470.	125,991.	32,576.	51,243.	10,856.	544,136.	30,991.
SVP HUMAN RESOURCE	(ii)	0.	0.	0.	0.	0.	0.	0.
(18) KATHLEEN DEVINE, DRNP, NEA-BC	(i)	330,079.	121,135.	28,569.	41,907.	22,230.	543,920.	26,135.
SVP/CHIEF NURSING OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(19) MARTHA MATTHEWS, M.D	(i)	421,176.	64,342.	2,986.	26,750.	11,143.	526,397.	0.
TRUSTEE, PRES MED. STAFF (BEG 3/21)	(ii)	0.	0.	0.	0.	0,	0.	0.
(20) KENNETH M. WRIGHT	(i)	362,095.	86,342.	21,935.	39,140.	3,907.	513,419.	21,342.
SVP/CHIEF ACCTG OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(21) ROBERT HOCKEL	(i)	350,008.	108,243.	14,829.	29,307.	10,377.	512,764.	13,243.
SVP, OPERATIONS	(ii)	0.	0.	0.	0.	0,	0.	0.
(22) GARY LESNESKI	(i)	259,079.	75,000.	5,562.	6,339.	20,818.	366,798.	0.
SPECIAL COUNSEL	(ii)	0.	0.	0.	0.	0.	0.	0.
(23) STEVEN E. ROSS, MD	(i)	285,398.	0.	6,205.	6,915.	19,361.	317,879.	0.
TRUSTEE/VICE CHAIR DEPT OF SURG.	(ii)	0.	0.	0.	0.	0,	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:

DURING THE YEAR. CERTAIN OFFICERS AND KEY EMPLOYEES PARTICIPATED IN A

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE INDIVIDUALS LISTED BELOW

HAD A PORTION OF THE CONTRIBUTIONS VEST IN THE PLAN IN THE CURRENT

YEAR. SUCH VESTED CONTRIBUTIONS ARE REPORTED AS TAXABLE COMPENSATION ON

SCHEDULE J. PART II. COLUMN B(III). OTHER REPORTABLE COMPENSATION.

KEVIN O'DOWD

ANTHONY MAZZARELLI

BRIAN REILLY

ERIC KUPERSMITH

SEAN MURPHY

ELIZABETH GREEN

KATHLEEN DEVINE

KENNETH M. WRIGHT

ROBERT HOCKEL

DURING THE CALENDAR YEAR, CERTAIN OFFICERS AND KEY EMPLOYEES

PARTICIPATED IN A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. THE

Schedule J (Form 990) 2021

ACHIEVEMENTS, JOB TITLE, LEVEL, AND PERFORMANCE RATING, THE FINAL

Page 3 Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. INDIVIDUALS LISTED BELOW HAD A PORTION OF THE CONTRIBUTIONS CONSIDERED NOT YET VESTED; THEREFORE UNVESTED CONTRIBUTIONS ARE REPORTED ON SCHEDULE J. PART II. COLUMN C. RETIREMENT AND OTHER DEFFERED COMPENSATION. KEVIN O'DOWD ANTHONY MAZZARELLI BRIAN REILLY ERIC KUPERSMITH SEAN MURPHY ELIZABETH GREEN KATHLEEN DEVINE KENNETH M. WRIGHT ROBERT HOCKEL PART I, LINE 7: BONUSES PAID ARE BASED ON A NUMBER OF VARIABLES INCLUDING BUT NOT LIMITED TO INDIVIDUAL GOAL ACHIEVEMENTS, ORGANIZATION OPERATION

Schedule J (Form 990) 2021

Page 3

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
DETERMINATION OF THE BONUS AMOUNT IS REVIEWED AND APPROVED BY BOTH
CO-CEO'S AND THE BOARD BASED ON REGIONAL AND NATIONAL MARKET DATA THAT
IS COMPILED ANNUALLY BY EXTERNAL COMPENSATION CONSULTANTS.

SCHEDULE K (Form 990)

Part I

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI

(d) Date issued

(a) Issue nrice

(f) Description of purpose

explanations, and any additional information in Part VI.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

(c) CUSIP #

2021
Open to Public Inspection

Name of the organization

Bond Issues

(a) leguer name

THE COOPER HEALTH SYSTEM, A NEW JERSEY

(h) Issuer FIN

NON-PROFIT CORPORATION

Employer identification number 21-0634462

(a) Defeased (b) On hehalf (i) Pooled

(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issu	ue price	(f) Description of purpose		(g) De	g) Defeased (h) On behalf of issuer			financing	
									Yes	No	Yes	No	Yes	No
A CAMDEN COUN	TY IMPROVEMENT AUTH.	22-2681222	1321QAY10	08/01/13	53,0	048,439.	VARIOUS CAPI	TAL PROJECT:	5	х		Х		х
B NEW JERSEY	ECONOMIC DEV. AUTH.	22-2045817	645918TV5	11/04/08	50,0	CONSTRUCTI 50,000,000.VARIOUS		-BLDG;		х		х		Х
C CAMDEN COUN	TY IMPROVEMENT AUTH.	22-2681222	13281QBP9	11/18/14	159,1		REFUND ISSUES 1			х		Х		х
D														
Part II Proceed	ds			<u> </u>										
				A			В	С				D		
1 Amount of bo								29,	725,000).				
	onds legally defeased				0.40 4.20	50,000,000		117 606	+					
	ds of issue				53,048,439. 50,000,000. 15		159,	117,690	, ·					
	eds in reserve funds													
	nterest from proceeds													
				1	,050,969.		986,526.	1	966,144	1				
	.,				,000,000.		208.947.		, , , , , , ,	-				
	tal expenditures from proceeds							192,209.		,				
•				4.0	,507,681.		48,804,527.							
	proceeds							156,959,337.		7.				
	nt proceeds				,489,789.									
	tantial completion						2009							
				Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bor	nds issued as part of a refunding	g issue of tax-exempt	bonds (or,											
	r to 2018, a current refunding is:				Х		Х	Х						
	nds issued as part of a refunding													
	o 2018, an advance refunding is				X		Х		Х					
	allocation of proceeds been ma				X	Х			Х					
	anization maintain adequate boon of proceeds?			x		х		х						

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Schedule K (Form 990) 2021

NON-PROFIT CORPORATION

Page 2

Book III Private President III				0001102				r age z
Part III Private Business Use		Α		В		C		
1 Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
which owned property financed by tax-exempt bonds?	105	x	100	X	100	x	100	110
Are there any lease arrangements that may result in private business use of								
bond-financed property?		x	х		x			
3a Are there any management or service contracts that may result in private								
		x	х		x			
business use of bond-financed property? b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside		 						
			x		x			
counsel to review any management or service contracts relating to the financed property?		+			21	1		1
c Are there any research agreements that may result in private business use of		x		x		x		
bond-financed property?				^				-
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities								
other than a section 501(c)(3) organization or a state or local government		%		1.25 %		.44 %		%
5 Enter the percentage of financed property used in a private business use as a								
result of unrelated trade or business activity carried on by your organization,								
another section 501(c)(3) organization, or a state or local government		%		.00 %		.00 %		%
6 Total of lines 4 and 5		%		1.25 %		.44 %		%
7 Does the bond issue meet the private security or payment test?		Х		Х		X		
8a Has there been a sale or disposition of any of the bond-financed property to a non-								
governmental person other than a 501(c)(3) organization since the bonds were issued?		x		х		x		
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or						•		
disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations		1				1		
sections 1.141-12 and 1.145-2?								
Has the organization established written procedures to ensure that all								
nonqualified bonds of the issue are remediated in accordance with the								
requirements under Regulations sections 1.141-12 and 1.145-2?	x		x		x			
Part IV Arbitrage		1		Į.			L	
raitiv Aibitage		Α		В		С		 D
1 Lies the issuer filed Form 2000 T. Arbitrage Debate, Vield Deduction and	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	X	Yes	X	res	X	Yes	NO
Penalty in Lieu of Arbitrage Rebate?		^		^				
2 If "No" to line 1, did the following apply?		T +		77		T 57		Т
a Rebate not due yet?		X	1	X		X		
b Exception to rebate?		Х		Х		Х		
c No rebate due?	Х		Х		Х			
If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
performed								_
3 Is the bond issue a variable rate issue?		Х	Х			Х		

NON-PROFIT CORPORATION

21-0634462 Page **3**

Part IV Arbitrage (continued)								
		A	ı	3		С	Γ	D
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		Х		X		Х		
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		Х		х		
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?	Х			Х		х		
7 Has the organization established written procedures to monitor the								
requirements of section 148?	х		Х		х			
Part V Procedures To Undertake Corrective Action			•		•	•	•	
		A	ı	3		С	Г	D
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	х		Х		х			
Part VI Supplemental Information. Provide additional information for responses to questions	on Schedule	e K. See instru	uctions.		•			
PART II, LINE 3, COLUMN A:								,
THE TOTAL PROCEEDS EXCEEDS THE ISSUE PRICE BY THE INVESTMENT EARNINGS								,
EARNED TO DATE.								
								,
PART II, QUESTION 11, COLUMNS B&C:								,
THE OTHER SPENT PROCEEDS ARE THE REFUNDING PROCEEDS THAT ARE NO LONGER								
IN ESCROW								
PART IV, QUESTION 2(C), COLUMN A:								
A REBATE REPORT WAS COMPLETED ON 7/31/2018 WITH NO REBATE BEING DUE								,
PART IV, QUESTION 2(C), COLUMN B:								
A REBATE REPORT WAS COMPLETED ON 11/18/2016 WITH NO REBATE BEING DUE								
PART IV, QUESTION 2(C), COLUMN C:								
A REBATE REPORT WAS COMPLETED ON 11/18/2019 WITH NO REBATE BEING DUE								

SCHEDULE L

(Form 990)

Transactions With Interested Persons

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open To Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

THE COOPER HEALTH SYSTEM, A NEW JERSEY

Employer identification number

NON-	PROFIT CO	RPORATION						2:	L-063	4462							
Part I Excess Benefit	Transaction	ons (section 50	01(c)(3), secti	ion 501(c)(4), and sec	ction	n 501(c)(29) orga	nizatio	ns on	ly).							
Complete if the orga																	
1	(b) F	Relationship bety				,	,,,,,,,,,,	,			(d)	Corre	cted?				
(a) Name of disqualified person	on (°).	person and or			(c	(c) Description of transaction					(d) Corrected Yes No		No				
		•									 ' '	-3	140				
											+	_					
											+						
											+	-+					
											+-	_					
											+-	_					
2 Enter the amount of tax incu	rred by the o	rganization man	agers	or disq	jualified persons duri	ng t	the year under										
									S								
3 Enter the amount of tax, if ar	ny, on line 2, a	above, reimburs	ed by	the org	ganization				> \$								
Double Loope to and/or	. Francisk	avantad Dava															
Part II Loans to and/or																	
Complete if the orga	ınization ansv	vered "Yes" on I	orm 9	90-EZ,	, Part V, line 38a or F	orm	990, Part IV, lin	e 26; d	or if th	e orga	nizatio	n					
reported an amount	on Form 990									In a A							
) Relationship	(c) Purpose		an to or	(e) Original	(f) Balance du					(9) " hí/h				I (!)		ritten_
interested person wit	th organization	of loan		zation?	principal amount				ult?	comm	ittee?	agree	ment?				
			То	From				Yes	No	Yes	No	Yes	No				
T-1-1																	
Part III Grants or Assis	tance Ren	efiting Inter	<u></u>	l Par	\$												
		_															
Complete if the orga					· · · · · · · · · · · · · · · · · · ·		(0 =										
(a) Name of interested pers	on ((b) Relationship interested pers			(c) Amount of assistance		(d) Type assistan			•) Purp assista						
		the organiza		u	43313141100		assistan				2001010	ii iCC					
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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2021

	Name of interested person	(b) Relationship between interested person and the organization		(d) Description of transaction	(e) Sha	aring of zation's
		person and the organization	Transaction	trandadion	Yes	nues?
BONNIE J.	MANNINO	FAMILY - PERRY	138,968.	EMPLOYEE	1.00	Х
JOANNE MAZ	ZZARELLI	FAMILY - MAZZARELLI	441,154.	EMPLOYEE		х
Part V	Supplemental Information.	•	•	•	•	
	Provide additional information for re	sponses to questions on Schedule L (see	instructions).			

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. 2021
Open to Public Inspection

Name of the organization

THE COOPER HEALTH SYSTEM, A NEW JERSEY NON-PROFIT CORPORATION

Employer identification number 21-0634462

FORM 990 PART III LINE 1, DESCRIPTION OF ORGANIZATION MISSION: COOPER HEALTH SYSTEM IS AN INTEGRATED HEALTH CARE DELIVERY SYSTEM SERVING THE SOUTHERN NEW JERSEY REGION. COOPER HEALTH SYSTEM'S MISSION IS TO SERVE TO HEAL AND TO EDUCATE. COOPER ACCOMPLISHES ITS MISSION THROUGH INNOVATIVE AND EFFECTIVE SYSTEMS TO CARE, AND BY BRINGING PEOPLE AND RESOURCES TOGETHER, CREATING VALUE FOR OUR PATIENTS AND THE COMMUNITY. COOPER'S VISION IS TO BE THE PREMIER HEALTH CARE PROVIDER IN THE REGION DRIVEN BY ITS EXCEPTIONAL PEOPLE DELIVERING A WORLD CLASS PATIENT EXPERIENCE, ONE PATIENT AT A TIME, AND THROUGH ITS COMMITMENT TO EDUCATING THE PROVIDERS OF THE FUTURE. GENERAL STATEMENT - COVID-19 PANDEMIC ON MARCH 11, 2020, THE WORLD HEALTH ORGANIZATION DESIGNATED THE CORONAVIRUS DISEASE 2019 (COVID-19) OUTBREAK AS A GLOBAL PANDEMIC. STATE AND LOCAL GOVERNMENT POLICIES RESULTED IN A SUBSTANTIAL FEDERAL PORTION OF THE POPULATION REMAINING AT HOME AND FORCED THE CLOSURE OF CERTAIN BUSINESSES, WHICH HAD AN IMPACT ON THE HEALTH SYSTEM'S PATIENT VOLUMES AND REVENUES FOR MOST SERVICES. EFFECTIVE MARCH 27, 2020, A NEW JERSEY EXECUTIVE ORDER WAS ISSUED TO SUSPEND ALL NON-ESSENTIAL ELECTIVE SURGERIES OR INVASIVE PROCEDURES, WHICH RESUMED AT DIFFERENT DATES DURING THE YEAR ENDED DECEMBER 31, 2020. THE HEALTH SYSTEM'S VOLUMES AND OPERATIONS WERE IMPACTED TO VARYING DEGREES THROUGHOUT 2020 AND THE HEALTH SYSTEM HAS ALSO EXPERIENCED 2021, DURING THIS TIME SIGNIFICANT PRICE INCREASES IN AND UTILIZATION OF PERSONNEL COSTS AND MEDICAL SUPPLIES. PARTICULARLY PERSONAL PROTECTIVE EQUIPMENT. AS GLOBAL SUPPLY LINES WERE DISRUPTED BY THE PANDEMIC. DUE TO THE EVOLVING NATURE

Schedule O (Form 990) 2021

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 OF THE COVID-19 PANDEMIC, THE ULTIMATE IMPACT TO THE HEALTH SYSTEM'S OPERATING RESULTS, INCLUDING COSTS THAT MAY BE INCURRED IN THE FUTURE AND THE LEVEL OF UTILIZATION OF THE HEALTH SYSTEM'S SERVICES AND RESULTING IMPACT ON NET PATIENT SERVICE REVENUE REPORTED IN THE FUTURE AND ITS FINANCIAL CONDITION IS PRESENTLY UNKNOWN. PART VIII, LINE 1E: DURING 2021, THE HEALTH SYSTEM RECEIVED GOVERNMENT FUNDING RELATED TO THE COVID-19 PANDEMIC AS FOLLOWS: FEDERAL PROVIDER RELIEF FUNDS \$19,704,540 CARES ACT-CAMDEN COUNTY TENT REIMBURSEMENT GRANT \$3,514,673 * THE REMAINDER OF GOVERNMENT GRANTS IS FROM THE HEALTH SYSTEM'S USUAL FUNDING SOURCES. FORM 990, PART VI, SECTION A, LINE 2: A FAMILY RELATIONSHIP EXISTS BETWEEN GEORGE E. NORCROSS, III AND PHILIP A. NORCROSS, ESQ. FORM 990, PART VI, SECTION B, LINE 11B:

AS PART OF THE TAX RETURN PREPARATION PROCESS, THE ORGANIZATION HIRED A

PROFESSIONAL CPA FIRM WITH EXPERIENCE AND EXPERTISE IN BOTH HEALTHCARE AND

NOT-FOR-PROFIT TAX RETURN PREPARATION TO PREPARE THE FEDERAL FORM 990. THE

CPA FIRM'S TAX PROFESSIONALS WORKED CLOSELY WITH THE ORGANIZATION'S FINANCE

PERSONNEL AND OTHER SENIOR MANAGEMENT MEMBERS OF THE ORGANIZATION AND THE

SYSTEM TO OBTAIN THE INFORMATION NEEDED IN ORDER TO PREPARE A COMPLETE AND

ACCURATE TAX RETURN. THE CPA FIRM PREPARED A DRAFT FEDERAL FORM 990 AND

FURNISHED IT TO THE ORGANIZATION'S FINANCE PERSONNEL AND OTHER SENIOR

<u>Schedule O (Form 990) 2021</u> Page **2**

Schedule O (Form 990) 2021	Page 2
Name of the organization THE COOPER HEALTH SYSTEM, A NEW JERSEY NON-PROFIT CORPORATION	Employer identification number 21-0634462
MANAGEMENT MEMBERS FOR THEIR REVIEW. THE ORGANIZATION'S FINANCE PERSONNEL	
AND OTHER SENIOR MANAGEMENT MEMBERS REVIEWED THE DRAFT FEDERAL FORM 990 AND	
DISCUSSED QUESTIONS AND COMMENTS WITH THE CPA FIRM. REVISIONS WERE MADE TO	
THE DRAFT FEDERAL FORM 990, WHERE NECESSARY, AND A FINAL DRAFT WAS	
FURNISHED BY THE CPA FIRM TO THE ORGANIZATION'S FINANCE PERSONNEL AND OTHER	
SENIOR MANAGEMENT MEMBERS FOR FURTHER REVIEW AND APPROVAL. THE FORM 990 IS	
THEN PRESENTED TO AND REVIEWED BY THE MEMBERS OF THE COOPER HEALTH SYSTEM	
AUDIT/ETHICS & COMPLIANCE COMMITTEE OF THE BOARD OF TRUSTEES. THE BYLAWS OF	
THE BOARD OF TRUSTEES PROVIDE THAT THIS COMMITTEE OF THE BOARD REVIEW THE	
ANNUAL FEDERAL TAX RETURN PRIOR TO ITS FILING. ONCE THAT COMMITTEE'S REVIEW	
AND APPROVAL PROCESS HAS CONCLUDED, THE COMPLETED FORM 990 IS SHARED WITH	
THE ENTIRE BOARD PRIOR TO ITS FILING WITH THE IRS.	
FORM 990, PART VI, SECTION B, LINE 12C:	
THE FILING ORGANIZATION IS THE PARENT ENTITY IN THE COOPER HEALTH SYSTEM.	
THE ORGANIZATION REGULARLY MONITORS AND ENFORCES COMPLIANCE WITH ITS	
CONFLICT OF INTEREST POLICY. ANNUALLY, ALL MEMBERS OF THE BOARD OF	
TRUSTEES, OFFICERS, AND SENIOR MANAGEMENT PERSONNEL ARE REQUIRED TO REVIEW	
THE EXISTING CONFLICT OF INTEREST POLICY AND COMPLETE A QUESTIONNAIRE. THE	
COMPLETED QUESTIONNAIRES ARE RETURNED TO THE CHIEF COMPLIANCE OFFICER AND	
REVIEWED WITH INTERNAL AUDIT, THE FINANCE DEPARTMENT, AND GENERAL COUNSEL.	
BOTH DATA AND A SUMMARY ARE PRESENTED TO THE COOPER HEALTH SYSTEM'S	
AUDIT/ETHICS & COMPLIANCE COMMITTEE FOR THEIR REVIEW AND DISCUSSION. THE	
ORGANIZATION'S COMPLIANCE AND LEGAL DEPARTMENTS HAVE DEVELOPED PROCESSES TO	
REVIEW AND PRESENT POTENTIAL CONFLICTS TO THE AUDIT/ETHICS & COMPLIANCE	
COMMITTEE. COOPER REPRESENTATIVES WHO KNOWINGLY VIOLATE THE CODE OF ETHICAL	
CONDUCT, COOPER POLICY OR PROCEDURE, OR LAW OR REGULATION WILL BE SUBJECT	
TO APPROPRIATE CORRECTIVE ACTION, WHICH MAY INCLUDE TERMINATION, CIVIL	

Schedule O (Form 990) 2021	Page 2
Name of the organization THE COOPER HEALTH SYSTEM, A NEW JERSEY NON-PROFIT CORPORATION	Employer identification number 21-0634462
LIABILITY, OR REFERRAL TO LAW ENFORCEMENT AGENCIES. COOPER REPRESENTATIVES	
WHO BELIEVE THAT THEY HAVE BEEN DISCIPLINED UNFAIRLY WILL HAVE THE	
OPPORTUNITY TO APPEAL DISCIPLINARY ACTION, PURSUANT TO COOPER EMPLOYMENT	
POLICIES.	
FORM 990, PART VI, SECTION B, LINE 15:	
THE ORGANIZATION FOLLOWS A PROCESS FOR DETERMINING THE COMPENSATION OF	
SENIOR EXECUTIVES WHICH IS COMPLIANT WITH THE REQUIREMENTS OF INTERNAL	
REVENUE CODE SECTION 4958 TO ENABLE THE ORGANIZATION TO RECEIVE THE	
REBUTTABLE PRESUMPTION OF REASONABLENESS:	
1. THE ORGANIZATION'S BYLAWS CHARGE THE AUDIT/ETHICS & COMPLIANCE COMMITTEE	
WITH THE ROLE OF APPROVING THE SELECTION OF AN EXECUTIVE COMPENSATION	
CONSULTING FIRM AND THE SERVICES, INCLUDING THE METHODOLOGY THAT WILL BE	
EMPLOYED BY THAT FIRM, CONFIRMS THE INDEPENDENCE OF THE EXECUTIVE	
COMPENSATION SURVEY AND THEREAFTER RECOMMENDS TO THE EXECUTIVE COMMITTEE OF	
THE BOARD THE EXECUTIVE COMPENSATION SURVEY PREPARED BY THE OUTSIDE	
CONSULTANT. THE AUDIT/ETHICS & COMPLIANCE COMMITTEE IS COMPRISED ENTIRELY	
OF INDEPENDENT MEMBERS AND NO MEMBER OF THE COMMITTEE IS EITHER: A MEMBER	
OF THE BOARD'S FINANCE COMMITTEE OR AN EX OFFICIO MEMBER OF THE BOARD, OR;	
HAS HAD ANY MATERIAL FINANCIAL DEALINGS WITH THE ORGANIZATION, OR;	
OTHERWISE HAS A CONFLICT OR DUALITY OF INTEREST OR THE APPEARANCE OF A	
CONFLICT OR DUALITY OF INTEREST WITH THE ORGANIZATION;	
2. THE SELECTED OUTSIDE CONSULTING FIRM PREPARES A WRITTEN, DETAILED REPORT	
REVIEWING COMPENSATION FOR MORE THAN 20 SENIOR EXECUTIVES, WHICH DOCUMENTS	
RELEVANT MARKET COMPARABILITY DATA, AS WELL AS THE METHODOLOGY, JOB	

MATCHES, AND SURVEY SOURCES USED FOR THE EXECUTIVE COMPENSATION REVIEW, AND

Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 INCLUDES THE FIRM'S OPINION THAT THE EXECUTIVES' COMPENSATION FALLS WITHIN A REASONABLE RANGE OF COMPETITIVE MARKET PRACTICE APPLICABLE TO LIKE POSITIONS AMONG LIKE ORGANIZATIONS UNDER LIKE CIRCUMSTANCES, FOR PURPOSES OF COMPLIANCE WITH SECTION 4958 OF THE INTERNAL REVENUE CODE; 3. THE EXECUTIVE COMMITTEE OF THE BOARD IS THE REQUIRED INTERNAL APPROVAL AGENT FOR EXECUTIVE COMPENSATION. IN THAT ROLE THE COMMITTEE REVIEWS AND CONSIDERS ALL RECOMMENDATIONS MADE BY THE AUDIT/ETHICS & COMPLIANCE COMMITTEE, REVIEWS AND APPROVES THE REPORT OF THE OUTSIDE CONSULTING FIRM, APPROVES COMPENSATION FOR THE AFFECTED EXECUTIVES BASED UPON THE REPORT AND RECOMMENDATIONS, AND WHERE APPLICABLE, RECOMMENDS TO THE FULL BOARD ANY ACTIONS WHICH THE COMMITTEE DEEMS NECESSARY IN RESPONSE TO THE OUTSIDE CONSULTING FIRM'S REPORT; 4. THE ACTIONS OF BOTH THE AUDIT/ETHICS & COMPLIANCE AND EXECUTIVE COMMITTEES ARE DOCUMENTED IN THE MINUTES OF THE COMMITTEE MEETINGS. ADDITIONALLY THE EXECUTIVE COMMITTEE MONITORS THE ORGANIZATION'S COMPLIANCE WITH POLICY REGARDING COMPENSATION OF EMPLOYED PHYSICIANS. BY ORGANIZATION POLICY. THE FULL BOARD MUST APPROVE ALL NEW AND RENEWED PHYSICIAN CONTRACTS FOR: CHIEFS AND/OR INSTITUTE MEDICAL DIRECTORS; ALL OTHER PHYSICIANS WHO REPORT DIRECTLY TO THE ORGANIZATION'S PRESIDENT AND CHIEF EXECUTIVE OFFICER; ALL PHYSICIANS WHOSE BASE COMPENSATION EXCEEDS THE 75TH PERCENTILE OF MGMA BENCHMARK DATA; ALL PHYSICIANS WHO ARE EITHER CORPORATE OFFICER OR BOARD OR COMMITTEE MEMBERS, AND; ALL PHYSICIANS WHO HAVE AN INTEREST IN ANY ENTITY THAT REFERS BUSINESS TO THE ORGANIZATION OR OTHERWISE HAS DISCLOSED A POTENTIAL CONFLICT OF INTEREST IN HIS/HER ANNUAL

Schedule O (Form 990) 2021

DISCLOSURE SURVEY OR SUPPLEMENTARY DISCLOSURE.

<u>Schedule O (Form 990) 2021</u> Page **2**

THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION HAS ISSUED TAX-EXEMPT BONDS TO FINANCE VARIOUS CAPITAL IMPROVEMENT PROJECTS, RENOVATIONS AND EQUIPMENT. IN CONJUNCTION WITH THE ISSUANCE OF THESE TAX-EXEMPT BONDS, THE ORGANIZATION'S FINANCIAL STATEMENTS WERE INCLUDED WITH THE TAX-EXEMPT BOND PROSPECTUS WHICH WAS MADE AVAILABLE TO THE GENERAL PUBLIC FOR REVIEW. IN ADDITION, THE ORGANIZATION'S FILED CERTIFICATE OF INCORPORATION AND ANY AMENDMENTS, BYLAWS AND CONFLICT OF INTEREST POLICY CAN BE VIEWED ON THE ORGANIZATION'S WEBSITE. FORM 990, PART VII: THE COOPER HEALTH SYSTEM ALSO HAS ONE TRUSTEE EMERITUS. NON-VOTING MEMBER: PETER E. DRISCOLL, ESQ. PART VII REFLECTS CERTAIN BOARD TRUSTEES OR BOARD OFFICERS RECEIVING COMPENSATION AND BENEFITS FROM THE ORGANIZATION INCLUDING: KEVIN O'DOWD (TRUSTEE & OFFICER) ANTHONY MAZZARELLI, MD, JD, MBE (TRUSTEE & OFFICER) GENEROSA GRANA, MD (TRUSTEE) BRIAN REILLY (OFFICER) ERIC KUPPERSMITH, MD (OFFICER) ROLAND SCHWARTING, MD (TRUSTEE) SEAN MURPHY (OFFICER) MICHAEL E. CHANSKY, MD, PHD (TRUSTEE) KATHLEEN DEVINE, RN DRNP (OFFICER) STEVEN E. ROSS, MD (TRUSTEE) DINA MATHEWS LAURENDEAU (OFFICER)

<u>Schedule O (Form 990) 2021</u> Page **2**

THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 MARTHA MATTHEWS, MD (TRUSTEE) PLEASE NOTE THAT REMUNERATION WAS FOR SERVICES RENDERED AS FULL-TIME EMPLOYEES OF THE ORGANIZATION, NOT FOR SERVICES RENDERED AS A VOTING TRUSTEE OR OFFICER OF THE ORGANIZATION'S BOARD OF TRUSTEES. FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: CHANGE IN INTEREST RATE SWAP 5,917,514. CHANGE IN PENSION BENEFIT OBLIGATION 4,699,868. NET PERIODIC PENSION COST -1,879,251. TOTAL TO FORM 990, PART XI, LINE 9 8,738,131. PART III, LINE 4A (CONTINUED) STATISTICS FOR YEAR 2021: HOSPITAL ADMISSIONS: 33,054 AVERAGE DAILY CENSUS: 544 (STAFFING); 520 (FINANCIAL) EMERGENCY DEPARTMENT VISITS: 73,009 URGENT CARE VISITS: 49,363 OUTPATIENT VISITS: HOSPITAL 502,745; PHYSICIAN PRACTICES 1,516,862 SURGICAL CASES: 22,739 TRAUMA CASES: 4,902 CANCER VISITS: INPATIENT 2,966; OUTPATIENT 121,358 LICENSED BEDS: 635 (INCLUDES 35 NICU/NEWBORN BASSINETS) OUTPATIENT COVID TESTING ENCOUNTERS (PATIENT ONLY FOR TEST): 96,419 COMMUNITY BENEFIT STATEMENT INDEX:

REFERENCES LOWER RIGHT-HAND CORNER PAGE NUMBER.

Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY Name of the organization **Employer identification number** NON-PROFIT CORPORATION 21-0634462 1. BACKGROUND, PAGE 91 CHARITABLE PURPOSES, CHARITY CARE AND COMMUNITY ACTIVITIES, PAGE 93 3. VISION AND MISSION OF THE COOPER HEALTH SYSTEM, PAGE 95 SIGNATURE PROGRAMS, PAGE 95 OTHER MEDICAL SPECIALTIES, PAGE 104 6. COOPER COMMUNITY BENEFIT PROGRAMS, PAGE 104 (A) COMM HLTH, EDUC, CLINICAL SVCS, FUNDRAISING, GRANT WRITING, PAGE 105 (B) HEALTH PROFESSIONAL EDUCATION, PAGE 109 (C) SUBSIDIZED HEALTH SERVICES, PAGE 111 (D) RESEARCH-CLINICAL AND COMMUNITY HEALTH, PAGE 116 (E) CASH-IN-KIND CONTRIBUTIONS TO COMMUNITY GROUPS, PAGE 117 (F) COMMUNITY BUILDING, PAGE 117 1) BACKGROUND COOPER UNIVERSITY HEALTH CARE'S HOSPITAL (COOPER UNIVERSITY HOSPITAL) IS THE CLINICAL CAMPUS OF COOPER MEDICAL SCHOOL OF ROWAN UNIVERSITY, AND A LEADING PROVIDER OF HEALTH SERVICES TO SOUTHERN NEW JERSEY. COOPER HAS BEEN A VITAL INSTITUTION IN CAMDEN SINCE 1887. IN THE PAST DECADE, COOPER HAS GREATLY EXPANDED ITS FACILITIES AND SERVICES IN CAMDEN AND THROUGHOUT SOUTH JERSEY. ANNUALLY, THERE ARE MORE THAN 1.9 MILLION PATIENT VISITS TO COOPER UNIVERSITY HEALTH CARE FACILITIES. COOPER'S MAIN HOSPITAL CAMPUS IS LOCATED ON THE HEALTH SCIENCES CAMPUS IN CAMDEN, NEW JERSEY. COOPER HAS A LONG HISTORY OF OUTREACH AND SERVICE TO ITS LOCAL COMMUNITY, INCLUDING HEALTH AND WELLNESS PROGRAMS FOR THE NEIGHBORHOOD, DEVELOPMENT OF THREE NEIGHBORHOOD PARKS, OUTREACH

PROGRAMS IN LOCAL SCHOOLS, AND PARTNERING WITH LOCAL ORGANIZATIONS TO

Schedule O (Form 990) 2021

Name of the organization THE COOPER HEALTH SYSTEM, A NEW JERSEY

Employer identification number

Name of the organization Indicooper health Sistem, A New JERSET Employment Non-Profit Corporation

Employer identification number 21-0634462

REHABILITATE NEARBY RESIDENTIAL PROPERTIES.

COOPER'S LARGE PHYSICAL FOOTPRINT IN THE CITY INCLUDES THE MAIN

HOSPITAL (ROBERTS, KELEMEN AND DORRANCE BUILDINGS), THE SHERIDAN

PAVILION OUTPATIENT BUILDING, THE MD ANDERSON CANCER CENTER AT COOPER,

EDUCATION AND RESEARCH BUILDING, AND COOPER MEDICAL SCHOOL OF ROWAN

UNIVERSITY. MD ANDERSON COOPER AT THE CORNER OF HADDON AVENUE AND

MARTIN LUTHER KING BOULEVARD IS A FREESTANDING 103,000 SQUARE FOOT

FACILITY PROVIDING INTEGRATED DIAGNOSIS. TREATMENT AND CANCER CARE.

COOPER IS PARTNERED WITH MD ANDERSON, THE NATION'S LEADING CANCER

CENTER. TO OFFER THE MOST ADVANCED CANCER CARE TO PATIENTS IN SOUTH

JERSEY AND THE DELAWARE VALLEY. TODAY, THOUSANDS OF NEW JERSEY

RESIDENTS CHOOSE TO STAY IN THE GARDEN STATE FOR FIRST-RATE CANCER

CARE.

COOPER MEDICAL SCHOOL OF ROWAN UNIVERSITY (CMSRU), LOCATED ON COOPER'S

CAMDEN CAMPUS, IS PROUDLY MISSION DRIVEN AND FOCUSED ON DEVELOPING

HIGHLY SKILLED AND SOCIALLY CONSCIOUS PHYSICIAN LEADERS WHO VALUE A

PATIENT-CENTERED, TEAM-APPROACH TO HEALTH CARE. COOPER ALSO OFFERS

TRAINING PROGRAMS FOR MEDICAL STUDENTS, RESIDENTS, FELLOWS, AND NURSES

IN A VARIETY OF SPECIALTIES.

COOPER UNIVERSITY HEALTH CARE HAS OVER 8,900 EMPLOYEES AND A MEDICAL

STAFF OF MORE THAN 800 PHYSICIANS IN MORE THAN 75 SPECIALTIES. COOPER

OFFERS A NETWORK OF COMPREHENSIVE AMBULATORY AS WELL AS HOSPITAL

SERVICES, WHICH INCLUDES PREVENTION AND WELLNESS, PRIMARY AND SPECIALTY

PHYSICIAN SERVICES, HOSPITAL CARE, AMBULATORY DIAGNOSTIC AND TREATMENT

SERVICES, AND EDUCATION AND SUPPORT SERVICES WITHIN SOUTHERN NEW JERSEY

Schedule O (Form 990) 2021

Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY Name of the organization **Employer identification number** NON-PROFIT CORPORATION 21-0634462 AND THE ENTIRE DELAWARE VALLEY. COOPER PHYSICIANS ARE ALSO INVOLVED IN ONGOING RESEARCH AND DEVELOPMENT AS THEY KEEP ABREAST OF CHANGING MODALITIES OF MEDICAL CARE. AS AN ACADEMIC MEDICAL CENTER, COOPER CONTINUOUSLY ATTEMPTS TO IMPROVE PATIENT'S QUALITY OF LIFE THROUGH THE RESEARCH EFFORTS OF ITS MEDICAL STAFF. COOPER UNIVERSITY HEALTH CARE TAKES PRIDE IN ITS ABILITY TO OFFER A COMPREHENSIVE ARRAY OF DIAGNOSTIC AND TREATMENT SERVICES. THE HOSPITAL SERVES AS SOUTHERN NEW JERSEY'S MAJOR TERTIARY-CARE REFERRAL HOSPITAL FOR SPECIALIZED SERVICES. THESE SIGNATURE PROGRAMS INCLUDE: LEVEL I SOUTHERN NEW JERSEY REGIONAL TRAUMA CENTER; MD ANDERSON CANCER CENTER AT COOPER, CARDIAC PARTNERS AT COOPER AND INSPIRA, THE COOPER BONE & JOINT INSTITUTE, THE COOPER NEUROLOGICAL INSTITUTE AND CRITICAL CARE. COOPER IS ALSO HOME TO THE CHILDREN'S REGIONAL HOSPITAL, THE ONLY STATE-DESIGNATED CHILDREN'S HOSPITAL IN SOUTH JERSEY. COOPER CARE ALLIANCE IS ONE OF TWO PHYSICIAN GROUPS OPERATED BY COOPER UNIVERSITY HEALTH CARE. COOPER CARE ALLIANCE PROVIDERS ARE COMMUNITY BASED MEDICAL PROFESSIONALS, PHYSICIANS AND ADVANCED PRACTICE PROVIDERS, EMPLOYED BY COOPER UNVIERSITY HEALTHCARE, BUT DO NOT HAVE ACADEMIC FACULTY APPOINTMENTS. COOPER UNIVERSITY PHYSICIANS, THE OTHER PHYSICIAN GROUP, IS THE LARGEST PHYSICIAN GROUP IN SOUTH JERSEY AND ITS MEMBERS TEACH AT COOPER MEDICAL SCHOOL OF ROWAN UNIVERSITY.

Schedule O (Form 990) 2021

2) CHARITABLE PURPOSES, CHARITY CARE AND COMMUNITY ACTIVITIES

COOPER IS RECOGNIZED BY THE IRS AS AN INTERNAL REVENUE CODE SECTION

Schedule O (Form 990) 2021	Page 2
Name of the organization THE COOPER HEALTH SYSTEM, A NEW JERSEY NON-PROFIT CORPORATION	Employer identification number 21-0634462
501(C)(3) TAX-EXEMPT ORGANIZATION. MOREOVER, COOPER OPERATES	
CONSISTENTLY WITH THE FOLLOWING CRITERIA OUTLINED IN IRS REVENUE RULING	
69-545:	
A. COOPER PROVIDES MEDICALLY NECESSARY HEALTH CARE SERVICES TO ALL	
INDIVIDUALS REGARDLESS OF ABILITY TO PAY - INCLUDING CHARITY CARE,	
SELF-PAY, MEDICARE AND MEDICAID PATIENTS.	
B. COOPER OPERATES AN ACTIVE EMERGENCY ROOM FOR ALL PERSONS, WHICH IS	
OPEN 24 HOURS A DAY, 7 DAYS A WEEK, 365 DAYS PER YEAR.	
C. COOPER MAINTAINS AN OPEN MEDICAL STAFF, WITH PRIVILEGES IN MOST	
SERVICES AVAILABLE TO ALL QUALIFIED PHYSICIANS.	
D. COOPER IS GOVERNED BY ITS BOARD OF TRUSTEES WHICH IS COMPRISED OF	
INDEPENDENT CIVIC LEADERS AND OTHER PROMINENT MEMBERS OF THE COMMUNITY.	
AS DEMONSTRATED BY THE ABOVE IRS CRITERIA, AS WELL AS OTHER INFORMATION	
CONTAINED HEREIN, THE USE AND CONTROL OF COOPER IS FOR THE BENEFIT OF	
THE PUBLIC AND NO PART OF THE INCOME OR NET EARNINGS OF THE	
ORGANIZATION INURES TO THE BENEFIT OF ANY PRIVATE INDIVIDUAL NOR IS ANY	
PRIVATE INTEREST BEING SERVED OTHER THAN INCIDENTALLY.	
COOPER PROVIDES HEALTH CARE SERVICES TO ALL PERSONS IN A	
NON-DISCRIMINATORY MANNER REGARDLESS OF RACE, COLOR, CREED, SEX,	
NATIONAL ORIGINS OR ABILITY TO PAY. MOREOVER, COOPER PROVIDES HEALTH	
CARE SERVICES TO PATIENTS WHO MEET CERTAIN CRITERIA UNDER ITS CHARITY	
CARE POLICY IN COMPLIANCE WITH THE NEW JERSEY STATE ATTORNEY GENERAL	

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WITHOUT CHARGE OR AT AMOUNTS LESS THAN ESTABLISHED RATES. COOPER	
MAINTAINS RECORDS TO IDENTIFY AND MONITOR THE AMOUNT OF CHARITY CARE IT	
PROVIDES. THESE RECORDS INCLUDE THE AMOUNT OF CHARGES FOREGONE FOR	
SERVICES AND SUPPLIES FURNISHED UNDER ITS CHARITY CARE POLICY.	
ADDITIONALLY, AS OUTLINED HEREIN, COOPER SPONSORS OTHER CHARITABLE	
PROGRAMS, WHICH PROVIDE SUBSTANTIAL BENEFIT TO THE BROADER COMMUNITY.	
SUCH PROGRAMS INCLUDE SERVICES TO THE LOW INCOME AND ELDERLY POPULATION	
THAT REQUIRE SPECIAL SUPPORT, VARIOUS CLINICAL OUTREACH PROGRAMS AS	
WELL AS HEALTH PROMOTION AND EDUCATION FOR THE GENERAL COMMUNITY	
WELFARE.	
3) VISION AND MISSION OF THE COOPER HEALTH SYSTEM	
VISION STATEMENT	
COOPER UNIVERSITY HEALTH CARE WILL BE THE BEST PLACE TO BE A PATIENT,	
THE BEST PLACE TO WORK, AND THE BEST PLACE TO LEARN AND PRACTICE	
MEDICINE.	
MISSION	
OUR MISSION IS TO SERVE, TO HEAL, TO EDUCATE.	
WE ACCOMPLISH OUR MISSION THROUGH INNOVATIVE AND EFFECTIVE SYSTEMS OF	
CARE AND BY BRINGING PEOPLE AND RESOURCES TOGETHER, CREATING VALUE FOR	
OUR PATIENTS AND THE COMMUNITY.	
4) SIGNATURE PROGRAMS	
-CARDIAC PARTNERS AT COOPER AND INSPIRA	
CARDIAC PARTNERS BRINGS TOGETHER THE SERVICES OF TWO SOUTH JERSEY	
INSTITUTIONS, COOPER UNIVERSITY HEALTH CARE AND INSPIRA HEALTH, TO	

Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 OFFER THE MOST COMPREHENSIVE CARDIOVASCULAR PROGRAM IN SOUTHERN NEW JERSEY. THIS INNOVATIVE DELIVERY CARE MODEL PROVIDES PATIENTS WITH BETTER ACCESS TO MORE EFFICIENT, HIGH-QUALITY CARDIAC CARE IN MORE LOCATIONS THROUGHOUT SOUTHERN NEW JERSEY. AT COOPER, CARDIAC PATIENTS HAVE ACCESS TO A WORLD-RENOWNED TEAM OF CARDIOVASCULAR EXPERTS, THE MOST ADVANCED TECHNOLOGY AND THE BEST CARE OPTIONS. COOPER PROVIDES THE FULL SPECTRUM OF HEART CARE FROM PREVENTION AND DIAGNOSIS. TO THE MOST INNOVATIVE NON-SURGICAL TECHNIQUES AND SURGICAL TREATMENTS, FROM SPECIAL STENTING PROCEDURES TO OPENING BLOCKED HEART ARTERIES TO BEATING HEART SURGERY AND COMPLEX HEART VALVE SURGERY. COOPER CONTINUES TO BE THE FIRST IN THE REGION TO OFFER NOVEL APPROACHES FOR TREATING HEART DISEASE SUCH AS TAVR WATCHMAN, LINQ, MITRACLIP, AMULET, AND OTHERS. COOPER CONDUCTS CUTTING-EDGE CLINICAL RESEARCH IN AREAS SUCH AS INTERVENTIONAL CARDIOLOGY, ELECTROPHSIOLOGY AND ARRHYTHMIAS, AND THE TREATMENT OF CARDIOGENIC SHOCK. CARDIAC PARTNERS IS THE REGION'S EXPERT IN TREATMENT OF ACUTE MYOCARDIAL INFARCTION, AND RECEIVES URGENT TRANSFERS OF SERIOUSLY ILL CARDIAC PATIENTS ROUND-THE-CLOCK. COOPER BONE AND JOINT INSTITUTE THE COOPER BONE AND JOINT INSTITUTE IS STAFFED BY ORTHOPAEDIC PHYSICIANS WHO PROVIDE COMPREHENSIVE SURGICAL AND NON-SURGICAL SERVICES FOR DISORDERS OF THE MUSCULOSKELETAL SYSTEM. AS PART OF THE LEVEL I

TRAUMA CENTER IN SOUTHERN NEW JERSEY, THEY ARE AN INTEGRAL PART OF THE

TRAUMA TEAM THAT HANDLES THE MOST COMPLEX ORTHOPAEDIC INJURIES.

COOPER'S ORTHOPAEDIC SURGEONS ARE EXPERTS WHO ARE DEVELOPING INNOVATIVE

TECHNIQUES IN ARTHROSCOPIC SURGERY; JOINT REPLACEMENT OF THE SHOULDER,

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Name of the organization THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** NON-PROFIT CORPORATION 21-0634462 HIP, AND KNEE; ANKLE, ELBOW, AND SPINE SURGERY; ORTHOPAEDIC ONCOLOGY; AS WELL AS HAND AND UPPER EXTREMITY SURGERY, RE-PLANTATION AND ORTHOPAEDIC RECONSTRUCTION. THE COOPER BONE AND JOINT INSTITUTE ALSO PROVIDES A COLLABORATIVE MULTIDISCIPLINARY CONCUSSION PROGRAM AND ORTHOPAEDIC REHABILITATION. THE COOPER BONE AND JOINT INSTITUTE'S COMPREHENSIVE PROGRAMS OFFER A UNIQUE CONTINUUM OF CARE AND HIGHLY INTEGRATED HEALTH CARE DELIVERY SYSTEM. THE GOAL OF THE COOPER BONE & JOINT INSTITUTE IS SIMPLE: TO RETURN PATIENTS TO NORMAL FUNCTION AS QUICKLY AND SAFELY AS POSSIBLE. TO REACH THIS GOAL. THE MEDICAL PROFESSIONALS AT THE COOPER BONE AND JOINT INSTITUTE ENLIST A COMPREHENSIVE, LEADING EDGE APPROACH TO THE PREVENTION, ASSESSMENT TREATMENT AND REHABILITATION OF MUSCULOSKELETAL INJURIES. THE COOPER BONE AND JOINT INSTITUTE'S HIGHLY TRAINED TEAM OF SURGEONS, NURSES PHYSICIAN ASSISTANTS, REHABILITATION SPECIALISTS AND VARIOUS MEDICAL SUPPORT PERSONNEL WORKS WITH EACH PATIENT AND THEIR PRIMARY CARE PHYSICIAN TO DEVELOP A TREATMENT PLAN SPECIFICALLY FOR THAT PATIENT. BY COMBINING EXTENSIVE CLINICAL EXPERTISE WITH A COMPASSIONATE, CARING, TREATMENT PHILOSOPHY. THE COOPER BONE AND JOINT INSTITUTE HAS CREATED A PROGRAM KNOWN FOR ITS QUALITY OF CARE. MD ANDERSON CANCER CENTER AT COOPER WITHIN MD ANDERSON CANCER CENTER AT COOPER, MULTIDISCIPLINARY DISEASE-SITE SPECIFIC TEAMS, CONSISTING OF PHYSICIANS (MEDICAL, GYNECOLOGIC, RADIATION AND SURGICAL ONCOLOGISTS), ADVANCED PRACTICE NURSES, NURSES AND OTHER CLINICAL SPECIALISTS, WORK TOGETHER TO PROVIDE CANCER PATIENTS WITH THE MOST ADVANCED DIAGNOSTIC AND TREATMENT TECHNOLOGIES AVAILABLE TO ADVANCED CHEMOTHERAPY REGIMENS AND INNOVATIVE SURGICAL TECHNIQUES, INCLUDING MINIMALLY INVASIVE AND

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THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 ROBOTIC. A FULL COMPLEMENT OF SUPPORT SERVICES INCLUDING NUTRITIONAL COUNSELING, GENETIC TESTING AND COUNSELING, SOCIAL WORK SERVICES, COMPLEMENTARY MEDICINE THERAPIES AND BEHAVIORAL HEALTH SUPPORT SERVICES PROVIDES COMPLETE, COMPASSIONATE CARE FOR ALL PATIENTS. IN SEPTEMBER 2013, COOPER PARTNERED WITH MD ANDERSON CANCER CENTER IN HOUSTON, TEXAS -THE NATION'S LEADING CANCER CENTER. MD ANDERSON COOPER PHYSICIANS ADHERE TO THE PHILOSOPHY, PROCESSES AND GUIDELINES SET BY MD ANDERSON IN HOUSTON, TEXAS, AND PATIENTS RECEIVE THE SAME PROVEN PRACTICE STANDARDS AND TREATMENT PLANS PROVIDED AT MD ANDERSON. TODAY AT MD ANDERSON COOPER, PATIENTS HAVE ACCESS TO MORE CLINICAL TRIALS, FOR MORE TYPES OF CANCER. THAN EVER BEFORE. THE MD ANDERSON CANCER CENTER AT COOPER BUILDING IN CAMDEN IS THE CORNERSTONE OF OUR PARTNERSHIP AND IS ONE OF THE MOST TANGIBLE EXAMPLES OF THE INTEGRATION BETWEEN OUR TWO ORGANIZATIONS. AT THIS CENTER, PATIENTS EXPERIENCE MD ANDERSON'S SIGNATURE, ADVANCED, COMPREHENSIVE OUTPATIENT CANCER SERVICES THAT ARE ALSO PROVIDED AT OUR VOORHEES AND WILLINGBORO LOCATIONS WITH THE SAME FOCUS ON MULTIDISCIPLINARY CARE. INPATIENT CANCER CARE IS PROVIDED AT COOPER UNIVERSITY HOSPITAL - SOUTH JERSEY'S ONLY DEDICATED INPATIENT ONCOLOGY UNIT. CENTER FOR CRITICAL CARE SERVICES COOPER HAS EARNED THE DISTINGUISHED REPUTATION AS THE CRITICAL CARE PROVIDER TO THE REGION'S MOST SERIOUSLY ILL, INCLUDING LEADING THE CRITICAL CARE RESPONSE TO THE ONGOING COVID-19 PANDEMIC. KNOWN FOR ITS CLINICAL AND ACADEMIC EXCELLENCE, THE CENTER HAS A STATE-OF-THE-ART INTENSIVE CARE UNIT, SOUTH JERSEY'S ONLY ECMO (EXTRACORPOREAL MEMBRANE OXYGENATION) PROGRAM, AND AN ACCLAIMED CLINICAL RESEARCH PROGRAM. MORE THAN 40 PERCENT OF INTER-HOSPITAL TRANSFERS FROM SOUTH JERSEY ARE

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DIRECTED TO COOPER'S CRITICAL CARE SERVICE SINCE THE IMPLEMENTATION OF	
THE COOPER TRANSFERCENTER. CRITICAL CARE PHYSICIANS AT COOPER ARE AMONG	
THE WORLD'S EXPERTS IN THE TREATMENT, AND RESEARCH OF SEPSIS AND SEPTIC	
SHOCK. COOPER IS ALSO THE REGION'S LEADING PROVIDER OF THERAPEUTIC	
HYPOTHERMIA, AND HAS ESTABLISHED THE COOPER RESUSCITATION CENTER TO	
HANDLE THE TRANSFER AND CARE OF PATIENTS POST CARDIAC ARREST, PROVIDING	
THE BEST-POSSIBLE CHANGE FOR OPTIMAL RECOVERY. WHEN A CHILD HAS A	
SERIOUS ILLNESS OR HAS SUFFERED SERIOUS TRAUMA, COOPER DIRECTS THE	
HIGHEST CALIBER OF ATTENTION TO THE CHILD'S CRITICAL CARE NEEDS.	
COOPER'S PEDIATRIC INTENSIVE CARE SERVICE, WHICH ADMITS NEARLY 1,200	
CHILDREN EACH YEAR, IS STAFFED BY PEDIATRIC CRITICAL CARE SPECIALISTS	
WHO HAVE THE MOST SOPHISTICATED MEDICAL EQUIPMENT AT THEIR DISPOSAL.	
INTER-HOSPITAL TRANSFERS FROM SOUTH JERSEY ARE DIRECTED TO COOPER'S	
PEDIATRIC TRANSFER CENTER. WHEN PATIENTS MUST BE TRANSPORTED HERE FROM	
AREA HOSPITALS, AN EXPERIENCED TEAM OF CRITICAL CARE TRANSPORT	
SPECIALISTS PROVIDE ONGOING MONITORING DURING THE GROUND OR AIR	
TRANSPORT.	
- COOPER LEVEL 1 TRAUMA CENTER	
EACH YEAR, OVER 4,500 CRITICALLY INJURED PATIENTS ARE TRANSPORTED TO	
COOPER'S LEVEL I TRAUMA CENTER, SOUTH JERSEY'S ONLY LEVEL I TRAUMA	
SERVICE. WHETHER THEY ARRIVE BY HELICOPTER OR AMBULANCE, THE MISSION OF	
THE TRAUMA TEAM REMAINS THE SAME: RESUSCITATE, EVALUATE AND TREAT THE	
PATIENT'S INJURIES AS QUICKLY AS POSSIBLE. COOPER'S TRAUMA CENTER IS	
KNOWN AND RESPECTED THROUGHOUT THE REGION AND IS THE MOST ACTIVE TRAUMA	
CENTER IN THE ENTIRE DELAWARE VALLEY. COOPER'S TRAUMA TEAMS HAVE SAVED	
TENS OF THOUSANDS OF LIVES. THE TRAUMA CENTER AT COOPER WAS ESTABLISHED	
IN 1982 AND IS ONE OF ONLY THREE NEW JERSEY STATE-DESIGNATED LEVEL I	0.1.1.0/2
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TRAUMA CENTERS. COOPER SERVES AS THE REGIONAL TRAUMA CENTER FOR

SOUTHERN NEW JERSEY INCLUDING ATLANTIC, BURLINGTON, CAMDEN, CAPE MAY,

CUMBERLAND, GLOUCESTER, MERCER, OCEAN AND SALEM COUNTIES; AND AS A

RESOURCE FOR THE LEVEL II TRAUMA CENTERS IN OUR REGION. A LEVEL I

TRAUMA CENTER CARES FOR SEVERELY INJURED PATIENTS INCLUDING PERSONS

INVOLVED IN MOTOR VEHICLE ACCIDENTS, FALLS, AND ASSAULTS WITH GUNS,

KNIVES, OR OTHER BLUNT OBJECTS. THE LEVEL I TRAUMA CENTER AT COOPER HAS

ALSO BEEN RECOGNIZED AND VERIFIED BY THE AMERICAN COLLEGE OF SURGEONS

AS A LEVEL II PEDIATRIC TRAUMA CENTER COOPER IS THE FIRST HOSPITAL IN

SOUTH JERSEY AND THE SECOND AMONG THE NEW JERSEY'S LEVEL I TRAUMA

CENTERS TO ACHIEVE THIS VERIFICATION. COOPER'S TRAUMA CENTER IS PART OF

A STATEWIDE NETWORK OF TRAUMA CENTERS. THESE CENTERS PARTICIPATE IN

MULTIPLE NATIONAL RESEARCH STUDIES TO ADVANCE TREATMENTS FOR BRAIN

DAMAGE, SPINAL CORD INJURIES AND SHOCK MANAGEMENT. COOPER'S NATIONALLY

RECOGNIZED TRAUMATIC INJURY PREVENTION PROGRAMS ARE GEARED FOR TEENS,

EDUCATION PROFESSIONALS AND SENIOR CITIZENS WITH 300 PROGRAMS REACHING

OVER 12,800 INDIVIDUALS AND SINCE THE INCEPTION OF THE PROGRAM, THE

TEAM HAS REACHED OVER 200,000 INDIVIDUALS. ADDITIONAL CLASSES ARE HELD

THROUGH COOPER'S PARTICIPATION WITH SAFE KIDS OF SOUTHERN NEW JERSEY.

- COOPER NEUROLOGICAL INSTITUTE

THE COOPER NEUROLOGICAL INSTITUTE (CNI) IS DEDICATED TO PROVIDING

EXCEPTIONAL, COMPASSIONATE AND EASY-TO-ACCESS CARE TO PATIENTS WITH

NEUROLOGICAL DISEASES AND DISORDERS - AND APPLYING INNOVATIVE AND

PROMISING SOLUTIONS, FROM SURGERY AND MINIMALLY INVASIVE PROCEDURES OF

THE BRAIN AND SPINE, TO RADIOSURGERY AND MAGNETIC GUIDANCE SYSTEMS. THE

MEDICAL STAFF AT THE CNI INCLUDES RENOWNED NEUROLOGISTS, NEUROSURGEONS

AND EXPERTS FROM MANY OTHER SUB SPECIALISTS.

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THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 THE CNI STROKE PROGRAM HAS RECEIVED THE JOINT COMMISSION'S GOLD SEAL OF APPROVAL AND THE AMERICAN HEART ASSOCIATION/AMERICAN STROKE ASSOCIATION'S HEART-CHECK MARK FOR ADVANCED CERTIFICATION FOR COMPREHENSIVE STROKE CENTERS. THE GOLD SEAL OF APPROVAL AND THE HEART-CHECK MARK REPRESENT HOSPITALS WITH THE HIGHEST LEVEL OF STROKE CARE AND ARE SYMBOLS OF QUALITY FROM THEIR RESPECTIVE ORGANIZATIONS. COOPER IS ONE OF ONLY SEVEN HOSPITALS IN NEW JERSEY AND THE ONLY ONE IN SOUTH JERSEY TO ACHIEVE THIS SIGNIFICANT CERTIFICATION. THE CNI OFFERS THE LEKSELL GAMMA KNIFE, PERFEXION RADIOSURGERY FOR THE TREATMENT OF PATIENTS WITH BRAIN DISORDERS SUCH AS CANCERS AND TUMORS. VASCULAR ABNORMALITIES, FUNCTIONAL DISORDERS, AND OCULAR DISORDERS. THE GAMMA KNIFE SURGICAL TECHNOLOGY PROVIDES BRAIN SURGERY WITHOUT ANY INCISIONS. A PATIENT CAN NORMALLY RETURN HOME THE SAME DAY. THE CNI ALSO TREATS PATIENTS FOR PARKINSON'S DISEASE, TREMORS AND DYSTONIA. CNI PROVIDES DEEP BRAIN STIMULATION (DBS) WHICH INVOLVES THE IMPLANTATION IN THE BRAIN OF A THIN ELECTRODE WHICH IS CONNECTED TO A NEUROSTIMULATOR THE SIZE OF A PACEMAKER. ONCE IN PLACE, PATIENTS CAN EXPERIENCE RELIEVED OR DECREASED SYMPTOMS OF TREMOR, RIGIDITY, SLOWNESS OF MOVEMENT, STIFFNESS, AND BALANCE, CNI ALSO PROVIDES HELP FOR PATIENTS WITH GAIT OR BALANCE DYSFUNCTION. THE CNI PROVIDES A FULL RANGE OF SERVICES FROM SOPHISTICATED DIAGNOSTICS TO ADVANCED REHABILITATION RESOURCES-AND OFFERS THE MOST PROGRESSIVE MEDICAL AND SURGICAL TREATMENTS IN VIRTUALLY EVERY NEUROLOGICAL FIELD. CHILDREN'S REGIONAL HOSPITAL AT COOPER A HOSPITAL-WITHIN-A-HOSPITAL, THE CHILDREN'S REGIONAL HOSPITAL AT COOPER (CRH) PROVIDES THE FINEST PEDIATRIC SERVICES AVAILABLE TO THE

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CHILDREN OF SOUTHERN NEW JERSEY. DESIGNATED BY THE STATE DEPARTMENT OF	
HEALTH AS A SPECIALTY, ACUTE CARE CHILDREN'S HOSPITAL, COOPER IS	
UNIQUELY EQUIPPED AND CAREFULLY STAFFED TO TREAT THE REGION'S MOST	
CRITICALLY ILL AND SERIOUSLY INJURED CHILDREN, FROM NEWBORNS TO	
ADOLESCENTS. PHYSICIANS AND SURGEONS ARE RECRUITED FROM THE BEST	
CHILDREN'S HOSPITALS IN THE NATION. AND BECAUSE THEY ARE EXPERTS IN	
THEIR FIELDS, THEY ARE ALSO FACULTY MEMBERS AT COOPER MEDICAL SCHOOL OF	
ROWAN UNIVERSITY. COOPER'S ONLY PEDIATRIC TRAUMA PROGRAM IN SOUTH	
JERSEY WAS CERTIFIED LEVEL II IN 2015. NEWBORN INTENSIVE CARE UNIT WAS	
AWARDED NIDCAP NURSERY CERTIFICATION, ONLY THE SECOND HOSPITAL IN THE	
WORLD TO RECEIVE THIS CERTIFICATION. COOPER ALSO HAS A REGIONAL	
CLEFT-PALATE CRANIOFACIAL PROGRAM. IN ADDITION TO ITS FACILITIES AND	
STAFF, THE CRH MEMBERSHIP IN THE NATIONAL ASSOCIATION OF CHILDREN'S	
HOSPITALS AND RELATED INSTITUTIONS (NACHRI) ENSURES ACCESS TO THE MOST	
CURRENT STANDARDS OF PEDIATRIC CARE IN PRACTICE IN THE U.S. EACH YEAR,	
MORE THAN 4,200 CHILDREN ARE ADMITTED TO THE CHILDREN'S REGIONAL	
HOSPITAL AT COOPER FOR SPECIALIZED CARE. MORE THAN 10,500 CHILDREN ARE	
TREATED EACH YEAR IN ITS PEDIATRIC EMERGENCY ROOM. IN ADDITION, THERE	
ARE MORE THAN 29,300 OUTPATIENT VISITS EACH YEAR TO THE PEDIATRIC	
MEDICINE AND SURGICAL SPECIALISTS OF THE CRH. THE CRH PROVIDES A WIDE	
RANGE OF PEDIATRIC SERVICES FOR INFANTS, CHILDREN AND ADOLESCENTS FROM	
SOUTHERN NEW JERSEY, PHILADELPHIA AND THROUGHOUT THE DELAWARE VALLEY.	
THE CRH'S SERVICES ARE COMPREHENSIVE WITH THE CLINICAL STAFF AND	
MEDICAL TECHNOLOGY TO DIAGNOSE THE MOST COMPLEX PEDIATRIC DISEASES IN	
AN ENVIRONMENT WHERE THE FOCUS IS ON THE CHILD AND THE FAMILY. IN	
ADDITION TO ITS HIGHLY SKILLED PHYSICIANS, THE CRH IS STAFFED WITH	
NURSES, CLINICAL SPECIALISTS, THERAPISTS, NUTRITIONISTS, SOCIAL WORKERS	
AND TECHNICIANS WHO ARE DEDICATED TO PROVIDING THE HIGHEST CALIBER OF	

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CARE IN EACH OF THEIR RESPECTIVE PROFESSIONS. THEIR EXCELLENT TRAINING

IS COMPLEMENTED BY THEIR DEDICATION TO SERVING THE SPECIAL NEEDS OF

CHILDREN.

- COOPER CENTER FOR URGENT AND EMERGENT SERVICES

COOPER CENTER FOR URGENT AND EMERGENT SERVICES INCLUDE COOPER EMERGENCY

DEPARTMENT; URGENT CARE CENTERS; 911 EMERGENCY MEDICAL SERVICES; AIR

MEDICAL SERVICES; AND, THE COOPER TRANSFER CENTER. COOPER'S EMERGENCY

DEPARTMENT OF AIR AND GROUND TRANSPORT IN CAMDEN HANDLES MORE THAN

73,000 VISITS ANNUALLY WHICH AVERAGES APPROXIMATELY 200 A DAY. SEEKING

TO PROVIDE AN ALTERNATIVE TO THE EMERGENCY DEPARTMENT FOR PATIENTS IN

THE REGION. COOPER HAS A GROWING NETWORK OF URGENT CARE CENTERS

INCLUDING CENTERS IN AUDUBON, CHERRY HILL, AND CINNAMINSON. UNLIKE

OTHERS URGENT CARE CENTERS IN THE REGION, COOPER'S IS STAFFED BY AN

EMERGENCY MEDICINE PHYSICIAN AT ALL TIMES, AT THE READY TO PROVIDE THE

HIGHER LEVEL OF CARE COOPER IS KNOWN FOR. WHEN VISITING COOPER URGENT

CARE, PATIENTS CAN WALK-IN OR CAN RESERVE A SPOT AHEAD OF TIME SO THE

TEAM IS READY AND WAITING. COOPER PROVIDES COMPREHENSIVE BASIC LIFE

SUPPORT (BLS) AND ADVANCED LIFE SUPPORT (ALS) EMERGENCY MEDICINE

SERVICE IN CAMDEN. COOPER EMS AVERAGES MORE THAN 50 AMBULANCE RUNS PER

DAY AND HAS TWO ALS TRANSPORT VEHICLES, IN TWO SEPARATE LOCATIONS, ON

CALL 24 HOURS A DAY, SEVEN DAYS A WEEK IMPROVING THE TIMELINESS OF CARE

AND TRANSPORT OF CRITICALLY ILL OR INJURED PATIENTS. COOPER ALSO HAS AT

LEAST TWO BLS UNITS ON CALL 24 HOURS A DAY, SEVEN DAYS A WEEK AND UP TO

FIVE BLS UNITS DURING PEAK CALL TIMES. COOPER EMS HAS ALSO WORKED TO

BUILD STRONG COMMUNITY RELATIONSHIPS AND PROVIDES TRAINING TO A NUMBER

OF OTHER EMERGENCY SERVICE AGENCIES SERVING THE CITY OF CAMDEN. COOPER

AIR MEDICAL TRANSPORT, COOPER I AND II, PROVIDES CRITICAL CARE AIR

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Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 MEDICAL TRANSPORTATION FROM LOCATIONS THROUGHOUT THE SEVEN COUNTIES OF SOUTHERN NEW JERSEY TO COOPER UNIVERSITY HOSPITAL. COOPER AIR MEDICAL TRANSPORT FLEW MORE THAN 640 FLIGHTS LAST YEAR. CRITICALLY INJURED PATIENTS RECEIVE RAPID TRANSPORT FROM EMERGENCY SCENES TO COOPER'S LEVEL I TRAUMA CENTER, THE ONLY LEVEL I ADULT TRAUMA AND LEVEL II PEDIATRIC TRAUMA CENTER IN SOUTH JERSEY. ADDITIONALLY, COOPER I AND II PROVIDES RAPID TRANSFER FOR PATIENTS AT OTHER HOSPITALS IN THE REGION WHO ARE CRITICALLY ILL OR INJURED AND NEED THE ADVANCED MEDICAL AND/OR SURGICAL CARE ONLY AVAILABLE AT COOPER. THE COOPER TRANSFER CENTER IS A SERVICE OFFERED TO HOSPITALS AND PHYSICIANS WHO WISH TO INITIATE A PATIENT TRANSFER TO COOPER UNIVERSITY HOSPITAL. THE TRANSFER REQUIRES PHYSICIAN-TO-PHYSICIAN CONSULTATION, WHICH THE TRANSFER CENTER INITIATES. BY PROVIDING ONE POINT OF CONTACT, THE COOPER TRANSFER CENTER STREAMLINES THE TRANSFER PROCESS. A TRANSFER NURSE COORDINATOR IS ON-DUTY 24/7. 5) OTHER MEDICAL SPECIALTIES COOPER OFFERS A VARIETY OF INNOVATIVE PREVENTION PROGRAMS STATE-OF-THE-ART DIAGNOSTIC AND TREATMENT TECHNIQUES, AND A DEDICATED TEAM OF PHYSICIANS, NURSES AND OTHER MEDICAL PROFESSIONALS. FROM ITS SIGNATURE PROGRAMS IN CANCER, CARDIOLOGY, CRITICAL CARE, NEUROLOGY, ORTHOPAEDICS AND TRAUMA TO ITS INNOVATIVE PROGRAMS IN RADIOLOGY, ONCOLOGY AND PEDIATRICS, COOPER OFFERS A FULL RANGE OF CARE AND SERVICES FOR ADULTS AND CHILDREN.

6) COOPER COMMUNITY BENEFIT PROGRAMS

THE HEALTH OF ITS SURROUNDING COMMUNITIES IS OF COOPER'S UTMOST

CONCERN. FROM HEALTH CARE PROGRAMS FOR THE COMMUNITY TO EDUCATIONAL AND

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EMPLOYMENT PROGRAMS,	COOPER STRIVES TO BE A RESPONSIBLE, INVOLVED	
COMMUNITY ADVOCATE.	MANY, BUT NOT ALL, OF COOPER'S COMMUNITY BENEFIT	
ACTIVITIES ARE OUTLI	NED BELOW.	
(A) COOPER'S COMMUNI	TY BENEFIT ACTIVITIES: COMMUNITY HEALTH, HEALTH	
EDUCATION, CLINICAL	SERVICES, AND FUNDRAISING/GRANT WRITING FOR	
COMMUNITY BENEFIT PR	OGRAMS	
1. COMMUNITY HEALTH	OUTREACH	
- CLASSES AND HEALTH	SCREENINGS FOR THE COMMUNITY, INCLUDING PROGRAMS	
HELD REMOTELY FOR PU	BLIC HEALTH SAFETY DUE TO COVID-RELATED	
RESTRICTIONS:		
- FIRE PREVENTION NI	GHT	
- OPIOID SUMMIT PANE	ы	
(I) CLASSES FOR PARE	ENTS - CLASSES AND SUPPORT GROUPS OFFERED BY COOPER	
INCLUDE, BUT ARE NOT	LIMITED TO, THE FOLLOWING:	
- BREASTFEEDING: AN	INTRODUCTION - EXAMINES THE BENEFITS OF	
BREASTFEEDING AND DI	SCUSSES HOW TO GET STARTED, POSITIONING TECHNIQUES	
AND COMMUNITY RESOUR	CES.	
- CHILDBIRTH PREPARA	TION / EDUCATION CLASSES	
- OBSTETRICAL UNIT T	OURS	
- INFANT/CHILD CPR C	LASS-CERTIFICATION	
- CPR - NON-CERTIFIE	D TRAINING	
- EARLY PREGNANCY CO	NSULTATION	
- BREASTFEEDING SUPP	PORT GROUP	
- CHILD AND INFANT C	AR SEAT SAFETY WORKSHOP	
- TOY AND SEASONAL S	AFETY PROGRAM	
- HALLOWEEN AND PEDE	STRIAN SAFETY	

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- COMMUNITY HEALTH/SAFETY ADVISORY BOARD MEMBER	
- WATER SAFETY PROGRAM	
- COOPER LEARNING CENTER SUPPLEMENTAL READING AND MENTORING PROGRAM	
- SCHOOL BUS SAFETY	
- ART THERAPY INTERNSHIP	
(II) CLASSES FOR PATIENTS AND FAMILIES CLASSES AND SUPPORT GROUPS	
OFFERED BY COOPER INVLUDE, BUT ARE NOT LIMITED TO THE FOLLOWING:	
- INTRODUCTION TO CHEMOTHERAPY	
- INTRODUCTION TO RADIATION TREATMENT	
- WHAT NEXT: WELLNESS AND HEALTH AFTER TREATMENT	
(III) COMMUNITY PROGRAMS, SCREENINGS AND ACTIVITIES, MOST OF WHICH ARE	
FREE OF CHARGE. INCLUDES EVENTS AND EDUCATIONAL CLASSES SUCH AS (NOT A	N
ALL-INCLUSIVE LIST):	
- DIABETES SUPPORT GROUP	
- HEALTH SCREENINGS: STROKE, CHOLESTEROL, GLUCOSE, BLOOD PRESSURE,	
PERIPHERAL VASCULAR DISEASE	
- THE DIABETES WEIGH: PERSONALIZED DIABETES MANAGEMENT PROGRAM	
- YOGA - EXERCISE CLASSES	
- RIPA CENTER HEALTH AND WELLNESS-SEMINARS	
- BREAST HEALTH EDUCATION	
- COMMUNITY BASED DIABETES EDUCATION CLASSES	
- HEALTH CONFERENCES AND HEALTH FAIRS	
- HEALTH AND WELLNESS-NUTRITION PROGRAMS	
- HEALTHY LIVING FREE SEMINARS	
- INTRODUCTION TO HEREDITARY CANCER AND GENETIC TESTING	
- CANCER SCREENINGS	

Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 COMMUNITY HEALTH EDUCATION (INCLUDING COVID) CHRONIC DISEASE AND SELF MANAGEMENT PROGRAM COVID EDUCATION HEALTH ETALK WEB CHAT - TEACHERS AND COACHES SEMINARS CONCUSSION AND SPORTS RELATED INJURIES EDUCATION AND OUTREACH BRAIN TUMOR SUPPORT GROUP (ONLINE SUPPORT GROUP) MD ANDERSON CANCER CENTER AT COOPER DR. DIANE BARTON COMPLEMENTARY MEDICINE PROGRAMS: RESTORATIVE YOGA, QI GONG, MINDFULNESS MEDITATION LIVE AND LEARN, ANNUAL SURVIVORS DAY CELEBRATIONS, HORTICULTURAL THERAPY, OTHER PROGRAMS BY THE COOPER LEARNING CENTER: EDUCATIONAL ASSESSMENTS, READING ENRICHMENT PROGRAMS, COMPREHENSIVE ADD & ADHD ASSESSMENTS, FAST FORWARD LANGUAGE PROGRAMS, WRITING AND LANGUAGE PROGRAMS, MATH PROGRAMS, ANGER MANAGEMENT, SOCIAL SKILLS, STUDY SKILLS, PARENTING SESSIONS, THERAPEUTIC SERVICES, PSYCHOLOGICAL SERVICES SERVICES AND PROGRAMS FOR TEACHERS AND SCHOOLS, SUMMER READING PROGRAMS IN CAMDEN AND THE COMMUNITY, THE ROOKIE READER PROGRAM DEEP RELAXATION AND BREATH WORK FOR CANCER SURVIVORS GUIDED IMAGERY FOR STRESS RELIEF FOR CANCER SURVIVORS 2. TRAUMA EDUCATION: THE TRAUMA OUTREACH PROGRAM OFFERS A VARIETY OF EDUCATIONAL AND INTERVENTIONAL CLASSES THAT FOCUS ON INJURY/TRAUMA PREVENTION. FOR OVER 15 YEARS THE TRAUMA OUTREACH PROGRAMS HAVE BEEN COMMITTED TO REDUCING THE INCIDENCE OF TRAUMA INJURIES IN SOUTHERN NEW JERSEY BY DELIVERING COMPREHENSIVE TRAUMA/INJURY INTERVENTION PROGRAMS. PROGRAMS AND CLASSES INCLUDE SUCH TOPICS AS: ALCOHOL ABUSE AND OUTCOMES, DON'T FALL FOR US

DRIVERS EDUCATION, PROM PROGRAM, RISK TAKING, TEEN DRUG USE AND

Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 OUTCOMES, YOUTH GANG VIOLENCE, TOURS OF THE TRAUMA FACILITIES FOR SCHOOLS AND STUDENTS, AND SAFE KIDS WALK TO SCHOOL DAY. THE DEPARTMENT ALSO PROVIDES COURSES, PROGRAMS AND EDUCATION SESSIONS FOR LOCAL EMS ORGANIZATIONS. - HYPOTHERMIA AND DEHYDRATION PREVENTION PRESENTATION BIKE RODEO SENIOR DRIVERS EDUCATION 3. SAFE KIDS SOUTHERN NEW JERSEY COALITION: THIS LOCAL COALITION COVERS THE CAMDEN, GLOUCESTER, AND BURLINGTON COUNTY AREA AND IS ONE OF MORE THAN 300 GROUPS ACROSS THE COUNTRY AND AROUND THE WORLD ORGANIZED BY THE NATIONAL SAFE KIDS CAMPAIGN. COOPER UNIVERSITY HOSPITAL SERVES AS THE LEAD ORGANIZATION FOR THE COALITION OF HOSPITALS, PUBLIC SAFETY DEPARTMENTS, NON-PROFITS, BUSINESSES, AND CONCERNED PARENTS. THE MISSION OF THE COALITION IS TO REDUCE ACCIDENTAL INJURIES AND DEATHS OF CHILDREN AGES 14 AND UNDER THROUGH EDUCATION IN SCHOOLS. SAFE KIDS SOUTHERN NEW JERSEY DRAWS ON THE STRENGTH OF ITS GRASSROOTS PARTICIPATION AND BRINGS TOGETHER A CROSS-SECTION OF COMMUNITY LEADERSHIP INCLUDING LAW ENFORCEMENT, FIREFIGHTERS AND PARAMEDICS, MEDICAL AND HEALTH PROFESSIONALS, EDUCATORS, PARENTS, BUSINESSES PUBLIC POLICYMAKERS AND MEDIA. CURRENT PROGRAMS ALSO INCLUDE CLASSES ON CAR SEAT SAFETY, BIKE HELMET SAFETY, SUMMER SAFETY, HOME SAFETY AND MEDICATION SAFETY. 4. LIFE SUPPORT TRAINING CENTER: BASIC LIFE SUPPORT (BLS) TRAINING TEACHES THE PROCESS OF SUPPLYING RESCUE BREATHS AND CHEST COMPRESSIONS TO INDIVIDUALS EXPERIENCING

CARDIAC ARREST. THE LIFE SUPPORT TRAINING CENTER OFFERS TWO BASIC

Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 PROGRAMS: HEALTHCARE PROVIDER BLS FOR HEALTH PROFESSIONAL AND HEARTSAVER AED FOR COMMUNITY MEMBERS. (B) HEALTH PROFESSIONAL EDUCATION, PHYSICIANS, MEDICAL STUDENTS, NURSES, ETC.; SCHOLARSHIP PROGRAMS, INCLDUING BUT LIMITED TO: ANTI-RACISM TRAINING FOR INCOMING MEDICAL STUDENTS MENTORSHIP AND SHADOWING THE ADDICTION MEDICINE HEALTHCARE PROFESSIONALS BUPRENORPHINE TRAINING SCREENINGS TO PROVIDE AWARENESS AND HEALTH CARE ASSISTANCE TO FAMILIES OVERCOMING ADDICTION 1. CONTINUING MEDICAL EDUCATION (CME) - THE 2020/2021 ACADEMIC YEAR MARKED OUR 29TH ACCREDITED YEAR AS A NATIONAL SPONSOR OF CME. IN JULY 2018, COOPER RECEIVED A FOUR-YEAR ACCREDITATION (UNTIL JULY 31, 2022). COOPER IS THE ONLY HOSPITAL OR HEALTH SYSTEM IN SOUTHERN NEW JERSEY WITH NATIONAL ACCREDITATION. ONE VERY IMPORTANT ASPECT OF THE COOPER HEALTH SYSTEM IS ITS TEACHING MISSION. WE ARE COMMITTED TO EDUCATING OUR MEDICAL STAFF; HOWEVER, OUR CME PROGRAM ALSO REACHES OUT TO PHYSICIANS IN THE TRI-STATE AREA AND SOMETIMES NATIONALLY. ALL AREAS OF INTEREST ARE COVERED IN OUR EXTERNAL CONFERENCES. OUR IN-HOUSE SERIES ENDURING MATERIALS, AND JOINT-PROVIDERSHIP ACTIVITIES. OUR CME ACTIVITIES TARGET PRIMARY CARE PHYSICIANS AND PHYSICIANS FROM ALL SPECIALTIES. OTHER ALLIED HEALTH PROFESSIONALS INCLUDING FELLOWS. RESIDENTS, ADVANCED PRACTICE NURSES, PHYSICIAN ASSISTANTS, NURSES, TECHNICIANS, AND MEDICAL STUDENTS ALSO ATTEND. 2. GRADUATE MEDICAL EDUCATION - COOPER'S GME PROGRAMS TRAIN

APPROXIMATELY 380 RESIDENTS AND FELLOWS PER YEAR IN 50 PROGRAMS ACROSS

Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 THE CONTINUUM. COOPER MEDICAL SCHOOL OF ROWAN UNIVERSITY IN OCTOBER 2009, COOPER AND ROWAN UNIVERSITY ANNOUNCED A LANDMARK PARTNERSHIP TO ESTABLISH A MEDICAL SCHOOL - THE FIRST FOUR-YEAR ALLOPATHIC MEDICAL SCHOOL EVER IN SOUTHERN NEW JERSEY AND THE FIRST NEW MEDICAL SCHOOL IN 36 YEARS IN THE STATE. KEY TO THE PARTNERSHIP HAS BEEN THE COLLABORATION BETWEEN THE INSTITUTIONS. REPRESENTATIVES FROM BOTH ROWAN AND COOPER WORKED TOGETHER TO FORGE A FOUNDING PHILOSOPHY FOR THE SCHOOL, EXPLORE PARTNERSHIPS IN RESEARCH AREAS, AND CREATE COMMITTEES TO WORK TOWARD LIAISON COMMITTEE ON MEDICAL EDUCATION (LCME) ACCREDITATION OF THE SCHOOL. COOPER MEDICAL SCHOOL OF ROWAN UNIVERSITY IS LOCATED IN CAMDEN, NJ, AT BROADWAY AND BENSON STREETS. THE SIX-FLOOR, 200,000 SQUARE-FOOT SCHOOL GRADUATED ITS INAUGURAL CLASS IN MAY 2016. 3. COOPER PROVIDES CONTINUING MEDICAL EDUCATION PROGRAMS TO PHYSICIANS EMPLOYED WITH THE LOCAL FQHC. MATRX OUD/SUD PROGRAM MANAGE OPIOID WITHDRAWAL FOR THE EMERGENCY DEPARTMENT 4. SIMULATION LAB - THE COOPER UNIVERSITY HOSPITAL SIMULATION LABORATORY IS DEDICATED TO ADVANCING PATIENT SAFETY AND HEALTHCARE PROVIDER EDUCATION AT ALL CLINICAL LEVELS. WE AIM TO BE A RESOURCE TO OUR COOPER DEPARTMENTS AND TO OTHER HOSPITALS AND HEALTHCARE PROVIDERS IN OUR COMMUNITY AND REGION. ONE-TO-ONE AND SMALL GROUP INSTRUCTION UTILIZING LIFELIKE MANNEQUINS IS CONDUCTED BY FACILITATORS TRAINED IN THE USE OF COMPUTER DRIVEN SIMULATION ADJUNCTS. ATTENTION IS FOCUSED ON

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MAINTAINING A NON-THREATENING LEARNING ENVIRONMENT, PROVIDING ADEQUATE

MECHANISMS FOR POSITIVE FEEDBACK AND DEVELOPING A SUPPORTIVE

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STUDENT-FACILITATOR RELATIONSHIP. THIS INCLUDES TRAINING FOR MEDICAL	
STUDENTS.	
5. EMS TRAINING - COOPER PROVIDES MEDICAL DIRECTOR SERVICES AND	
TRAINING FOR NUMEROUS LOCAL EMS SERVICES.	
(C) SUBSIDIZED HEALTH SERVICES, ER AND TRAUMA, HOSPITAL OUTPATIENT,	
BEHAVIORAL HEALTH, PALLIATIVE CARE	
- FOOD DISTRIBUTION TO CHILDREN AND FAMILIES IN NEED	
1. EMERGENCY SERVICES FOR COMMUNITY EVENTS - COOPER PROVIDES EMERGENCY	
SERVICES FOR LOCAL COMMUNITY EVENTS.	
2. EARLY INTERVENTION PROGRAM - THE COOPER UNIVERSITY HOSPITAL EIP/FAMILY	
HIV TREATMENT CENTER WAS ESTABLISHED IN 1990, TO SERVE A FOUR COUNTY	
AREA OF SOUTHERN NEW JERSEY CONSISTING OF CAMDEN, BURLINGTON,	
GLOUCESTER, AND SALEM COUNTIES. IT IS A REGIONAL, MULTIDISCIPLINARY	
OUTPATIENT CENTER THAT HAS PROVIDED A FULL RANGE OF SERVICES TO OVER	
1,000 PATIENTS. THE PRIMARY MISSION OF THE EIP/HIV FAMILY TREATMENT	
CENTER AT COOPER IS TO PROVIDE COMPREHENSIVE MEDICAL AND SUPPORTIVE	
SERVICES TO HIV INFECTED INDIVIDUALS REGARDLESS OF THEIR ABILITY TO	
PAY. THE CENTER ALSO FREQUENTLY SERVES AS A PORT OF ENTRY FOR MANY HIV	
INFECTED CAMDEN RESIDENTS INTO ANY TYPE OF MEDICAL CARE.	
3. DISASTER PREPAREDNESS AND MEDICAL COORDINATION CENTER	
THE MISSION OF THE DIVISION OF EMS AND DISASTER MEDICINE IS TO MAINTAIN	
THE INTEGRITY OF THE HEALTH CARE CONTINUUM AS IT RELATES TO THE	
RESPONSE FOR A MASS CASUALTY INCIDENT INVOLVING CHEMICAL, BIOLOGICAL,	

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Name of the organization THE COOPER HEALTH SYSTEM, A NEW JERSEY NON-PROFIT CORPORATION	Employer identification number 21-0634462
RADIOLOGICAL, NUCLEAR, TRAUMATIC, AND NATURAL EVENTS THROUGH CLINICAL	
CARE, EDUCATION, TRAINING, AND RESEARCH. THE GOALS FOR THE DIVISION ARE	
TO PROVIDE SUBJECT MATTER EXPERTISE RELATED TO DISASTER MEDICINE	
(EMERGENCY MEDICAL SERVICES, EMERGENCY MEDICINE, TRAUMA, TOXICOLOGY,	
PEDIATRICS, INFECTIOUS DISEASES, ENVIRONMENTAL SAFETY, RADIATION	
SAFETY, AND INDUSTRIAL HYGIENE); TO PROVIDE EDUCATION AND TRAINING FOR	
ALL AUDIENCES INVOLVED IN DISASTER PREPAREDNESS THROUGH THE NATIONAL	
DISASTER LIFE SUPPORT REGIONAL TRAINING CENTER; TO PARTICIPATE IN	
RESEARCH INITIATIVES TO MAINTAIN THE HIGHEST LEVEL OF PREPAREDNESS AND	
PRE-HOSPITAL CARE THROUGH EVIDENCE BASED MEDICINE; TO SUPPORT A HIGHLY	
TRAINED MEDICAL STRIKE TEAM THAT CAN RESPOND TO LARGE CHEMICAL,	
BIOLOGICAL, RADIOLOGICAL, NUCLEAR, AND TRAUMATIC MASS CASUALTY EVENTS;	
AND TO COLLABORATE WITH LOCAL, STATE, REGIONAL, AND FEDERAL PARTNERS TO	
ASSIST IN EFFECTIVE DISASTER PLANNING. THE MEDICAL COORDINATION CENTER	
(MCC) SERVES AS THE REGIONAL HUB FOR HEALTHCARE RELATED EMERGENCY	
PLANNING, TRAINING AND RESPONSE. THE MCC LOCATED AT CUH PROVIDES	
SITUATIONAL AWARENESS, RESOURCE MANAGEMENT, AND INFORMATION MANAGEMENT	
FOR THE HEALTHCARE CONTINUUM AS IT RELATES TO EMERGENCY PREPAREDNESS,	
RESPONSE, MITIGATION AND RECOVERY. THE PRIMARY AREA OF RESPONSIBILITY	
FOR THE CUH MCC IS THE ENTIRE SOUTHERN REGION OF NEW JERSEY WHICH	
CONSISTS OF THE SEVEN SOUTHERN MOST COUNTIES AS WELL AS INTEGRATION	
WITH SOUTHEASTERN PENNSYLVANIA (INCLUDING THE CITY OF PHILADELPHIA) AND	
THE STATE OF DELAWARE (INCLUDING THE CITY OF WILMINGTON). THE MCC	
UTILIZES THE EXPERTISE PROVIDED BY THE DIVISION OF EMS AND DISASTER	
MEDICINE, REGIONAL LAW ENFORCEMENT, FIRE DEPARTMENTS, EMERGENCY MEDICAL	
SERVICES, CBRNE (CHEMICAL, BIOLOGICAL, RADIOLOGICAL, NUCLEAR, AND	_
EXPLOSIVE) TEAMS, TECHNICAL RESCUE TEAMS, ETC., TO ASSIST THE	
HEALTHCARE CONTINUUM IN MEETING THEIR MISSION.	
	0-11-1-0 (5 000) 000

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THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 SUPPORT GROUPS AND CANCER SUPPORT GROUPS THERE ARE TIMES WHEN THE SUPPORT OF FRIENDS AND FAMILY ISN'T ENOUGH. SPENDING TIME WITH OTHERS WHO HAVE A SHARED OR SIMILAR EXPERIENCE AND SHARING EXPERIENCES HELPS WITH DEPRESSION AND ANXIETY, AND IS THE KEY TO RECOVERY. COOPER'S SUPPORT GROUPS, ACTIVITIES AND SOCIAL EVENTS ENCOURAGE FITNESS AND THE MAINTENANCE OF A HEALTHY BODY AND MIND. SUPPORT GROUPS, OFTEN ARRANGED FOR REMOTE PARTICIPATION DUE TO THE COVID PANDEMIC, INCLUDE BUT ARE NOT LIMITED TO: PROSTATE CANCER LECTURE SERIES: MD ANDERSON CANCER CENTER AT COOPER IS PROUD TO PRESENT THE PROSTATE SUPPORT GROUP. THE ONLY SUCH SUPPORT GROUP IN SOUTHWESTERN NEW JERSEY. THIS IS A JOINT VENTURE OF LEADERS IN THE CARE AND TREATMENT OF PROSTATE DISEASES AND THE MD ANDERSON COOPER GEITORURINARY CANCER CENTER. THE MEETINGS ARE INTENDED TO ALLOW SURVIVORS OF PROSTATE DISEASES AND THEIR FAMILIES TO BECOME WELL INFORMED, GIVE AND RECEIVE THE SUPPORT OF OTHERS, ASK QUESTIONS, AND EXPRESS THEIR CONCERNS. SISTER WILL YOU HELP ME? A BREAST CANCER SUPPORT GROUP FOR WOMEN OF COLOR AND FAITH - THE GROUP'S MISSION IS TO EMPOWER THROUGH KNOWLEDGE. ENCOURAGE THROUGH SISTERHOOD, ENLIGHTEN THROUGH FAITH AND TO BOND THROUGH LOVE. LATINO CANCER SURVIVORS - DIABETES SUPPORT GROUP- OTHER SUPPORT GROUPS TRAUMATIC BRAIN TRAUMA SUPPORT GROUP 5. LANGUAGE INTERPRETER SERVICES FOR PATIENTS - COOPER PROVIDES INTERPRETING SERVICES FOR PATIENTS WHOSE FIRST LANGUAGE IS NOT ENGLISH AND FOR THE SIGHT AND HEARING IMPAIRED.

Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 CAMDEN COALITION OF HEALTHCARE PROVIDERS - COOPER PROVIDES SIGNIFICANT SUPPORT TO THIS ORGANIZATION WHICH WAS CREATED AS AN OPPORTUNITY FOR PROVIDERS TO NETWORK AND DISCUSS THE COMMON ISSUES THEY FACE IN RUNNING MEDICAL PRACTICES IN CAMDEN AND PROVIDING CARE IN A POOR, URBAN ENVIRONMENT. COOPER CURRENTLY PARTICIPATES WITH THE CAMDEN COALITION AS A PARTNER SITE FOR CMS' ACCOUNTABLE HEALTH COMMUNITIES TO SCREEN AND REFER PATIENTS TO SOCIAL AND COMMUNITY RESOURCES. HELPING OUR HEROES PROGRAM COMMUNITY BASED CLINICAL SERVICES - COOPER PROVIDES A VARIETY OF TARGETED POPULATONS WITH VARIOUS FREE CLINICAL HEALTH SCREENINGS (E.G. HEAD, ORAL, MOUTH, SKIN CANCER SCREENINGS) AND PHYSICAL EXAMS IN CONVENIENT, EASY TO ACCESS COMMUNITY SETTINGS. -STROKE RISK ASSESSMENT COMMUNITY HEALTH EDUCATION - COOPER PROVIDES HEALTH EDUCATION (E.G. PRESENTATIONS AND TALKS) AND AWARENESS TO VULNERABLE POPULATIONS AND EXTERNAL PARTNERS FOCUSING ON CHRONIC CONDITIONS AND DISEASE MANAGEMENT. COOPER ALSO PARTICIPATES IN COMMUNITY EVENTS BASED UPON GEOGRPAHY. HEALTH CARE SERVICES FOR FIRST RESPONDERS, ACTIVE MILITARY AND VETERANS COOPER PROVIDES ON SITE SCREENING PROGRAMS FOR FIRST RESPONDERS TO ENHANCE ACCESS. COOPER PARTICIPATES IN COMMUNITY BASED EVENTS TO PROVIDES COMMUNITY SCREENING AND EDUCATION TO ACTIVE MILITARY AND

VETERANS.

Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 CAMDEN CITYWIDE CARE MANAGEMENT PROJECT IN SEPTEMBER 2007, THE COALITION BEGAN IMPLEMENTATION OF A CITYWIDE CARE MANAGEMENT PROJECT TO REACH OUT TO HIGH UTILIZERS OF CITY EMERGENCY ROOMS AND HOSPITALS. A PART-TIME NURSE PRACTITIONER, COMMUNITY HEALTH WORKER, AND A FULL-TIME SOCIAL WORKER STAFF THE PROJECT. PATIENTS ARE ENROLLED TO THE PROJECT BY REFERRAL FROM EMERGENCY DEPARTMENT PHYSICIANS, INPATIENT PHYSICIANS, AND SOCIAL WORKERS. THE PROJECT PROVIDES TRANSITIONAL PRIMARY CARE WITH A GOAL OF MOVING THE PATIENTS INTO A PRIMARY CARE SETTING THAT CAN MEET THEIR NEEDS. WITH OVER SIXTY PATIENTS ENROLLED IN OUR PROJECT; WE ARE VISITING THEM IN HOMELESS SHELTERS, ABANDONED HOMES, HOSPITAL ROOMS, ED GURNEYS, AND STREET CORNERS. PRACTICE CAPACITY BUILDING PROJECT THE COALITION'S PHILOSOPHY IS THAT BY INCREASING CAPACITY WITHIN LOCAL PRIMARY CARE OFFICES WE CAN HELP THEM ACHIEVE HIGHER PATIENT SATISFACTION, IMPROVED ECONOMIC VIABILITY, AND BETTER HEALTH OUTCOMES. MONTHLY ROUNDTABLE MEETINGS AND SEMINARS HAVE BEEN HELD FOR LOCAL OFFICE MANAGERS AND PROVIDERS TO ENCOURAGE PEER-TO-PEER LINKAGES INCREASE SKILLS AND KNOWLEDGE OF MODERN MEDICAL OFFICE MANAGEMENT TECHNIQUES AND EDUCATE IN SPECIFIC PRACTICE MANAGEMENT TOPICS. PARTICIPATION IN THIS GROUP LEADS TO ON-SITE CONSULTATION FOR INDIVIDUAL OFFICES, FOCUSING ON PROCESS FLOWS, OPERATIONS MANAGEMENT

ANALYZING CYCLE TIMES, AND INFORMATION MANAGEMENT.

EXPANSION OF ACCESS TO MENTAL HEALTH CARE

PSYCHIATRY SERVICES ARE EXTREMELY DIFFICULT TO ACCESS IN UNDERSERVED

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Schedule O (Form 990) 2021 Page 2 THE COOPER HEALTH SYSTEM, A NEW JERSEY **Employer identification number** Name of the organization NON-PROFIT CORPORATION 21-0634462 COMMUNITIES. THE COALITION IS DEVELOPING A SYSTEM OF JOINT PRIMARY CARE/PSYCHIATRY APPOINTMENTS TO INCREASE A PRIMARY CARE PROVIDER'S CAPACITY TO PROVIDE MENTAL HEALTH CARE. THE PSYCHIATRIST WILL PROVIDE MENTORING COACHING AND CONSULTATION TO THE PRIMARY PROVIDER. PALLIATIVE CARE PROGRAM THE PALLIATIVE CARE PROGRAM IS DESIGNED TO BE INTEGRATED AS PART OF A PATIENT'S CARE PLAN AT ANY TIME, TO MANAGE SYMPTOMS RELATED TO TREATMENT SUCH AS CHEMOTHERAPY, OR FOR SYMPTOMS THAT LINGER OR APPEAR AFTER TREATMENT IS COMPLETE. PALLIATIVE CARE IS THE COMPREHENSIVE TREATMENT OF THE DISCOMFORT, SYMPTOMS AND STRESS OF SERIOUS ILLNESS. IT DOES NOT REPLACE A PATIENT'S PRIMARY TREATMENT, BUT WORKS TOGETHER WITH TREATMENT AT ANY POINT IN A PATIENT'S CARE. PALLIATIVE CARE ALSO ADDRESSES PSYCHOLOGICAL, SOCIAL AND SPIRITUAL CONCERNS - ALL TO ACHIEVE THE BEST QUALITY OF LIFE POSSIBLE FOR EACH PATIENT. AT COOPER, THE PALLIATIVE CARE PROGRAM CAN HELP PATIENTS MANAGE THE COMMON SIDE EFFECTS OF ILLNESS SUCH AS: PAIN, FATIGUE, NAUSEA, CONSTIPATION, DIARRHEA, DEPRESSION AND ANXIETY, DIFFICULTY BREATHING, LOSS OF APPETITE AND WEIGHT LOSS, WEAKNESS, SLEEP PROBLEMS, CONFUSION AND END-OF-LIFE CARE. (D) RESEARCH-CLINICAL AND COMMUNITY HEALTH THE COOPER RESEARCH INSTITUTE, ESTABLISHED IN JANUARY 2003, COORDINATES CLINICAL TRIALS AND SUPPORTS RESEARCHERS AT COOPER. THROUGH BASIC AND CLINICAL RESEARCH, FACULTY AT COOPER IS BRINGING SCIENTIFIC DISCOVERIES TO LIFE AND PROVIDING THOUSANDS OF PATIENTS IN SOUTH JERSEY WITH ACCESS TO CUTTING-EDGE TREATMENTS IN FIELDS SUCH AS CANCER, CARDIOLOGY

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CRITICAL CARE, DIABETES, AND GENE THERAPY. COOPER FACULTY MEMBERS

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CURRENTLY CONDUCT APPROXIMATELY 340 NIH AND INDUSTRY-SPONSORED CLINICAL	
TRIALS EACH YEAR. MANY OF THESE STUDIES ARE ONLY AVAILABLE IN SOUTH	
JERSEY AT COOPER. BY PARTICIPATING IN A CLINICAL TRIAL, AN INDIVIDUAL	
MAY HAVE THE FIRST CHANCE TO BENEFIT FROM IMPROVED TREATMENT METHODS	
AND THE OPPORTUNITY TO MAKE AN IMPORTANT CONTRIBUTION TO MEDICAL	
SCIENCE. PAST RESEARCH BY COOPER FACULTY HAS LED TO NEW STANDARDS OF	
CARE AND NOVEL THERAPIES IN FIELDS SUCH AS CANCER, CARDIOLOGY, SURGERY,	
AND ORTHOPEDICS. FOR EXAMPLE, COOPER FACULTY MEMBERS HAVE CONDUCTED	
STUDIES THAT LED TO: NEW CANCER TREATMENTS SUCH AS RITUXAN FOR	
LYMPHOMA, IRESSA FOR ADVANCED NON-SMALL CELL LUNG CANCER, TAMOXIFEN TO	
PREVENT BREAST CANCER, AND CISPLATIN PLUS RADIATION THERAPY FOR	
CERVICAL CANCER.	
(E) CASH IN KIND CONTRIBUTIONS TO COMMUNITY GROUPS	
COOPER SPONSORS VARIOUS NON-PROFIT ORGANIZATIONS TO PROMOTE AND BUILD A	
HEALTHY COMMUNITY.	
- NUTRITIONAL FOOD BOX PROGRAM FOR SCHOOL AGED CHILDREN	
- SEE SCHEDULE H AND SCHEDULE I FOR MORE INFORMATION	
(F) COOPER'S COMMUNITY BUILDING ACTIVITIES INCLUDE BUT ARE NOT LIMITED	
TO:	
1) PHYSICAL IMPROVEMENTS AND HOUSING REVITALIZATION PROJECTS:	
- NEIGHBORHOOD REVITALIZATION TAX CREDIT PROJECT: COOPER UNIVERSITY	
HOSPITAL HAS SERVED AS THE LEAD AND IS PARTNERING WITH METRO CAMDEN	
HABITAT FOR HUMANITY, SAINT JOSEPH'S CARPENTER SOCIETY, CENTER FOR	
FAMILY SERVICES, CAMDEN SPECIAL SERVICES DISTRICT, THE COOPER LANNING	
CIVIC ASSOCIATION AND ADDITIONAL COMMUNITY PARTNERS ON NEARLY \$5	

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MILLION IN FUNDING FROM THE NEIGHBORHOOD REVITALIZATION TAX CREDIT

(NRTC) PROGRAM THROUGH THE N.J. DEPARTMENT OF COMMUNITY AFFAIRS TO

IMPROVE HOUSING AND COMMUNITY CONDITIONS IN THE COOPER PLAZA

NEIGHBORHOOD. COOPER UNIVERSITY HOSPITAL HAS SERVED AS THE LEAD IN

WRITING AND ADMINISTERING THE GRANT ON BEHALF OF THE COMMUNITY

PARTNERS. THIS INCLUDES FOUR PHASES OF NRTC PROJECTS.

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- NEW PARKS AND PARK MAINTENANCE - COOPER HAS PARTNERED WITH CAMDEN

CITY, CAMDEN COUNTY AND COMMUNITY GROUPS ON THE CONSTRUCTION OF THREE

NEW NEIGHBORHOOD PARKS. COOPER HAS TAKEN THE RESPONSIBILITY FOR THE

ONGOING MAINTENANCE AND UPKEEP OF THE THREE PARKS. COOPER HAS BEEN A

PARTNER WITH CAMDEN COUNTY AND COMMUNITY ORGANIZATIONS FOR THE ONGOING

STREETSCAPE AND LANDSCAPE IMPROVEMENTS IN THE COOPER PLAZA NEIGHBORHOOD

FUNDED THROUGH THE COUNTY. COOPER HAS FACILITATED MEETINGS TO

COORDINATE THE PROJECT WITH THE COUNTY AND COMMUNITY ORGANIZATIONS AND

ADDRESS COMMUNITY QUESTIONS OR CONCERNS.

- HOUSING REHABILITATION - COOPER PARTNERS WITH NON-PROFITS TO ADVANCE

EFFORTS TO IMPROVE HOUSING IN THE COOPER PLAZA NEIGHBORHOOD. THIS

INCLUDES PARTNERSHIPS WITH SAINT JOSEPH'S CARPENTER SOCIETY, CAMDEN

COUNTY HABITAT FOR HUMANITY AND OTHER HOUSING PARTNERS TO PROJECTS FOR

THE ACQUISITION AND REHABILITATION OF HOMES IN THE COOPER PLAZA

NEIGHBORHOOD.

- HOMEOWNERSHIP PARTNERSHIPS - COOPER HAS PARTNERED WITH NON-PROFIT

ORGANIZATIONS SUCH AS SAINT JOSEPH'S CARPENTER SOCIETY AND CAMDEN

COUNTY HABITAT FOR HUMANITY TO PROMOTE HOME OWNERSHIP OPPORTUNITIES IN

THE COOPER PLAZA NEIGHBORHOOD TO FURTHER STABILIZE THE COMMUNITY WITH

OCCUPIED HOUSING.

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²⁾ ECONOMIC DEVELOPMENT - ASSISTING BUSINESS DEVELOPMENT, CREATING NEW

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FOR THE EFFORT AND INCREASED SECURITY IN THE COOPER PLAZA NEIGHBORHOOD.

PROMISE NEIGHBORHOOD INITIATIVE: COOPER UNIVERSITY HOSPITAL HAS BEEN

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	21-0034402
AN ACTIVE PARTNER WITH THE CITY OF CAMDEN, CENTER FOR FAMILY SERVICES	
AND OTHER COMMUNITY GROUPS ON THE PLANNING EFFORT AND THE PROMISE	
NEIGHBORHOOD INITIATIVE TO DEVELOP A COMPREHENSIVE APPROACH TO SOCIAL	
SERVICES FOR CHILDREN AND FAMILIES LIVING IN THE COOPER LANDING	
NEIGHBORHOOD.	
- POLICY BARRIERS WITH CAMDEN COALITION	
- SUPPORT FOR THE KIPP COOPER NORCROSS ACADEMY	
- CAMDEN PROMISE NEIGHBORHOOD WITH THE CENTER FOR FAMILY SERVICES	
4) ENVIRONMENTAL IMPROVEMENTS:	
- CLEAN AND SAFE COOPER PLAZA PROGRAM	
- PARTNERSHIP WITH THE CAMDEN SPECIAL SERVICES DISTRICT TO PROVIDE	
MAINTENANCE SERVICES IN THE COOPER PLAZA NEIGHBORHOOD TO IMPROVE THE	
PHYSICAL APPEARANCE AND UPKEEP OF THE NEIGHBORHOOD IN ORDER TO PROVIDE	
AN ENHANCED SENSE OF SAFETY AND A MAINTAINED NEIGHBORHOOD FOR RESIDENTS	
AND VISITORS.	
- STREETSCAPING, LANDSCAPING AND PARK MAINTENANCE IN COMMUNITY.	
5) LEADERSHIP DEVELOPMENT/TRAINING FOR COMMUNITY MEMBERS COOPER	
PROVIDES DEVELOPMENT AND TRAINING TO INCLUDE BUT NOT LIMITED TO:	
- CHILD PASSENGER SAFETY TECHNICIAN CLASSES	
- CHILD PASSENGER SAFETY TRAINING	
- BOOSTER SEAT PROGRAM	
- FIRE SAFETY SESSIONS	
6) COALITION BUILDING AND COLLABORATIVE EFFORTS TO ADDRESS HEALTH AND	
SAFETY ISSUES INCLUDE BUT NOT LIMITED TO:	
- CAMDEN HIGHER EDUCATION AND HEALTH CARE TASK FORCE - COOPER IS A	

Schedule O (Form 990) 2021	Page 2
Name of the organization THE COOPER HEALTH SYSTEM, A NEW JERSEY NON-PROFIT CORPORATION	Employer identification number 21-0634462
FOUNDING MEMBER AND ACTIVE PARTICIPANT IN THE CAMDEN HIGHER EDUCATION	
AND HEALTH CARE TASK FORCE ("EDS AND MEDS").	
- HOUSING IMPLEMENTATION TASK FORCE - COOPER CONVENES MEETINGS WITH	
NON-PROFITS, COMMUNITY ORGANIZATIONS, AND GOVERNMENT AGENCIES TO	
DISCUSS OPPORTUNITIES TO IMPROVE HOUSING OPTIONS IN THE CITY OF CAMDEN.	
- SAFE KIDS NEW JERSEY AND SOUTHERN NEW JERSEY	
7) WORKFORCE DEVELOPMENT:	
- CAREER FAIRS AND EDUCATION: STRIVE, WOODLAND COMMUNITY DEVELOPMENT	
CORPORATION, CAMDEN COUNTY AND CAMDEN ONE STOP	
- PARTNERING WITH THE CAMDEN COUNTY WORKFORCE INVESTMENT BOARD	
- YOUTH SUMMER EMPLOYMENT PROGRAM - COOPER'S SUMMER YOUTH EMPLOYMENT	
PROGRAM PROVIDES OPPORTUNITIES FOR CAMDEN RESIDENTS THAT ARE IN HIGH	
SCHOOL TO WORK IN PAID INTERNSHIP POSITIONS FOR SIX WEEKS IN THE SUMMER	
AT VARIOUS DEPARTMENTS AT COOPER.	
- CAREER EXPLORATION PROGRAMS WITH CAMDEN GIRLS SCOUT PROGRAM FOR HIGH	
SCHOOL STUDENTS AND ADDITIONAL SCHOOLS AND ORGANIZATIONS IN THE	
COMMUNITY.	
- COOPER PARTICIPATES AND SERVES IN A COLLABORATIVE EFFORT WITH	
ORGANIZATIONS LIKE THE CAMDEN COUNTY WORKFORCE INVESTMENT BOARD IN THE	
DEVELOPMENT AND RETENTION OF WORKFORCE OPPORTUNITIES IN CAMDEN COUNTY	
AND WORKS WITH THE BOARD ON LITERACY PROGRAMS AND INITIATIVES TO	
PREPARE INDIVIDUALS TO GAIN EMPLOYMENT.	

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Attach to Form 990.

So to www.irs.gov/Form990 for instructions and the latest information.

THE COOPER HEALTH SYSTEM. A NEW JERSEY

Employer identification number 21-0634462

OMB No. 1545-0047

Open to Public

Inspection

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

NON-PROFIT CORPORATION

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
ALL CARE HEALTH ALLIANCE LLC - 21-0634462					
1 FEDERAL STREET, SUITE S-400					
CAMDEN, NJ 08103	ACO	NEW JERSEY	0.	0.	COOPER HEALTH
BENSON INVESTMENTS LLC					
9000 MIDLANTIC DRIVE SUITE 300					
MT. LAUREL, NJ 08054	HOLDING COMPANY	NEW JERSEY	0.	0.	COOPER HEALTH

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	1	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
COOPER MEDICAL SEVICES, INC 22-3832149							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	HEALTH SVCS	NEW JERSEY	501(C)(3)	LINE 11	CH SYSTEM	х	
THE COOPER FOUNDATION - 22-2213715							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	SUPPORT CHS	NEW JERSEY	501(C)(3)	LINE 7	N/A		х
THE COOPER HLTH SYS - WRKRS COMP TRUST -							
22-6409235, 1 FEDERAL ST., SUITE NW2-400,							
CAMDEN, NJ 08103	SUPPORT CHS	NEW JERSEY	501(C)(3)	LINE 11	CH SYSTEM	x	
COOPER CANCER CENTER, INC 46-0943572							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	HEALTH SVCS	NEW JERSEY	501(C)(3)	LINE 11	CH SYSTEM	х	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2021

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr	olled zation?
COOPER GYN ONCOLOGY ASSOCIATION PC -				(-)(-)/		Yes	No
22-3427282, 1 FEDERAL ST., SUITE NW2-400,	-						
CAMDEN NJ 08103	- PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	x	
COOPER PEDIATRICS PC - 22-2965846							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	x	
COOPER BONE AND JOINT INSTITUTE PC -							
22-2354988, 1 FEDERAL ST., SUITE NW2-400,							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
CENTER FOR HEALTH AND WELLNESS PC -							
22-3487144, 1 FEDERAL ST., SUITE NW2-400,	7						
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
COOPER OBSTETRICAL ASSOCIATES PC -							
22-2329164, 1 FEDERAL ST., SUITE NW2-400,							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
CMC DEPARTMENT OF MEDICINE GROUP PA -							
22-3266219, 1 FEDERAL ST., SUITE NW2-400,							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
CHC PAIN MANAGEMENT CENTER PA - 22-3419259							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
COOPER FACULTY OB-GYN PC - 22-2700904							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	Х	
COOPER PERINATOLOGY ASSOCIATES PC -							
22-2965240, 1 FEDERAL ST., SUITE NW2-400,							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	Х	
COOPER PATHOLOGY PC - 22-3075647							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	Х	
COOPER PHYSICAL MEDICINE&REHAB ASSOCIATES PC							
- 22-3137520, 1 FEDERAL ST., SUITE NW2-400,							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	Х	
COOPER PHYSICIAN OFFICES PA - 22-3310529							
1 FEDERAL ST., SUITE NW2-400	_						
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	Х	

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr organiz	olled zation?
CMC PSYCHIATRIC ASSOCIATES PC - 22-3315602				(// //		Yes	No
1 FEDERAL ST., SUITE NW2-400	1						
CAMDEN NJ 08103	 PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	x	
COOPER ANESTHESIA ASSOCIATES PC - 22-3346073							
1 FEDERAL ST., SUITE NW2-400	1						
CAMDEN NJ 08103	HYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	x	
COOPER FAMILY MEDICINE PC - 22-3358732							
1 FEDERAL ST., SUITE NW2-400	1						
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
COOPER UNIVERSITY RADIOLOGY PC - 51-0483383							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
COOPER URGENT CARE PC - 80-0747085							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
COOPER PEDIATRIC SPECIALISTS PC - 22-3474357							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
COOPER PRIMARY CARE AT PENNSVILLE PA -							
22-3486722, 1 FEDERAL ST., SUITE NW2-400,							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
CRITICAL CARE GROUP PA - 22-3266221							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
RADIATION ONCOLOGY PC - 22-3587486							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	Х	
COOPER UNIVERSITY TRAUMA PHYSICIANS PC -							
20-0031895, 1 FEDERAL ST., SUITE NW2-400,							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
COOPER UNIVERSITY EMERGENCY PHYSICIANS PC -							
20-0835576, 1 FEDERAL ST., SUITE NW2-400,							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	Х	
COOPER SURGICAL ASSOCIATES PA - 22-2170196							
1 FEDERAL ST., SUITE NW2-400							
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	Х	

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 controrganiz	
UNIVERSITY UROGYNECOLOGY ASSOCIATION PC -				(-)(-)/		res	NO
22-3235088, 1 FEDERAL ST., SUITE NW2-400,	1						
CAMDEN, NJ 08103	H PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	x	
COOPER DEPARTMENT OF NEUROSCIENCE PC -							
22-3358684, 1 FEDERAL ST., SUITE NW2-400,							
CAMDEN, NJ 08103	H PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	x	
COOPER NEPHROLOGY PC - 82-1589048							
1 FEDERAL ST., SUITE NW2-400	7						
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	x	
COOPER CARE ALLIANCE PC - 85-1080079							
1 FEDERAL ST., SUITE NW2-400	7						
CAMDEN, NJ 08103	PHYSICIAN PRACTICES	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
ASSET HEALTH MANAGEMENT PC (AKA: COOPER							
APEX CARE) - 86-2697191, 1 FEDERAL ST.,							
SUITE S400, CAMDEN, NJ 08103	CONCIERGE MEDICINE	NEW JERSEY	501(C)(3)	LINE 10	CH SYSTEM	х	
	-						
	_						

Page 2

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year. Part III

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	Disprop alloca	ortionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General managir partner	(k) Percentage ownership
		country)		Sections 312-314)			Yes	No	K-1 (FOIII 1003)	Yes N	0

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	mary activity Legal domicile (state or		(e) Type of entity (C corp, S corp,	(f) Share of total income	(g) Share of end-of-year	(h) Percentage ownership	512(t	
·		foreign country)	-	or trust)		assets			No
C&H COLLECTION SVS, INC 22-2603503									
1 FEDERAL ST., SUITE NW2-400									1
CAMDEN, NJ 08103	COLLECTIONS	NJ	CH SERVICES	C CORP	0.	393,000.	100%	х	
COOPER HEALTHCARE PROPERTIES, - 22-2567105									
1 FEDERAL ST., SUITE NW2-400									1
CAMDEN, NJ 08103	REAL ESTATE	NJ	CH SERVICES	C CORP	740,344.	15,169,000.	100%	х	1
COOPER HEALTHCARE SERVICES - 22-2567106									
1 FEDERAL ST., SUITE NW2-400			COOPER HLTH						1
CAMDEN, NJ 08103	HEALTH SVCS	NJ	SYS	C CORP	0.	0.	100%	х	<u> </u>
									1
									<u> </u>
									1

NON-PROFIT CORPORATION

Page 3

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		Х	
	Gift, grant, or capital contribution to related organization(s)	1b	X		
С	Gift, grant, or capital contribution from related organization(s)	1c	X		
	Loans or loan guarantees to or for related organization(s)	1d	X		
е	Loans or loan guarantees by related organization(s)	1e	Х		
f	Dividends from related organization(s)	1f		Х	
g	Sale of assets to related organization(s)	1g		Х	
h	Purchase of assets from related organization(s)	1h		Х	
i	Exchange of assets with related organization(s)	1i		Х	
j	Lease of facilities, equipment, or other assets to related organization(s)	1j	Х		
k	Lease of facilities, equipment, or other assets from related organization(s)	1k	Х	<u> </u>	
- 1	Performance of services or membership or fundraising solicitations for related organization(s)	11	Х	<u> </u>	
	m Performance of services or membership or fundraising solicitations by related organization(s)				
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	Х	<u> </u>	
0	Sharing of paid employees with related organization(s)	10	Х		
р	Reimbursement paid to related organization(s) for expenses	1p		Х	
	Reimbursement paid by related organization(s) for expenses	1q	Х		
r	Other transfer of cash or property to related organization(s)	1r		Х	
s	Other transfer of cash or property from related organization(s)	1s		Х	

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) COOPER MEDICAL SERVICES	K	5,423,700.	CASH-FMV
(2) ALL PHYSICIAN PRACTICES	В	536,769,485.	CASH-FMV
(3) COOPER FOUNDATION	С	3,851,089.	CASH-FMV
(4) COOPER FOUNDATION	Q	3,942,394.	CASH-FMV
(5) COOPER HEALTHCARE PROPERTIES	Q	265,099.	CASH-FMV
(6) C&H COLLECTIONS	0	63,468.	CASH-FMV

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

Schedule R (Form 990)

NON-PROFIT CORPORATION 21-0634462

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(7) COOPER MEDICAL SERVICES	0	187,944.	CASH-FMV
(8) COOPER MEDICAL SERVICES	L	507,244.	CASH-FMV
(9)			
(10)			
(11)			
(12)			
(13)			
(14)			
(15)			
(16)			
(17)			
(18)			
(19)			
(20)			
(21)			
(22)			
(23)			
(24)			

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e) Are all	(f)	(g)	(h))]	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under sections 512-514)	partners sec	Share of	Share of	Dispro tiona	por-	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Genera	or Percentage
of entity		(state or foreign	(related, unrelated,	partners sec 501(c)(3) orgs.?	total	end-of-year	allocation	te ons?	amount in box 20	managi	ownership
·		country)	excluded from tax under sections 512-514)	Yes No		assets	Yes)o.	(Form 1065)	Yes N	<u> </u>
		**	30000010 0 12 0 1 1)	Yes No			res	NO	(1011111000)	res	
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Schedule R (Form 990) 2021

THE COOPER HEALTH SYSTEM, A NEW JERSEY NON-PROFIT CORPORATION YEAR ENDED: 12/31/2021

EIN: 21-0634462

The following documents have been attached to the filing copy of the form:

	Fundraiser Contracts
	Cert/Articles on Incorporation
	Bylaws
	Form 990
	Determination Letter
х	Audited Financial Statements
	Conflict of Interest Policy
	IRS Form 1023 or 1024